Sun Trust Building 1111 Lincoln Road, Suite 325 Miami Beach, Florida 33139

Tel.: (305) 531-9200

Fax: (305) 531-9270 e-mail: mrgpa@bellsouth.net

*****70.00 *****70.80

March 10, 1997

Department of State
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32399

Re: Mobil Subs, Inc.

To Whom It May Concern,

Hauano R. Gonzalez, Esq.

Enclosed is an original and one (1) copy of the articles of incorporation and a check in the amount of \$70.00 for the requisite filing fee for the incorporation of the above-referenced corporation.

Kindly direct any communications concerning this corporation to the undersigned at the above-referenced address or telephone numbers.

Sincerely,

Enclosures

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ARTICLES OF INCORPORATION

OF

MOBIL SUBS, INC.



The undersigned, for the purpose of forming a corporation for pecuniary profit under the provisions of Chapter 607 of the Florida Statutes, hereby makes, subscribes, acknowledges, and files the following Articles of Incorporation:

ARTICLE I - Name

The name of this corporation is Mobil Subs, Inc.

ARTICLE II - Duration and Commencement

This corporation shall have a perpetual existence, commencing on the date of the filing of these Articles by the Department of State.

ARTICLE III - Purpose

This corporation shall have the authority to engage in any lawful business authorized under the laws of the United States of America and the State of Florida, including, but not limited to, performing any and all acts whatsoever in order to implement the business purpose of this corporation.

ARTICLE IV - Capital Stock

This corporation is authorized to issue 1,000 shares of common stock having a \$1,00 par value per share. These stocks shall be designated as common stocks.

ARTICLE V - Initial Board of Directors

This corporation shall have three directors initially. The number of directors may be increased or diminished from time to time by a vote of the majority of the shareholders, but shall never be less than one. The name and address of the initial directors of this corporation is as follows:

Mariano Gonzalez, Jr. 1111 Lincoln Road Suite 325 Miami Beach, Florida 33139

Alfredo Diaz 1111 Lincoln Road Suite 325 Miami Beach, Florida 33139

Armand Thomas Cardini 1111 Lincoln Road Suite 325 Miami Beach, Florida 33139

ARTICLE VI - Initial Registered Office and Agent

The name and address of the initial registered agent and the initial registered office is Mariano R. Gonzalez, Esq., Law Office of Mariano R. Gonzalez, P.A., 1111 Lincoln Road, Suite 325, Miami Beach, Florida 33139.

ARTICLE VII - Principal Place of Business and Mailing Address

The principal place of business and mailing address of this corporation is:1111 Lincoln Road, Suite 325, Miami Beach, Florida 33139.

ARTICLE VIII - Bylaws

The bylaws of this corporation may be adopted, altered, amended or repealed by a majority of the shareholders.

ARTICLE IX - Indemnification

This corporation shall indemnify any officer, director, or any former officer or director, to the fullest extent permitted by law.

ARTICLE X - Incorporator

The name and address of the person signing these Articles of Incorporation is: Mariano Gonzalez, Jr., 1111 Lincoln Road, Suite 325, Miami Beach, Florida 33139

ARTICLE XI - Amendment

The Articles of Incorporation may be altered, amended, changed, rescinded or additional articles may be adopted by a majority vote of the shareholders of the corporation.

ARTICLE XII - Officers

The corporation shall have a president, a secretary and a treasurer and may have additional and assistant officers, including, without limitation thereto, one or more vice-presidents, assistant secretaries, and assistant treasurers. A person may hold more than one office at one time. Such officers shall be elected by the board of directors. The board may remove any or all of the officers from office with or without cause and at such time as the board may determine. The names, addresses and positions of the persons who will serve as the initial officers of the corporation are as follows:

Mariano Gonzalez President and Treasurer 1111 Lincoln Road Suite 325 Miami Beach, Florida 33139

Alfredo Diaz Secretary 1111 Lincoln Road Suite 325 Miami Beach, Florida 33139

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation, this 7th day of March, 1998.	of
MARIANO GONZALEZ, JR. STATE OF FLORIDA): COUNTY OF DADE BEFORE ME, a notary public authorized in the State of and County set forth above	•
personally appeared MARIANO GONZALEZ, JR., who, as incorporator, executed the foregoing Articles of Incorporation, and acknowledged before me that he executed those Articles of Incorporation for the purposes therein described. IN WITNESS WHEREOF, I hereto set my hand and affix my official seal, in the State and County aforesaid, this 9 day of	e
Notary Public, State of Florida At Large	• •
My commission expires:	•
ACCEPTANCE BY REGISTERED AGENT	
Having been named to accept service of process for the above-stated corporation at the place designated in Article VI of these Articles of Incorporation, the undersigned person hereby agrees to act in this capacity, and further agrees to comply with the provision of all statutes relative to the proper and complete discharge of his duties.	ď
DATED this 4 day of Movey, 1998. MARIANO R. GONZALEZ, ESCARET AM 9: 38 Registered Agent Registered Agent	