

THOMAS J. DOWDELL, III

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March 3, 1998

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Secretary of State
Division of Corporations
The Capitol
P. O. Box 6327
Tallahassee, FL 32214

-03/09/98--01110--020
*****70.00 *****70.00

Re: T'S KARS, INC.

Dear Sir:

I am enclosing herewith the original Articles of Incorporation for the referenced Corporation along with my check for \$70.00 which represents the following fees:

Filing Fee	\$35.00
Registered Agent Fee	<u>35.00</u>
TOTAL	<u>\$70.00</u>

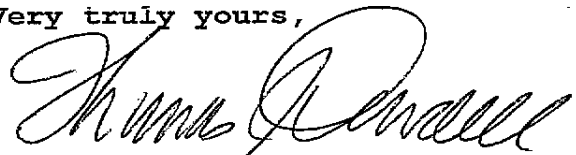
EFFECTIVE DATE
3-3-98

FILED
98 MAR 12 PM 12:59
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Please file the Articles of Incorporation.

Your prompt attention to this matter is greatly appreciated.

Very truly yours,



Thomas J. Dowdell, III

TJD:MPL

Enclosures

CB
3-10-98

EFFECTIVE DATE
3-3-98

ARTICLES OF INCORPORATION
OF
T'S KARS, INC.

FILED
98 MAR -9 PM 12:59
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned, acting as incorporators of a corporation under the Florida General Corporation Act, adopt the following Articles of Incorporation for such corporation:

1. NAME. The name of this corporation is T'S KARS, INC.
2. ADDRESS OF CORPORATION. The principal office address and mailing address of the corporation is 9601 Overseas Highway, Marathon, FL 33050..
3. DURATION. The date corporation existence shall commence is the date of the subscription and acknowledgment of these articles. The period of its duration is perpetual.
4. PURPOSE. The purpose is to engage in any activities or businesses permitted under the laws of the United States and Florida.
5. CAPITAL STOCK. The corporation is authorized to issue 1,000 shares, all of one class, at TEN DOLLARS (\$10.00) par value.
6. INITIAL REGISTERED OFFICE AND AGENT. The name and address of the initial registered agent and registered office of this corporation is as follows:

Thomas J. Dowdell, III
11300 Overseas Highway
Marathon, FL 33050-3465.

7. INITIAL BOARD OF DIRECTORS. This corporation shall have two (2) directors initially. The number of directors may either be increased or decreased from time to time by amendment of the bylaws of the corporation in the manner provided by law, but shall never be less than one (1).

The names and addresses of the initial directs of this corporation are:

<u>NAME</u>	<u>ADDRESS</u>
Anthony Famalette	2917 Sombrero Road Marathon, FL 33050
Hilda Famalette	2917 Sombrero Road Marathon, FL 33050

8. INCORPORATOR. The names and addresses of the Incorporators signing these Articles of Incorporation are:

<u>NAME</u>	<u>ADDRESS</u>
Anthony Famalette	2917 Sombrero Boulevard Marathon, FL 33050
Hilda Famalette	2917 Sombrero Boulevard Marathon, FL 33050.


9. BYLAW AMENDMENT. The power to adopt, alter, amend or repeal the bylaws of this corporation shall be vested in the Board of Directors and the Shareholders.

10. INDEMNIFICATION. The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

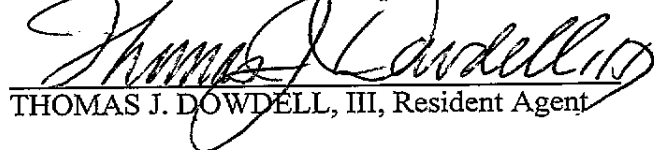
11. INFORMAL ACTION OF DIRECTORS. If all the Directors severally or collectively consent in writing to any action taken or to be taken by the corporation, and the writings evidencing their consent are filed with the Secretary of the Corporation, the action shall be as valid as though it had been authorized at a meeting of the Board of Directors.

12. AMENDMENT OF ARTICLES. This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or an amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned incorporators have executed these Articles of Incorporation this 3rd day of March, 1998.


ANTHONY FAMALETTE, Incorporator

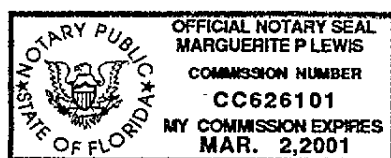

HILDA FAMALETTE, Incorporator


THOMAS J. DOWDELL, III, Resident Agent

STATE OF FLORIDA
COUNTY OF MONROE

Before me the undersigned authority, personally appeared ANTHONY FAMALETTE and HILDA FAMALETTE, to me known to be the persons who executed the foregoing Articles of Incorporation, and they acknowledged to and before me that they executed such instrument.

IN WITNESS WHEREOF, I have hereunto set my hand and seal this 3rd day of March, 1998.



Marguerite P. Lewis
MARGUERITE P. LEWIS
NOTARY PUBLIC, State of Florida
My commission expires: March 2, 2001

STATE OF FLORIDA
COUNTY OF MONROE

Having been named as Resident Agent to accept service of process for the above stated corporation, at the place designated in these Articles, I hereby am familiar with and accept the duties and responsibilities as Registered Agent for said corporation, and I accept to act in this capacity and agree to comply with the provision of said act relative to keeping open said office.

Thomas J. Dowdell, III
THOMAS J. DOWDELL, III

Sworn to and subscribed to before me this 3rd day of March, 1998, by THOMAS J. DOWDELL, III, who is personally known to me.



Marguerite P. Lewis
MARGUERITE P. LEWIS
NOTARY PUBLIC, State of Florida
My Commission expires: March 2, 2001