



P98000012284

ACCOUNT NO. : 072100000032

REFERENCE : 697048 4311473

AUTHORIZATION : Patricia Pizutti

COST LIMIT : \$ 122.50

ORDER DATE : February 6, 1998

ORDER TIME : 11:14 AM

ORDER NO. : 697048-005

CUSTOMER NO: 4311473

100002423861--9

CUSTOMER: Maritza Villar, Legal Asst
STEARNS WEAVER MILLER WEISSLER
ALHADEFF & SITTERSON, P.A.
Museum Tower, Suite 2200
150 West Flagler Street
Miami, FL 33130

DOMESTIC FILING

NAME: EQUATORIAL FORWARDERS, INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION
 CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY
 PLAIN STAMPED COPY
 CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Jon A Bowling

EXAMINER'S INITIALS:

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
98FEB-6 PM 2:12

RECEIVED
98FEB-6 PM 12:26
DIVISION OF CORPORATION

86-9-2
205

ARTICLES OF INCORPORATION
OF
EQUATORIAL FORWARDERS, INC.

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
98 FEB -6 PM 2:12

ARTICLE I - NAME AND ADDRESS

The name of this corporation is **EQUATORIAL FORWARDERS, INC.** The address of the principal office and the mailing address of this corporation is 3031 S.W. 122ND Court, Miami, Florida 33175.

ARTICLE II - PURPOSE

This corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE III - CAPITAL STOCK

The aggregate number of shares which this corporation shall have authority to issue is One Thousand (100) shares of common stock, all of which are to have a par value of One Dollar (\$1.00) per share. The Board of Directors shall fix the consideration to be received for each share. Such consideration shall consist of any tangible or intangible property or benefit to this corporation, including cash, promissory notes, services performed or written promises to perform services and shall have a value, in the judgment of the directors, equivalent to or greater than the full par value of the shares.

ARTICLE IV - INITIAL REGISTERED

OFFICE AND AGENT

The street address of the initial registered office of this corporation and the name of the initial registered agent of this corporation at such office is:

<u>Name</u>	<u>Address</u>
Juan A. Villar	3251 S.W. 123 Ct. Miami, FL 33175

ARTICLE V - COMMENCEMENT

This corporation shall commence on the date on which these Articles of Incorporation are filed with the Secretary of State.

ARTICLE VI - INITIAL

BOARD OF DIRECTORS

The initial Board of Directors of this corporation shall be comprised of two persons. The number of directors may be either increased or decreased from time to time as provided for in the Bylaws of this corporation, but shall never be less than one. The names and addresses of the members of the initial Board of Directors of this corporation are:

<u>Name</u>	<u>Address</u>
Juan A. Villar	3251 S.W. 123 Ct. Miami, Florida 33175

ARTICLE VII - INCORPORATOR

The name and address of the person signing these Articles of Incorporation as incorporator is:

<u>Name</u>	<u>Address</u>
Juan A. Villar	3251 S.W. 123 Ct. Miami, Florida 33175

ARTICLE VIII - BYLAWS

The power to alter, amend or repeal the Bylaws shall be vested in each of the Board of Directors and the shareholders of this corporation.

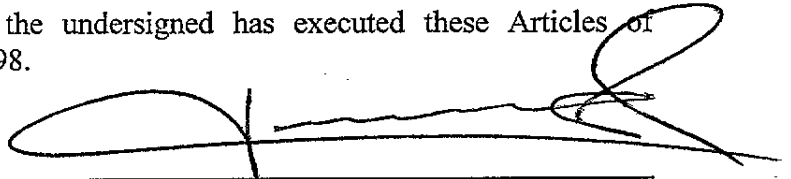
ARTICLE IX - INDEMNIFICATION

This corporation shall indemnify any officer or director, or any former officer or director of this corporation, to the fullest extent permitted by law.

ARTICLE X - AMENDMENT

This corporation reserves to its shareholders the right to amend or repeal any provisions now or hereafter contained in these Articles of Incorporation. Any rights which these Articles may confer upon this corporation may be modified or cancelled by a vote of the shareholders to amend or repeal said Articles.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation this 5th day of February, 1998.



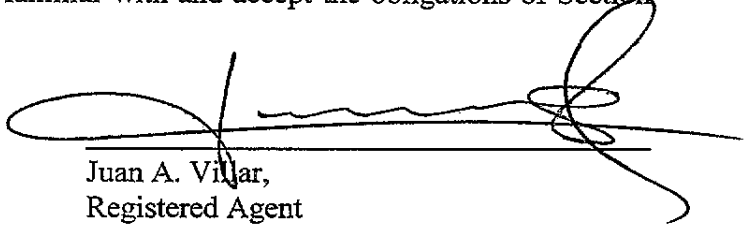
Juan A. Villar,
Incorporator

ACCEPTANCE OF APPOINTMENT

OF

REGISTERED AGENT

I hereby accept the appointment as registered agent contained in the foregoing Articles of Incorporation and state that I am familiar with and accept the obligations of Section 607.0501 of the Florida Statutes.



Juan A. Villar,
Registered Agent

J:\ARM\07000.573\art-inc

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
98 FEB -6 PM 2:12