CAPITAL CONNECTION, INC. 417 E. Virginia Street, Suite 1 • Tallahassee, Florida 32302 (850) 224-8870 • 1-800-342-8062 • Fax (850) 222-1222 MHO: 31 98 JAN 14 Art of Inc. File_ LTD Partnership File_____ Foreign Corp. File_____ L.C. File____ Fictitious Name File_____ Trade/Service Mark_____ Merger File_____ Art. of Amend. File_ RA Resignation 300002399373 Dissolution / Withdrawal Annual Report / Reinstatement_ Cert. Copy___ Photo Copy___ Certificate of Good Standing Certificate of Status Certificate of Fictitious Name____ Corp Record Search_____ Officer Search_ Fictitious Search_ Fictitious Owner Search____ Signature Vehicle Search Driving Record___ UCC 1 or 3 File___ Requested by: UCC 11 Search Name UCC 11 Retrieval

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ARTICLES OF INCORPORATION OF JOE CUBAS SPORTS COUNCIL, INC.

ARTICLE I

The name of this corporation is:

JOE CUBAS SPORTS COUNCIL, INC.

ARTICLE II

This corporation shall have perpetual existence unless sooner dissolved according to law.

ARTICLE III

This corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE_IV

This corporation is authorized to issue One Hundred (100) shares of common stock having a par value of One Dollar (\$1.00) per share.

ARTICLE V

The initial street address for this corporation and the initial registered office of this corporation in the State of Florida shall be 200 South Biscayne Boulevard, 20th Floor, Miami, Florida 33131. The name of the initial registered agent of the corporation located at said address is **Spencer Fox.**

ARTICLE VI

The corporation shall have one (1) director initially. The number of directors may be increased or diminished from time to time by the By-Laws, but shall never be less than one. The name and address of the initial director of this corporation is:

JOE I. CUBAS

13830 S.W. 28th Street Miami, Florida 33175

ARTICLE VII

The name and address of the person signing these Articles of Incorporation is:

SPENCER FOX

200 South Biscayne Boulevard Twentieth Floor Miami, Florida 33131

ARTICLE VIII

The corporation shall indemnify any officer or director or any former officer or director to the full extent permitted by law.

ARTICLE IX

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendment hereto and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 27 day of January, 1998.

STATE OF FLORIDA COUNTY OF DADE

Sworn to (or affirmed) and subscribed before me on January 13, 1998 by SPENCER FOX

DIANE COMMISSION TWANTEPUBLIC—STATE OF FLORIDA CC3934744 — Lichols

My compensation type, or stamp commissioned name of notary]

 $[\sqrt{\text{one only}}]$

Personally known

Produced identification Type of identification produced

ACCEPTANCE AS REGISTERED AGENT

I CERTIFY that I am a permanent resident of Dade County, Florida, that my place of business is at the place indicated above and I hereby accept the forgoing designation as Registered Agent.

SPENCER FOX