

P.9 8 0 0 0 0 2 5 7 3 8

3/18/98

FLORIDA DIVISION OF CORPORATIONS  
PUBLIC ACCESS SYSTEM  
ELECTRONIC FILING COVER SHEET

4:16 PM

((H9800005319 2))

TO: DIVISION OF CORPORATIONS FAX #: (850)922-4001  
FROM: FAS-T CORP. AGENTS, INC. ACCT#: 071001002335  
CONTACT: LIDIA FERNANDEZ  
PHONE: (305)599-0839 FAX #: (305)716-0346

NAME: UTC TIRES & RUBBER COMPANY  
AUDIT NUMBER.....H9800005319  
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.  
CERT. OF STATUS..0 PAGES..... 5  
CERT. COPIES.....1 DEL.METHOD.. FAX  
EST.CHARGE.. \$122.50

NOTE: PLEASE PRINT THIS PAGE AND USE IT AS A COVER SHEET. TYPE THE FAX  
AUDIT NUMBER ON THE TOP AND BOTTOM OF ALL PAGES OF THE DOCUMENT

\*\* ENTER 'M' FOR MENU. \*\*

FILED  
98 MAR 19 AM 9:20  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

F. OHESSER MAR 19 1998

904)922-3709

(904)922-3709  
03/19/98 09:32 Florida Department p1 /1



FLORIDA DEPARTMENT OF STATE  
Sandra B. Mortham  
Secretary of State

March 19, 1998

FAS-T CORP AGENTS INC

SUBJECT: UTC TIRES & RUBBER COMPANY  
REF: W98000006101

FILED  
98 MAR 19 AM 9:20  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

The electronically submitted document must also include the preparer's telephone number in the lower left hand corner.

If you have any further questions concerning your document, please call (850) 487-6931.

Becky McKnight  
Document Specialist

FAX Aud. #: H98000005319  
Letter Number: 398A00014788

**ARTICLES OF INCORPORATION  
OF  
UTC TIRES & RUBBER COMPANY**

The undersigned, competent to contract, for the purpose of forming a corporation for profit under the laws of the State of Florida, hereby makes and subscribes the following Articles of Incorporation

FILED  
98 MAR 19 AM 9:20  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLE I. NAME AND MAILING ADDRESS**

The name and mailing address of the corporation is:

**UTC TIRES & RUBBER COMPANY  
10617 NW 54 ST.  
Miami, Florida 33178**

**ARTICLE II. NATURE OF BUSINESS**

The general nature of the business to be transacted by this corporation is:

To engage in, conduct and carry on the business of tires sales and sales of diversified related products; and to engage in any other business activity permitted under the laws of the United States and of the State of Florida, all for pecuniary gain; except that the corporation is not to conduct a banking, safe deposit, trust insurance, surety, express, railroad, canal, telegraph and telephone or cemetery company, a building and loan association, a mutual fire insurance association, a cooperative association, a fraternal benefit society, a state fair or an exposition.

**ARTICLE III. CAPITAL STOCK**

The maximum number of shares of stock which this corporation is authorized to have outstanding at any one time is Five Thousand (5,000) shares of common stock of this corporation with a par value of One Dollar (\$1.00) per share.

**Prepared By:**

Ronaldo R. Figueroa, CPA  
1550 Madruga Avenue, Suite 240  
Coral Gables, Florida 33146  
(305) 662-7313

**ARTICLE IV. REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of this corporation in the State of Florida is:

10617 NW 54th Street  
Miami, Florida 33178

and same of the corporation's initial Registered/Resident Agent at such address is **JOSE ZELAYA**

The board of Directors may from time to time move the registered office to any other place in Florida, or designate another Registered/Resident Agent.

**ARTICLE V. DIRECTORS**

This corporation shall have one (1) Director initially. The number of Directors may be either increased or diminished from time to time by the Bylaws, but shall never be less than one (1) Director.

**ARTICLE VI. INITIAL DIRECTORS**

The name and street address of the member of the first Board of Directors of the corporation is:

**JOSE ZELAYA**  
10617 NW 54th Street  
Miami, Florida 33178

**ARTICLE VII. INCORPORATOR**

The name and street address of the incorporator and subscriber of these Articles is:

**JOSE ZELAYA**  
10617 NW 54th Street  
Miami, Florida 33178

**ARTICLE VIII. CORPORATE POWERS**

This corporation shall have, without limitation, any and all powers allowable under the present and future laws of the State of Florida, and in addition to, but not in limitation of, the general powers conferred by law, this corporation shall, to the extent not prohibited by law or by these articles, have the power to make any purely accommodation guaranty, endorsement or contract or suretyship and to secure the same by mortgage, deed to secure debt, deed to trust, pledge, creation of a security interest in, or other encumbrance of, all or any of its property, franchises and income; and the Board of Directors of this corporation may, from time to time and at its discretion, distribute to the shareholders of this corporation, out of the capital surplus of the corporation, any portion of the corporation's assets.

**ARTICLE IX. INDEMNIFICATION**

The corporation may indemnify and hold harmless its Directors, officers, employees, agents or former Directors, officers, employees, agents or other persons, to the full extent of its rights and powers to do so, as provided by the present and future laws of the State of Florida.

**ARTICLE X. TERM**

The time at which the existence of this corporation shall begin shall be the time at which these Articles are subscribed below, provided that the same are filed with the Department of State of Florida within the time period allowed for such filing, under Florida Statute Section 607.167, and if such Articles are not received for filing within said allowable time period, then this corporation's existence shall begin at the time at which these Articles are filed with the Department of State of Florida.

**ARTICLE XI. MISCELLANEOUS**

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, and any right of the stockholders of this corporation is subject to this reservation.

H98000005319

The initial Bylaws of this corporation shall be adopted by the Directors. The Bylaws may be amended from time to time by either the stockholders or the Directors, but the Directors may not alter or amend any Bylaw adopted by the stockholders.

Subscribed this 11th day of March, 1998.

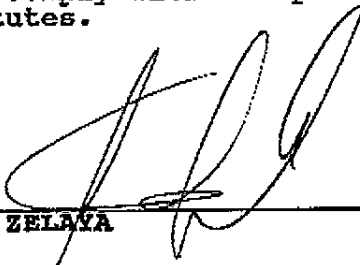
  
\_\_\_\_\_  
JOSE ZELAYA

H98000005319

H98000005319

**ACCEPTANCE OF REGISTERED/RESIDENT AGENT**

Having been designated to accept service of process for the above-stated corporation, at the place set forth herein above, I hereby accept such designation and agree to act in such capacity and to comply with all provisions of Section 48.091, Florida Statutes.

  
\_\_\_\_\_  
**JOSE ZELAVA**

DATED the 11th day of March, 1998

FILED  
98 MAR 19 AM 9:20  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

H98000005319