CAPITAL CONNECTION, INC.

417 E. Virginia Street, Suite 1 • Tallahassee, Florida 32302 (850) 224-8870 • 1-800-342-8062 • Fax (850) 222-1222

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Signature Requested by:

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 Art of Inc. File
 LTD Partnership File
 Foreign Corp. File
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 Fictitious Name File
Trade/Service Mark
 Merger File
 Art. of Amend. File
 RA Resignation
 Dissolution / Withdrawal
 Annual Report / Reinstatement
 Cert. Copy
 Photo Copy
 Certificate of Good Standing
 Certificate of Status
 Certificate of Fictitious Name
 Corp Record Search
 Officer Search Search
 Fictitious Search S
 Fictitious Search Fictitious Owner Search Vehicle Search Driving Record
 Vehicle Search
 Driving Record S N
 UCC 1 or 3 File
 UCC 11 Search
 UCC 11 Retrieval
Courier

03-13-98

Articles of Incorporation

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of

LEMAR MANAGEMENT CORP.

a Florida corporation

The undersigned, acting as incorporator of a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation:

Article 1 - Name

The name of the corporation is LEMAR MANAGEMENT CORP.

Article 2 - Mailing Address and Principal Office

The principal office and mailing address of the corporation shall be:

c/o Law Offices of Raul J. Sanchez de Varona, P.A. 4649 Ponce de Leon Blvd.
Suite 400
Coral Gables, Florida 33146

Article 3 - Duration and Commencement of Existence

The period of its duration is perpetual and its existence shall commence upon the filing of these articles.

Article 4 - Purpose

The purpose of the corporation is to transact any and all lawful business.

Article 5 - Capital Stock

The corporation is authorized to issue 1,000 shares, nor par-value, all of one class.

Article 6 - Initial Registered Agent and Office

The initial registered agent of the corporation shall be Raul J. Sanchez de Varona, with an address of 4649 Ponce de Leon Blvd., Ste. 400, Coral Gables, Florida 33146. The initial registered office of the corporation shall be 4649 Ponce de Leon Blvd., Ste. 400, Coral Gables, Florida 33146.

Article 7 - Initial Board of Directors

The initial Board of Directors shall consist of one member. The initial director and its address is Maria Fuentes, 4649 Ponce de Leon Blvd., Ste. 400, Coral Gables, Florida 33146.

Article 8 - By-Laws

The corporation may adopt its by-laws at such time as determined by the Board of Directors.

Article 9 - Indemnification

The corporation may indemnify its officers and directors for any acts whatsoever.

Article 10 - Amendment of Articles

The corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this \(\frac{\cappa_1}{2} \) th day of March, 1998.

Raul J. Sanchez de Varona Incorporator

Certificate of Registered Agent

of

LEMAR MANAGEMENT CORP.

a Florida Corporation

Pursuant to Chapter 607 of the Florida Statutes, the following is submitted in compliance with the Act:

That LEMAR MANAGEMENT CORP. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation at the City of Miami, County of Dade, State of Florida, has named Raul J. Sanchez de Varona, of 4649 Ponce de Leon Blvd., Ste. 400, Coral Gables, Florida 33146, as its agent to accept service of process within this state.

ACKNOWLEDGMENT

Having been named to accept service of process for the above stated corporation at the place designated in this Certificate, the undersigned hereby agrees to act in this capacity and agrees to comply with the provisions of said Act relative to keeping open said office.

Dated this 4 th day of March, 1998

Raul 3. Sanchez de Varona

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