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5/05/98

FLORIDA DIVISION OF CORPORATIONS  
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TO: DIVISION OF CORPORATIONS

FAX #: (850)922-4001

FROM: ACE INDUSTRIES, INC.  
CONTACT: PAM FRIEDMAN  
PHONE: (305)358-2571

ACCT#: 070744001530

FAX #: (305)358-7832

NAME: A & R FLOOR CARE, INC.

AUDIT NUMBER.....H98000008467

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

PAGES..... 1

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# H98-8467 ARTICLES OF INCORPORATION

Article 1: Name of Corporation: A & R FLOOR CARE, INC.

Address of Corporation: 5050 NORTHWEST 7th STREET, #416  
MIAMI, FL 33126

Article 2: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 500, with a par value of \$1.00.  
(PAR VALUE IS NOT REQUIRED).

Article 3: REGISTERED AGENT: AARON BROWN

REGISTERED OFFICE: 5050 NORTHWEST 7th STREET, #416  
MIAMI, FL 33126

\* I am familiar with and hereby accept the duties and responsibilities as Registered Agent for said corporation.

Aaron S. Brown 05 / 05 / 98  
Signature of Registered Agent Date

Article 4: The Board of Directors are: (BOARD of DIRECTORS is not required).  
First listed is President, second is Vice President, then Secretary/Treasurer.

1. MAYRA CINTRON

2. 5050 NORTHWEST 7th STREET, #416

3. MIAMI, FL 33126

Article 5: The NAME and ADDRESS of the INCORPORATOR is:

AARON BROWN

5050 NORTHWEST 7th STREET, #416

MIAMI, FL 33126

In witness whereof, I have subscribed my name: Aaron S. Brown  
Signature of Incorporator

Prepared by:  
Ace Industries, Inc.  
54 NW 11th Street  
Miami, FL 33136  
(305) 358-2571

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