

P98000032471

TRANSMITTAL LETTER

Department of State
Division of Corporations
P.O.Box 6327
Tallahassee, FL 32314

New American Transportation, Inc.

SUBJECT: _____
Proposed Corporate Name

400002479324-8
-04/06/98-01021-008
*****78.75 *****78.75

Enclosed is an original and one copy of the Articles of Incorporation, a designation of registered agent, and a check of \$ 78.75 for filing fee and certificate.

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
98APR-6 PM 3:25

FROM:

Martti Kalkas

Name

15419 SW 54th Street

Address

Miami, FL 33185

City, State, Zip

(305) 577-9716

Area Code and Phone Number (Daytime)

4-9
105

ARTICLES OF INCORPORATION OF

New American Transportation, Inc.

(Name of Corporation)

ARTICLE I - NAME

The name of this corporation is:

New American Transportation, Inc.

with the principal place of business located at:

100 N. Biscayne Blvd. Suite 2126
Miami, FL 33132

ARTICLE II - PURPOSE

This corporation shall have perpetual existence and it may engage in any and all lawful businesses under the laws of the United States and the State of Florida.

ARTICLE III - CAPITAL STOCK

The corporation is authorized to issue 1000 shares of common stock with no par value.

ARTICLE IV - INITIAL REGISTERED OFFICE

The street address of the Registered Office of this corporation is:

100 N Biscayne Blvd. Suite 2126
Miami, FL 33132

The name of the initial Registered Agent of this corporation is:

Francisco Ricarte Guedes

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ARTICLE V - INITIAL BOARD OF DIRECTORS

This corporation shall have two (2) directors initially. The number of directors may be either increased or diminished from time to time by the by-laws, but shall never be less than one (1). The initial directors of this corporation are:

Francisco Ricarte Guedes, President, Treasurer

Yuri Fonseca Ricarte, Vice President, Secretary

ARTICLE VI - INCORPORATORS

The name of and address of the persons signing this article is:

Francisco Ricarte Guedes
10770 SW 62 Ter.
Miami, FL 33173

Yuri Fonseca Ricarte
10770 SW 62 Ter.
Miami, FL 33173

ARTICLE VII - INDEMNIFICATION

The corporation shall indemnify any officer or director, or any former officers or directors to the full extent permitted by law.

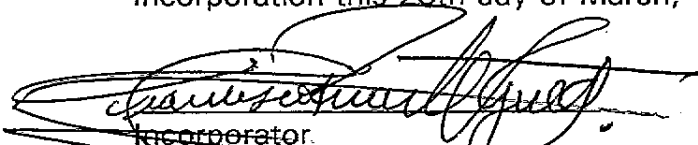
ARTICLE VIII - MANAGEMENT OF CORPORATION BY SHAREHOLDERS

All corporate powers shall be exercised by or under the authority of, and the business and affairs of this corporation shall be managed under the director of, shareholders of this corporation.

ARTICLE IX - BY-LAWS

The power to adopt, alter, amend, or repeal by-laws shall be vested in the Board of Directors and the Shareholders.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 28th day of March, 1998.


Incorporator.

CERTIFICATE DESIGNATING THE ADDRESS AND AN
AGENT UPON WHOM PROCESS MAY BE SERVED

WITNESSETH:

That New American Transportation, Inc. desiring to organize under the laws of the State of Florida, which will have its principal office in the County of Miami-Dade State of Florida, has appointed

Francisco Ricarte Guedes
100 N Biscayne Blvd. Suite 2126
Miami, Florida 33132

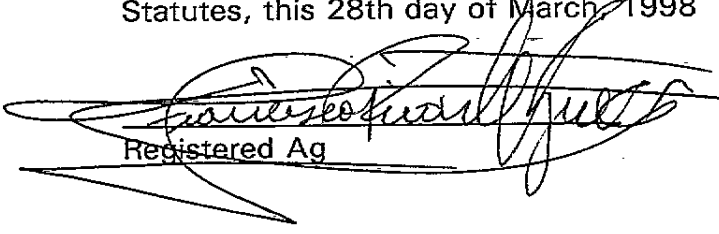
as its agent to accept service of process within the state.

ACKNOWLEDGEMENT:

Having been named by the first Board of Directors of

New American Transportation, Inc.

to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby agree to act in the capacity of Registered Agent for the said corporation, and agree to comply with the applicable provision of the Florida Statutes, this 28th day of March, 1998


Registered Ag

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