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May 7, 1998

Secretary of State  
Division of Corporations  
49 E Gaines St.  
Tallahassee, FL 32399

100002517421--9  
-05/08/98--01087--018  
\*\*\*\*122.50 \*\*\*\*122.50

RE: SUBCO MANAGEMENT, INC.

Gentlemen:

Enclosed please find two original copies of the Articles of Incorporation, together with my check in the amount of \$122.50.

This represents the cost of the Filing Fees, Certified Copy of Articles of Incorporation and Fee for Registered Agent Designation for the above named corporation.

Sincerely,

*Denise Qureshi*

DENISE QURESHI  
SUBCO MANAGEMENT, INC.  
3101 N Federal Hwy, #504  
Ft. Lauderdale, FL 33306

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SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
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**ARTICLES OF INCORPORATION**  
**OF**

SUBCO MANAGEMENT, INC.

The undersigned incorporator, natural person competent to contract, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

**ARTICLE I: NAME**

The name of the corporation shall be: SUBCO MANAGEMENT, INC.

**ARTICLE II: DURATION**

This corporation shall exist perpetually unless dissolved according to Florida law.

**ARTICLE III: PURPOSE**

The corporation is organized for the purpose of engaging in any activities or business permitted under the laws of the United States and the State of Florida.

**ARTICLE IV: CAPITAL STOCK**

The corporation is authorized to issue Five Hundred Shares (500) of One Dollar (\$1.00) par value Common Stock, which shall be designated "Common Shares".

**ARTICLE V: INITIAL REGISTERED OFFICE AND AGENT**

The principal office, if known, or the mailing address of the corporation is:

SUBCO MANAGEMENT, INC.  
3101 N FEDERAL HWY, #504  
FT. LAUDERDALE, FL 33306

The name and street address of the Initial Registered Agent of this Corporation is:

DENISE QURESHI  
3101 N FEDERAL HWY, #504  
FT. LAUDERDALE, FL 33306

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98 MAY -8 AM 8:23

**ARTICLE VI: INITIAL BOARD OF DIRECTORS**

This corporation shall have One (1) director initially. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one (1). The name and address of the initial director of the corporation is as follows:

DENISE A. QURESHI  
3101 N FEDERAL HWY, #504  
FT. LAUDERDALE, FL 33306

**ARTICLE VII: INCORPORATOR(S)**

The name and address of the incorporator signing these Articles of Incorporation is:

DENISE A. QURESHI  
3101 N FEDERAL HWY, #504  
FT. LAUDERDALE, FL 33306

The undersigned has executed these Articles of Incorporation this 7th day of May, 1998.

Denise Qureshi Director  
Signature/Title

STATE OF FLORIDA )  
COUNTY OF Broward)

Before me, a Notary Public authorized to take acknowledgements in the State and County set forth above, personally appeared:

DENISE A. QURESHI

known to me and known to be the person who executed the foregoing Articles of Incorporation, and who acknowledged before me that he executed these Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto affixed my hand and seal, in the State and County aforesaid, this 7<sup>th</sup> day of May, 1998.

Carolyn Fiorenza  
Notary Public, State of Florida



CAROLYN FIORENZA  
My Comm. Exp. 11/11/2000  
Bonded By Service Ins  
No. CC600064

☒ Personally Known ☐ Other I.D.

**CERTIFICATE AND ACKNOWLEDGEMENT**  
**OF REGISTERED AGENT**

**CERTIFICATE OF REGISTERED AGENT**  
**OF**  
**SUBCO MANAGEMENT, INC.**

Pursuant to Florida Statutes Sections 48.091 and 607.0501, the following is submitted:

The above corporation, desiring to organize under the laws of the State of Florida with its registered office as indicated in the Articles of Incorporation at

3101 N Federal Hwy, #504, Ft Lauderdale, FL 33306

has named DENISE QURESHI located at the aforesaid address, as its Registered Agent to accept service of process within this state.

**ACKNOWLEDGEMENT**

Having been named as Registered Agent to accept service of process for the above stated corporation at the place designated in this certificate, and being familiar with the obligations of that position, I hereby accept to act in this capacity, and agree to comply with the provisions of Florida Law in keeping open said office.

Signature Denise Qureshi  
(Registered Agent)

(Registered Agent Filing Fee: \$35.00)

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