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TO: DIVISION OF CORPORATIONS

FAX #: (850)922-4001

FROM: EMPIRE CORPORATE KIT COMPANY

ACCT#: 072450003255

CONTACT: RAY STORMONT PHONE: (305)541-3694

FAX #: (305)541-3770

NAME: UNIVERSAL SPORTS MANAGEMENT AND HOLDINGS GRO

AUDIT NUMBER..... H97000020542

DOC TYPE FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS...O

PAGES..... (7)
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

nc 12/15/97

corporation is:

ARTICLES OF INCORPORATION

UNIVERSAL SPORTS MANAGEMENT AND HOLDINGS GROUP, INC.

Articles ο£ thesc subscribers to undersigned The Incorporation, each a natural person, competent to contract, hereby associate themselves together to form a corporation under the laws of the State of Florida.

> ARTICLE I NAME

The name of this corporation is:

UNIVERSAL SPORTS MANAGEMENT AND HOLDINGS GROUP, INC.

ARTICLE II NAME OF BUSINESS

The general nature of the business to be transacted by this

- To engage in any activity or business permitted under the laws of the United States and of the State of Florida.
- FURTHER, and not by ways of limitation of the preceding paragraph:
- To manufacture, purchase, or otherwise acquire, and to 2. own, mortgage, pledge, sell, assign, transfer or otherwise dispose of, and to invest in, trade in, deal in with goods, wares, merchandise, real and personal property, and services, of every class, kind, and description, except that it is not to conduct a banking, safe deposit, trust, insurance, surety, express, railroad, canal, telegraph, telephone, or cemetery companies, building and loan association, fraternal benefit society, state fair or exposition.

SHELDON L. GOTTLEB, ESQ. 10700 N. KENDALL DR. # 203 . 1. MIAMI FL 33176 (305) 273. 8731 (FBNO. 371947

- 3. To conduct business in, have one or more offices in, and buy, hold, mortgage, sell or convey, lease or otherwise dispose of, real and personal property, including franchise, patents, copyrights, trademarks, and license, in the State of Florida, and in all other states or countries.
- 4. To contract debts and borrow money, issue and sell, or pledge bonds, debentures, and notes, and other evidence of indebtedness, and execute such mortgages, transfers of corporate property, or other instruments, to secure the payment of corporate indebtedness as required.
- 5. To purchase the corporate assets of any other corporation and engage in the same, or other character of business.
- 6. To guarantee, endorse, purchase, hold, sell, transfer, mortgage, pledge or otherwise acquire, or dispose of the shares of capital stock of, or any bonds, securities, or other evidences of indebtedness, created by any other corporation of the State of Florida, or any other state of government, and while owner of such stock, to exercise all of the rights, powers, and privileges of ownership, including the right to vote such stock.

ARTICHE LIL CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one lime is rive Hundred (500) shares of common stock, having a nominal par value of One Dollar (\$1.00) per share.

ARPICLE 1V INITIAL CAPITAL

The amount of capital with which this corporation will begin business is not less than Five Hundred Dollars (\$500.00).

ARTICLE V TERM OF EXISTENCE

This corporation shall exist perpetually.

ARTICLE VI ADDRESS

The initial post office address of the principal office of this corporation in the State of Florida is:

170 N. Homestead Blvd. Homestead, Fb 33033

The Board of Directors, may, from time to time, move the principal office of the corporation to any other address in the State of Florida.

ARTICLE VII

This corporation shall be exercised by a board of one (1) or more directors initially. The number of directors may be increased or diminished, from time to time, by By Laws adopted by the stockholders, but shall never be less than one (1).

ARTICLE VIII INITIAL DIRECTORS

The names and addresses of the members of the first Board of Directors are:

Name

<u>Address</u>

Ronald Trussell

170 M. Homestead Blvd. Homestead, FL 33033

Zita Trussell

170 N. Homestead Blvd. Homestead, FL 33033

ARTICLE IX SUBSCRIBERS

The names and addresses of each subscriber of these Articles of Incorporation, the number of shares each agrees to take and the value of consideration are:

NAME AND ADDRESS

SHARES

CONSIDERATION

Ronald Trussell, President 170 N. Homestead Blvd. Homestead, FL 33033

Zita Trussell Vice President/Secretary/Treasurer 170 N. Homestead Blvd. Homestead, FI: 33033

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be adopted by the Board of Directors, proposed by them to the stockholders, and approved at a stockholders meeting by a majority of the stock entitled to vote therein unless all the directors and all the stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

SUBSCRIBERS:

האוצטקד מהזאמא

STATE OF FLORIDA)
COUNTY OF DADE)

I CERTIFY that on this day, before me, an officer duly authorized in the State and County named above to take

acknowledgments, personally appeared RONALD TRUSSELL to me known to be the person described as subscriber in and who executed the foregoing Articles of Incorporation, and acknowledged before me that he subscribed the same.

WITNESS my hand and seal, in the County of Dade, State of Florida, on this 10 day of December, 1997.

NOTARY PUBLIC

My commission expires:

ALICIA P. SANCHEZ

LEY COMMISSION & CC 570439

EXPIRES: July 18, 2000

Bonding Thre Hotery Public Underwriters

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

FIRST, that UNIVERSAL SPORTS MANAGEMENT A desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation, at City of Homestead, County of Dade, State of Florida, has named RONALD TRUSSELL at 170 M. Homestead Blvd., Homestead, Dade County, Florida, 33033, as its agent to accept service of process within this State.

<u>ACKNOWLEDGMENT</u>

Having been named to accept service of process for the abovestated corporation, at place designated in this Certificate, with the provisions of said Act to keeping open said office.

KUNALU TRUSSMIL, Registered Agent

97 DEC 15 AN 7: 52
SECRETARY OF STATE
TALLAHASSEE, FLORIDA