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98 JAN 27 AM 10:25  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

1/27/98

FLORIDA DIVISION OF CORPORATIONS  
PUBLIC ACCOUNT SYSTEM  
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TO: DIVISION OF CORPORATIONS

Fax #: (850) 922-4091

FROM: ACE INDUSTRIES, INC.  
CONTACT: PAM FRIEDMAN  
PHONE: (305) 358-2571

DEPT#: 01074400/3.10

FAX #: (305) 358-7832

NAME: FLORIDA USED TIRE SALES, INC.  
AUDIT NUMBER.....H98000001718  
DOC TYPE.....FLORIDA PROFIT CORPORATION OR F.P.C.  
CERT. OF STATUS...0 PAGES.....1  
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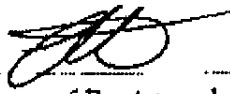
H98-1718

## ARTICLES OF INCORPORATION

Article 1: Name of Corporation FLORIDA USED TIRE SALES, INC. **FILED**  
Address of Corporation 11282 NORTHWEST 6 TERRACE 98 JAN 27 AM 10:25  
MIAMI, FLORIDA 33172 SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Article 2: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 500, with a par value of \$1.00. (PAR VALUE IS NOT REQUIRED).

Article 3: REGISTERED AGENT: ERNESTO MARQUEZ  
and  
REGISTERED OFFICE: 11282 NORTHWEST 6 TERRACE  
MIAMI, FLORIDA 33172  
I am familiar with and hereby accept the duties and responsibilities as Registered Agent for said corporation.

  
Signature of Registered Agent 1/27/98  
Date

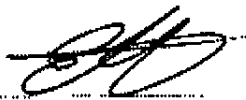
Article 4: The BOARD of DIRECTORS are: (Board of Directors is NOT REQUIRED)  
First listed is President. Second is Vice-President. Then, Sec/Treasurer.

1. ERNESTO MARQUEZ  
11282 NORTHWEST 6 TERRACE  
MIAMI, FLORIDA 33172

Article 5: The Name and Address of the INCORPORATOR is:

ERNESTO MARQUEZ  
11282 NORTHWEST 6 TERRACE  
MIAMI, FLORIDA 33172

In witness whereof, I have subscribed my name

  
Signature of Incorporator

ERNESTO MARQUEZ

Prepared by:  
Ace Industries, Inc.  
54 NW 11th Street  
Miami, FL 33136  
(305) 358-2571

H98-1718