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FLORIDA DIVISION OF CORPORATIONS
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TO: DIVISION OF CORPORATIONS

FAX #: (850) 922-4001

FROM: FAS-T CORP. AGENTS, INC.
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NAME: CARMAR DEVELOPMENT, INC.

AUDIT NUMBER.....H98000003630

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..1

PAGES..... 3

CERT. COPIES.....0

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AUDIT NUMBER ON THE TOP AND BOTTOM OF ALL PAGES OF THE DOCUMENT

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ARTICLES OF INCORPORATION

OF

CARMAR DEVELOPMENT, INC.

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The undersigned for the purpose of forming a corporation under the Florida General Corporation Act, hereby adopts the following Articles of Incorporation:

1. **NAME:** The name of the Corporation is:
CARMAR DEVELOPMENT, INC.
2. **DURATION:** The period of its duration is perpetual.
3. **PURPOSE:** The purpose is to engage in any activities or business permitted under the laws of the United States and Florida.
4. **CAPITAL STOCK:** The Corporation is authorized to issue ONE THOUSAND (1,000) shares of common stock of one class at no par value.
5. **PRINCIPAL OFFICE:** The address of the principal office of the corporation is 10265 S.W. 70th Street, Miami, Florida 33173.
6. **INITIAL REGISTERED AGENT:** The name and address of the initial registered agent of the corporation is Carlos Rivero, 10265 S.W. 70th Street, Miami, Florida 33173.
7. **INITIAL BOARD OF DIRECTORS:** The Corporation shall have two (2) directors initially. The number of directors may be either increased or decreased from time to time by an amendment of the bylaws of the corporation in the manner provided by law, but shall never be less than one (1) director.

The name and address of the initial directors are:

Carlos Rivero	10265 S.W. 70th Street, Miami, Florida 33173;
Mario Rivero	10265 S.W. 70th Street, Miami, Florida 33173.

8. **AMENDMENT OF ARTICLES:** The Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to reservation.
9. **INDEMNIFICATION:** To the extent permitted by law, the Corporation shall indemnify any officer or director or any former officer of director in the manner set out and provided for the bylaws of the Corporation.¹

¹Prepared by: Jorge E. Hernandez
4884 Sheridan Street
Hollywood, Florida 33021
(954) 380-5348

198000003630 INCORPORATOR: The name and address of the incorporator is Carlos Rivero, 10265 S.W. 70th Street, Miami, Florida 33173.

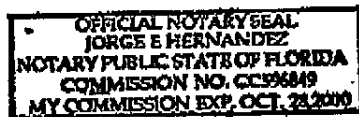
IN WITNESS WHEREOF the undersigned incorporator has executed these Articles of Incorporation this 23 day of February, 1998.

Carlos M. Rivero
INCORPORATOR

STATE OF FLORIDA
COUNTY OF DADE

BEFORE ME the undersigned authority personally appeared Carlos Rivero who has produced Driver's Lic. as identification and who executed the foregoing Articles of Incorporation and her acknowledged to and before me that he executed same for the purposes therein expressed.

IN WITNESS WHEREOF the undersigned incorporator has executed these Articles of Incorporation this 23 day of February, 1998.



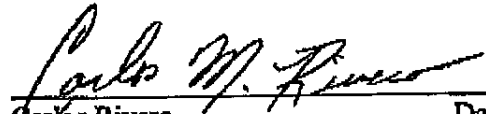
JEA
NOTARY PUBLIC, State of Florida

**CERTIFICATE DESIGNATING REGISTERED AGENT UPON
WHOM PROCESS MAY BE SERVED WITHIN THIS STATE**

In pursuance of Chapter 607.325 of the Florida Statutes the following is submitted in compliance with said Act:

FIRST, that CARMAR DEVELOPMENT, INC. the undersigned corporation organized to do business under the laws of this State, has appointed Carlos Rivero, as its agent to accept service of process within this State at 10265 S.W. 70th Street, Miami, Florida 33173.

Having been named to accept service of process for the above stated corporation we hereby accept to act in this capacity and agree to comply with the provisions of said Act relative to keeping open said office.


Carlos Rivero Date 2-23-98

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