

P98000041572

MIRIAM DE TORO, P.A.  
CERTIFIED PUBLIC ACCOUNTANT

MEMBER  
FLORIDA INSTITUTE OF  
CERTIFIED PUBLIC  
ACCOUNTANTS

April 30, 1998

Secretary of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

RE: Blockbuster Rent-A-Car, Inc.

800002510428--4  
-05/05/98-01023-008  
\*\*\*\*122.50 \*\*\*\*122.50

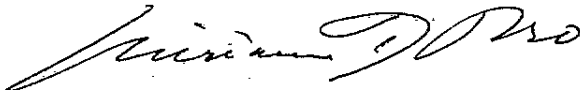
Sir of Madam,

Enclosed please find the Articles of Incorporation & a check for your fees in the amount of \$122.50.

Please send copy of the filed articles to our office at;

Miriam De Toro CPA, P.A.  
231 Altara Avenue  
Coral Gables, FL 33146

Thank you for your service.



APPROVED  
AND  
FILED  
98 MAY -5 PM 3:15  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

## **ARTICLES OF INCORPORATION**

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, do hereby adopt the following articles of incorporation, providing for the formation, rights, privileges and immunities of a corporation for profit.

### **ARTICLE I**

The name of the corporation is:

BLOCKBUSTER RENT-A CAR, INC.

### **ARTICLE II**

The duration of the Corporation is perpetual.

### **ARTICLE III**

The general purpose for which the corporation is organized is "To engage in lawful business activity for which the corporation may be incorporated under the Florida General Corporation Act."

APPROVED  
AND  
FILED  
98 MAY -5 PM 3:15  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

#### **ARTICLE IV**

The aggregate number of shares, which the corporation is authorized to, issued is 100. Such shares shall be of a single class (capital stock), shall be \$1.00 per share par value, and shall be known as Section 1244 Stock, such stock term is defined in the Internal Revenue Code.

#### **ARTICLE V**

The whole or any part of the capital stock shall be payable either in lawful money of the United States or in property, labor or services insofar as permitted from time to time by the laws of the State of Florida, the value of such property, labor or services to be determined by the Board of Directors.

#### **ARTICLE VI**

---

The amount of capital with which the corporation shall commence business shall be at least One Hundred Dollars (\$100.00).

One Hundred shares issued and outstanding.

**ARTICLE VII**

The principal street address and the initial registered office of the corporation is:

1447 N.W. 15<sup>th</sup> Street  
Miami, FL 33125

The initial Registered Agent at such address is:

Frank Ruiz

**ARTICLE VIII**

The number of Directors constituting the initial Board of Director of the corporation is  
(1). The name and address of the person(s) who are to serve as members of the initial Board of Directors is:

|            |                                   |
|------------|-----------------------------------|
| Frank Ruiz | 1447 N.W. 15 <sup>th</sup> Street |
|            | Miami, FL 33125                   |

**ARTICLE IX**

The names and addresses of each Incorporator of these Articles of Incorporation is/are as follows:

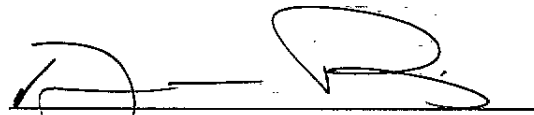
Frank Ruiz

1447 N.W. 15<sup>th</sup> Street  
Miami, FL 33125

**ARTICLE X**

The corporation shall at all times have any corporate powers enumerated in the General Corporation Act of Florida.

EXECUTED by the undersigned at Miami, Miami-Dade County, Florida this 29<sup>th</sup> day of April 1998.

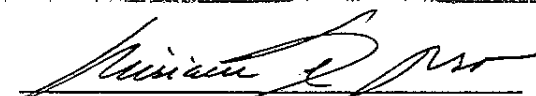
 (SEAL)  
Frank Ruiz

STATE OF FLORIDA

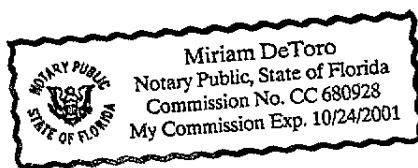
COUNTY OF MIAMI-DADE

BEFORE ME, the undersigned authority, personally appeared Frank Ruiz, to me known to be the person(s) described in the foregoing Articles of Incorporation, and he signed the same for the purposes therein set forth.

WITNESS my hand and official seal this 29<sup>th</sup> day of April 1998.

  
Notary Public

My commission expires:

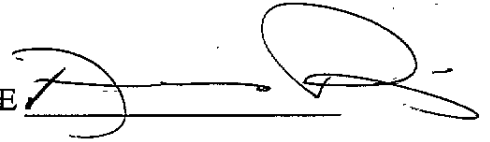


Certificate designating place of business or domicile for the services of process within Florida, naming agent upon who process may be served.

In compliance with Section 48.091, Florida Statutes, the following is submitted:

First that Blockbuster Rent-A-Car, Inc., desiring to organize or qualify under the laws of the State of Florida with its principal place of business at 1447 N.W. 15<sup>th</sup> Street, Miami, FL 33125, has named Frank Ruiz at 1447 N.W. 15<sup>th</sup> Street, Miami, FL 33125, as its agent to accept service of process within Florida.

SIGNATURE

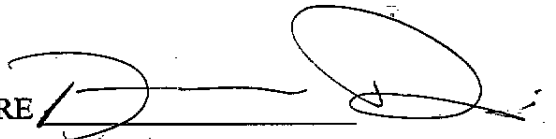


TITLE President

DATE 4/29/98

Having been named to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

SIGNATURE



DATE 4/29/98

98 MAY -5 PM 3:15  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

APPROVED  
AND  
FILED