P97000108997

EFFECTIVE DATE 12-29-97

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

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| SUBJECT: | RW CARR & F. (Proposed corpor | SSOCIATES_ ate name - must include suf | Inc. |
|-------------------------|----------------------------------|---|---|
| | | | |
| Enclosed is an original | and one(1) copy of the article | s of incorporation and a c | check for : |
| \$70.00 Filing Fee | \$78.75 Filing Fee & Certificate | □\$122.50 Filing Fee & Certified Copy | \$131.25 Filing Fee, Certified Copy & Certificate |
| | | ADDITIONAL CO | PY REQUIRED |
| FROM: _ | | WESTON CAR rinted or typed) NGTON DRI Address | BT 1 |
| - | BRANDON City. | $\frac{FL}{\text{State & Zip}} $ | FILED ETARY OF STATE WHASSEE, FLORIDA |

NOTE: Please provide the original and one copy of the articles.

Daytime Telephone number

ne 12/3/1/97

EFFECTIVE DATE
1229-97

ARTICLES OF INCORPORATION

OF

FILED

97 DEC 30 AM IO: 40

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

R. W. CARR & ASSOCIATES, INC.

ARTICLE I - NAME

The name of the corporation is R. W. CARR & ASSOCIATES, INC.

ARTICLE II - DURATION

As provided in Florida Statutes, Chapter 607, this corporation shall exist in perpetuity.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of transacting any or all business permitted under the laws of the United States and of this State.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue 1,000 shares of Common Stock at \$1.00 par value.

ARTICLE V - PRE-EMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his prorata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 118 Barrington Oaks Drive, Brandon, Florida 33511, and the name of the initial registered agent of this corporation at that address is JEANNE WESTON CARR.

ARTICLE VII - INITIAL ADDRESS OF THE CORPORATION

The street address of the initial office of this corporation is 118 Barrington Oaks Drive, Brandon, Florida 33511.

ARTICLE VIII - INITIAL BOARD OF DIRECTORS

This corporation shall have two (2) directors initially. The number of directors may be either increased or decreased from time to time by the bylaws, but shall never be less than one (1). The name and address of the initial directors of this corporation are:

| <u>Name</u> | <u>Address</u> |
|--------------------|---|
| Jeanne Weston Carr | 118 Barrington Oaks Drive, Brandon, Fl. 33511 |
| Richard W. Carr | 118 Barrington Oaks Drive, Brandon, Fl. 33511 |

ARTICLE IX - INCORPORATORS

The name and address of the person signing these articles is:

| <u>Name</u> | Address |
|--------------------|---|
| Jeanne Weston Carr | 118 Barrington Oaks Drive, Brandon, Fl. 33511 |

ARTICLE X - BYLAWS

The power to adopt, alter, amend or repeal bylaws shall be vested in the Board of Directors and shareholders.

ARTICLE XI - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these articles of incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

ARTICLE XII - INDEMNIFICATION

In addition to any rights and duties under applicable law, the corporation shall indemnify and hold harmless all it's directors, officers, employees and agents, and former directors, officers, employees and agents from and against all liabilities and obligations

including attorney's fees, incurred in connection with any actions taken or failed to be taken by said directors, officers, employees and agents in their capacity as such, except for willful misconduct or gross negligence.

ARTICLE XIII - COMMENCEMENT OF EXISTENCE

The Corporation shall be deemed to commence its existence on the 29th day of December, 1997, the date these Articles of Incorporation were executed.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation, this 29th day of December, 1997.

Jeanne Weston Carr, Incorporator Date

December 29, 1997

Date

STATE OF FLORIDA

COUNTY OF HILLSBOROUGH

The foregoing instrument was acknowledged before me this 29th day of December, 1997, by JEANNE WESTON CARR, who has produced identification or is personally known to me. Sworn to and subscribed before me this 29th day of December, 1997.

Notary Public, State of Florida

ROBIN DEES PITTMAN
MY COMMISSION # CC 538222
EXPIRES: March 22, 2000
Bonded Thru Notary Public Underwriters

Print, Type or Stamp Name of Notary

Personally known to me, or Produced identification

Type of identification produced:

Having been named registered agent and to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby accept the appointment as registered agent, and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Jeanne Weston Carr, Registered Agent

Date

PILED 97 DEC 30 M 10: 4C SECRETARY OF STATE