

P98000024804

R&A

R&A Hotels, Inc.

450 E. Las Olas Blvd. • Suite 700

Ft. Lauderdale, Florida 33301

Phone: (954) 524-5336 • Fax: (954) 524-5341

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PLEASE FILE
THESE ARTICLES
& RETURN COPY
TO ME.

THANKS

Office Use Only

), (if known):

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1 Certified Copy

1 Certificate of Status

From the desk of . . .

Carol J. Gardina

Controller

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	NonProfit
	Limited Liability
	Domestication
	Other

	Resignation of R.A., Officer/ Director
	Change of Registered Agent
	Dissolution/Withdrawal
	Merger

OTHER FILINGS
Annual Report
Fictitious Name
Name Reservation

REGISTRATION/ QUALIFICATION
Foreign
Limited Partnership
Reinstatement
Trademark
Other

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
98 MAR 16 AM 11:41

Examiner's Initials

3-17-98
WS

**ARTICLES OF INCORPORATION
OF
J H ANDERSON DEVELOPMENT, INC.**

FILED STATE
SECRETARY OF CORPORATIONS
98 MAR 16 AM 11:42
DIVISION OF CORPORATIONS

The undersigned, acting as incorporator of J H ANDERSON DEVELOPMENT, INC. under the Florida Business Corporation Act, adopts the following Articles of Incorporation:

ARTICLE I. NAME

The name of the corporation is: J H ANDERSON DEVELOPMENT, INC.

ARTICLE II. ADDRESS

The mailing address of the corporation is: 450 E. Las Olas Boulevard, Suite 700, Fort Lauderdale, Florida 33301.

ARTICLE III. COMMENCEMENT OF EXISTENCE

The existence of the corporation will commence at 12:01 A.M. on the date of filing of these Articles of Incorporation.

ARTICLE IV. PURPOSE

The corporation is organized to engage in any activity or business permitted under the laws of the United States and Florida.

ARTICLE V. AUTHORIZED SHARES

The maximum number of shares that the corporation is authorized to have outstanding at any time is 10,000 shares of common stock having a par value of \$.01 per share.

ARTICLE VI. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the corporation is 450 E. Las Olas Boulevard, Suite 700, Fort Lauderdale, Florida 33301, and the name of the corporation's initial registered agent at that address is John H. Anderson.

ARTICLE VII. INITIAL BOARD OF DIRECTORS

The corporation shall have one director initially. The number of directors may be either

increased or diminished from time to time, as provided in the bylaws, but shall never be less than one. The name and street address of the initial director is:

Name

Address

John H. Anderson

450 E. Las Olas Boulevard, Suite 700
Fort Lauderdale, Florida 33301

ARTICLE VIII. INCORPORATOR

The name and street address of the incorporator is:

Name

Address

John H. Anderson

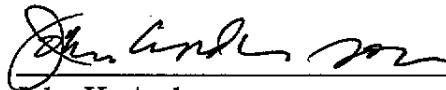
450 E. Las Olas Boulevard, Suite 700
Fort Lauderdale, Florida 33301

The incorporator of the corporation assigns to this corporation his rights under Section 607.0201, Florida Statutes, to constitute a corporation, and he assigns to those persons designated by the board of directors any rights he may have as incorporator to acquire any of the capital stock of this corporation, this assignment becoming effective on the date corporate existence begins.

ARTICLE IX. BYLAWS

The power to adopt, alter, amend, or repeal bylaws shall be vested in the board of directors and the shareholders, except that the board of directors may not amend or repeal any bylaw adopted by the shareholders if the shareholders specifically provide that the bylaw is not subject to amendment or repeal by the directors.

The undersigned incorporator, for the purpose of forming a corporation under the laws of the State of Florida, has executed these Articles of Incorporation this 11 day of March, 1998.



John H. Anderson

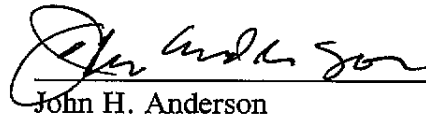
CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted:

That J H Anderson Development, Inc. desiring to organize under the laws of the State of Florida with its initial registered office, as indicated in the Articles of Incorporation, at 450 E. Las Olas Boulevard, Suite 700, Fort Lauderdale, Florida 33301, has named John H. Anderson, as its agent to accept service of process within this state.

ACKNOWLEDGMENT:

Having been named to accept service of process for the corporation named above, at the place designated in this certificate, I agree to act in that capacity, to comply with the provisions of the Florida Business Corporation Act, and am familiar with, and accept, the obligations of that position.



John H. Anderson

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
98 MAR 16 AM 11:41