

HEAD, SMITH, METCALF, AGUILAR,
MOSS, SIERON & PERRITT, P.A.

ATTORNEYS AT LAW
1329 KINGSLEY AVENUE, SUITE A
POST OFFICE BOX 855
ORANGE PARK, FLORIDA 32073

ROBERT J. HEAD, JR.
LARRY SMITH
FRANK B. METCALF
ROBERT AGUILAR
JOHN B. MOSS
MARK A. SIERON
HOLLY FULTON PERRITT
STACEY L. MYERS

March 25, 1998

TELEPHONE
(904) 264-6000
TELECOPIER
(904) 264-9223
REAL ESTATE TELECOPIER
(904) 269-5728

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Secretary of State
Division of Corporations
P. O. Box 6327
Tallahassee, Florida 32314

Re: JACK'S BBQ, INC.

EFFECTIVE DATE
4-1-98

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
98 MAR 27 PM 3:22

Dear Sir or Madam:

In connection with the above referenced corporation, enclosed please find the original and one copy of the Articles of Incorporation to be filed with the Secretary of State. I also enclosed our firm check payable to the Secretary of State in the amount of \$122.50 for the cost of the filing fee.

Thank you for your assistance. Should you need any further information, please do not hesitate to contact this office.

Yours very truly,

John B. Moss/rep
John B. Moss

JBM/rll

Enclosures

ht
3/30

ARTICLES OF INCORPORATION

OF

JACK'S BBQ, INC.

EFFECTIVE DATE

4-1-98

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
98 MAR 2 PM 3:22

The undersigned, acting as incorporator of a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation for such Corporation:

ARTICLE I - NAME

The name of this Corporation is JACK'S BBQ, INC.

ARTICLE II - PRINCIPAL OFFICE

The principal office and mailing address of this corporation shall be: 292 College Drive, Orange Park, Florida 32065.

ARTICLE III - DURATION

This corporation shall commence business April 1, 1998, and thereafter shall exist perpetually.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue 1000 shares of \$1.00 par value common stock.

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The street address of the Corporation's initial registered office is 292 College Drive, Orange Park, Florida 32065, and the name of the Corporation's initial registered agent at that address is Ronnie G. Howell.

ARTICLE VI - INCORPORATOR

The name and address of the person signing these articles is:

Ronnie G. Howell
292 College Drive
Orange Park, Florida 32065

ARTICLE VII - INITIAL BOARD OF DIRECTORS

This corporation shall have Two (2) directors initially. The number of directors may be either increased or diminished from time to time by the by-laws but shall never be less than one (1).

The names and addresses of the initial directors of the corporation are:

Ronnie G. Howell
292 College Drive
Orange Park, Florida 32065

Cynthia Howell
292 College Drive
Orange Park, Florida 32065

ARTICLE VIII - PURPOSE

The purpose of this Corporation is:

- (a) The establishment of a Retail Restaurant Business and the doing of any and all things related thereto.
- (b) The ownership, purchase, sale, mortgage or pledge, and the dealing in and with all kinds and manner of property, whether real, personal, tangible or intangible.
- (c) The transaction of any and all other lawful business for which corporations may be incorporated and the doing of all lawful things related thereto.

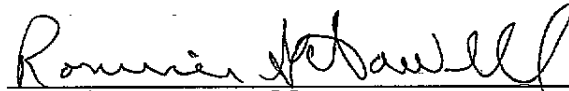
ARTICLE IX- RESTRAINT ON TRANSFER OF SHARES

The shareholders may, by agreement, impose any reasonable restraint on the transfer or alienation of shares.

ARTICLE X - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

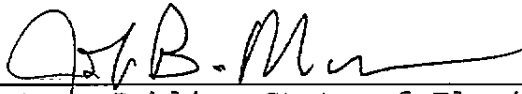
IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation, this 24th day of March, 1998.


Ronnie G. Howell, Incorporator

STATE OF FLORIDA
COUNTY OF CLAY

BEFORE ME, a notary public authorized to take acknowledgements in the state and county set forth above, personally appeared Ronnie G. Howell, who executed the foregoing Articles of Incorporation, and who is personally known to me.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal in the state and county aforesaid, this 24th day of March, 1998.



Notary Public, State of Florida
(Official Stamp)



John B. Moss
MY COMMISSION # CC593321 EXPIRES
January 28, 2001
BONDED THRU TROY FAIN INSURANCE, INC.

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE
SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM
PROCESS MAY BE SERVED

In pursuant of Chapter 48.091, Florida Statutes, the following
is submitted in compliance with said Act:

First - JACK'S BBQ, INC., desiring to organize under the laws
of the State of Florida, with its principal office as indicated in
the Articles of Incorporation at 292 College Drive, Orange Park,
Florida 32065, County of Clay, State of Florida, has named Ronnie
G. Howell, of 292 College Drive, Orange Park, Clay County, Florida
(32065), as its agent to accept service of process within this
State.

ACKNOWLEDGMENT:

Having been named to accept service of process for the above-
stated corporation, at the place designated in this certificate, I
hereby accept to act in this capacity, and agree to comply with the
provisions of said Act relative to keeping open said office.


RONNIE G. HOWELL, Registered Agent

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
98 MAR 27 PM 3:22