

P98000008890

Mr. Eduardo Garcia
Best Litho, Inc.
6912 N.W. 46th Street,
Miami, Florida 33166

Office Use Only

CORPORATION NAME(S) & DOCUMENT NUMBER(S), (if known):

1. _____ (Corporation Name) _____ (Document #) 600002411966--5
 -01/26/98--01092--013
 ****122.50 ****122.50
2. Spanish Publishing and Marketing, Inc. (Corporation Name) _____ (Document #)
3. _____ (Corporation Name) _____ (Document #)
4. _____ (Corporation Name) _____ (Document #)

- Walk in Pick up time _____ Certified Copy
 Mail out Will wait Photocopy Certificate of Status

| NEW FILINGS | |
|-------------|-------------------|
| X | Profit |
| | NonProfit |
| | Limited Liability |
| | Domestication |
| | Other |

| AMENDMENTS | |
|------------|--|
| | Amendment |
| | Resignation of R.A., Officer/ Director |
| | Change of Registered Agent |
| | Dissolution/Withdrawal |
| | Merger |

| OTHER FILINGS | |
|---------------|------------------|
| | Annual Report |
| | Fictitious Name |
| | Name Reservation |

| REGISTRATION/ QUALIFICATION | |
|--------------------------------|---------------------|
| | Foreign |
| | Limited Partnership |
| | Reinstatement |
| | Trademark |
| | Other |

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 TALLAHASSEE, FLORIDA

B. BROCK
 Examiner's Initials JAN 28 1998

LUIS F. RODRIGUEZ KOHLY
ATTORNEY AT LAW

ARTICLES OF INCORPORATION OF
SPANISH PUBLISHING AND MARKETING, INC.

A Florida For Profit Corporation

THE UNDERSIGNED, FOR PURPOSES OF FORMING A CORPORATION
UNDER THE FLORIDA GENERAL CORPORATION ACT, adopt the
following Articles of Incorporation:

ARTICLE ONE
NAME

The name of the corporation is Spanish Publishing and Marketing,
Inc.

ARTICLE TWO
DURATION

The term of existence of the corporation is perpetual.

ARTICLE THREE
PURPOSE

The Corporation may transact any and all lawful business for
which corporations may be incorporated under the Florida General
Corporation Act.

ARTICLE FOUR
CAPITAL STOCK

The aggregate number of shares that the Corporation has authority
to issue is 1000, all of which shall be common shares with no par
value.

ARTICLE FIVE
PREEMPTIVE RIGHTS IN PROPORTION TO SHARES

Each shareholder shall have preemptive rights only in the portion

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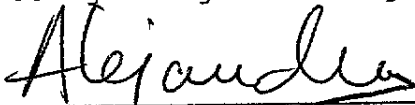
of shares being issued or sold equal to the proportion that the number of shares then held by the shareholder bears to the total number of shares in the same class then outstanding.

ARTICLE SIX

REGISTERED OFFICE - PRINCIPAL OFFICE - MAILING ADDRESS

The street address of the initial registered office of the Corporation is: 5880 W. 20th Avenue, Hialeah, Florida 33016 and the name and address of the initial registered agent at that address is Alejandro de Francisco and the mailing address of the corporation is 5880 West 20th Avenue, Hialeah, Florida 33016

By his signature below, Alejandro de Francisco acknowledges that he is familiar with, and accepts the duties and responsibilities of, being a registered agent.



ALEJANDRO DE FRANCISCO
REGISTERED AGENT

ARTICLE SEVEN
DIRECTORS

The initial Board of Directors of the Corporation shall consist of four members. The name and address of the members of the first Board of Directors is:

Alejandro de Francisco, 5880 West 20th Avenue, Hialeah, Florida 33016

Armando Merino, 5880 West 20th Avenue, Hialeah, Florida 33016

Santiago Villazon, 5880 West 20th Avenue, Hialeah, Florida 33016

Ed Garcia, 5880 West 20th Avenue, Hialeah, Florida 33016

ARTICLE EIGHT
INCORPORATOR

The name and address of the incorporator is: Ed Garcia, 5880 West

LUIS F. RODRIGUEZ KOHLY
ATTORNEY AT LAW

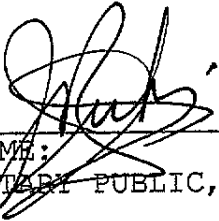
20th Avenue, Hialeah, Florida 33016



Ed Garcia
Incorporator

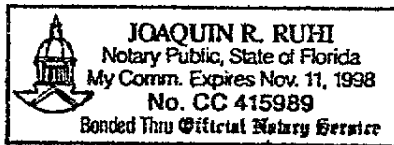
SUBSCRIBED TO BEFORE ME THIS 20th DAY OF JANUARY, 1998, by ED GARCIA, THE INCORPORATOR, who took an oath, and who provided the following identification:

or who is personally known to me.



NAME:
NOTARY PUBLIC, STATE OF FLORIDA

ADDRESS:



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TALLAHASSEE, FLORIDA