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OTHER FILINGS Annual Report Fictitious Name Name Reservation	REGISTRATION QUALIFICATION Foreign Limited Partnership Reinstatement Trademark Other	- Contraction of the Contraction	Alasse Florida	RECEIVED

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Examiner's Initials

ARTICLES OF INCORPORATION

OF

SECRETARY OF STATE

FORMULA C-5, INC.

The undersigned, acting as incorporator, signs the following Articles of Incorporation for the purpose of forming a corporation under the laws of the State of Florida.

ARTICLE I

The name of the corporation shall be:

FORMULA C-5, INC.

ARTICLE II

The existence of the corporation shall commence upon the filing of these Articles of Incorporation by the Department of State and shall be perpetual.

ARTICLE III

The corporation may engage in any and all businesses and activities permitted by the laws of the State of Florida. The corporation shall have all of the powers vested in a corporation organized under and existing by virtue of such laws.

ARTICLE IV

The aggregate number of shares that the corporation shall have authority to issue and have outstanding at any one time is: 1000 shares of Common Stock, without par value of which 200 shares shall be voting Common Stock and 800 shares shall be non-voting Common Stock. The voting Common Stock and the non-voting Common Stock shall be identical in all respects except that the non-voting Common Stock carries no voting rights except as required by law.

ARTICLE V

The initial registered agent and street address of the initial registered office of the corporation shall be:

Terrell C. Madigan c/o Eckert Seamans Cherin & Mellott, LC Hospitality Square, Third Floor 200 West College Avenue Tallahassee, Florida 32301

ARTICLE VI

This corporation shall have one director initially. The name and address of the initial director of the corporation, who shall hold office until his successor is elected and qualified or until his earlier resignation or removal from office is:

Anthony R. Morgenthau 380 Leucadendra Drive Coral Gables, Florida 33156

The number of directors may be increased or decreased from time to time pursuant to the bylaws of the corporation, but shall not be less than one.

ARTICLE VII

The name and address of the incorporator of the corporation is:

Terrell C. Madigan c/o Eckert Seamans Cherin & Mellott, LC Hospitality Square, Third Floor 200 West College Avenue Tallahassee, Florida 32301

ARTICLE VIII

The mailing address of the corporation is:

380 Leucadendra Drive Coral Gables, Florida 33156 Executed at Alclesco, Florida, this Oday of December, 1997.

Terrell C. Madigan, Incorporator

ACCEPTANCE BY REGISTERED AGENT

Having been appointed the registered agent of FORMULA C-5, INC., a Florida corporation, the undersigned accepts such appointment, agrees to act in such capacity and accepts the obligations imposed by Florida Statutes Section 607.0505.

Dated this ______ day of December, 1997.

Terrell C. Madigan

97 DEC 10 PM 4: 30
SECRETARY OF STATE