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FLORIDA DIVISION OF CORPORATIONS  
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FAX #: (850)922-4001

FROM: ACE INDUSTRIES, INC.  
CONTACT: PAM FRIEDMAN  
PHONE: (305)358-2571

ACCT#: 070744001530

FAX #: (305)358-7832

NAME: EDWARD A. SHAPIRO INC. - IN HOUSE COURIERS  
AUDIT NUMBER.....H97000021208  
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.  
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## ARTICLES OF INCORPORATION

Article 1: Name of Corporation EDWARD A. SHAPIRO INC. - IN HOUSE COURIERS  
 Address of Corporation 111 SOUTHWEST 3rd STREET Suite 100  
MIAMI, FLORIDA 33130

This corporation will be effective January 1, 1998.

Article 2: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 100, with a par value of \$1.00. (PAR VALUE IS NOT REQUIRED).

Article 3: REGISTERED AGENT: EDWARD A. SHAPIRO  
 and  
 REGISTERED OFFICE: 111 SOUTHWEST 3rd STREET Suite 100  
MIAMI, FLORIDA 33130

I am familiar with and hereby accept the duties and responsibilities as Registered Agent for said corporation.

*Edward A. Shapiro*  
 Signature of Registered Agent

12/23/97  
 Date

Article 4: The BOARD of DIRECTORS are: (Board of Directors is NOT REQUIRED)  
 First listed is President. Second is Vice-President. Then, Sec/Treasurer.

1. EDWARD A. SHAPIRO  
111 SOUTHWEST 3rd STREET Suite 100  
MIAMI, FLORIDA 33130

Article 5: The Name and Address of the INCORPORATOR is:

EDWARD A. SHAPIRO  
111 SOUTHWEST 3rd STREET Suite 100  
MIAMI, FLORIDA 33130

In witness whereof, I have subscribed my name

*Edward A. Shapiro*  
 Signature of Incorporator

EDWARD A. SHAPIRO

Prepared by:  
 Ace Industries, Inc.  
 54 NW 11th Street  
 Miami, FL 33136  
 (305) 358-2571

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