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TRANSMITTAL LETTER

Department of State

Division of Corporations

P.O. Box 6327

Tallahassee , Fl 32314

400002476724--2 -04/02/98--01053--001 ******70.00 ******70.00

SUBJECT :

Enclosed is an original an one (1) copy of the articles

incorporations and a check for :

\$ 70.00.

- From : Hermes G. Leon

2441 SW 142 PL.

Miami F1 33175

(305) 226-3563

F. CHESSER ACH 6 1998

ARTICLES OF INCORPORATION

The undersigned Incorporators, for the purpose of forming a corporation under Florida Business Corporation Act, hereby adopts the following articles of Incorporation.

ARTICLE 1 NAME

The name of the Corporation shall be:

ANCORA CORPORATION

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SLUNETARY OF STATE
SLUNETARY OF STATE

ARTICLE I I PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

Principal place: 6664 SW 138 COURT

Miami FL 33183

Mailing address: 6664 SW 138 COURT

Miami FL 33183

ARTICLE III SHARES

The maximum number of shares of stock that this corporation is authorized to issue is 100 shares of common stock having \$10.00 per value per share.

ARTICLE V INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and address of the initial registered agent is: Hermes G. Leon, 6664 SW 138 Court, Miami FL 33183

INCORPORATORS

The names and street address of the incorporators to these Articles of incorporation are:

Hermes G. Leon (President) 6664 SW 138 Court

The undersigned incorporators have executed these articles of incorporations

these 30th day of MARCH 1998

Hermes G. Leon

Miami FL 33183

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OR PROCESS WITHIN THIS STATE , NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

In pursuance of Chapter 48.091 , Florida Statutes , the following is submitted, in compliance with said Act:

First- that ANCORA CORPORATION. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the articles of incorporation at City of Miami , County of Dade , State of Florida has named Hermes G. Leon located at 6664 SW 138 Court , FL 33183

County of DADE , State of Florida , as its agent to accept service of process within this state.

ACKNOWLEDGEMENT :

Having been named to accept service of process for the above stated corporation , at place designated in this certificate , I hereby accept to act in this capacity , and agree to comply with the provision of said Act relative to keeping open said office.