

PLEASE READ ALL INSTRUCTIONS BEFORE COMPLETING THIS FORM.

FILED

03 JAN 28 PM 4:41

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**CORPORATION  
REINSTATEMENT**

FLORIDA DEPARTMENT OF STATE

Jim Smith

Secretary of State

DIVISION OF CORPORATIONS

DOCUMENT # **P97000103895**

1. Corporation Name

**INDEPENDENT RENAL ASSOCIATES  
HOLDINGS, INC.**

2. Principal Office Address

**11220 7th ST. E.**

Suite, Apt. #, etc.

City & State

**Treasure Island, FL.**

Zip

**33706**

Country

**USA**

3. Mailing Office Address

**C/O MAIER, MARKEY &**

Suite, Apt. #, etc. **MENASI, LLP**

**222 BLOOMINGDALE RD**

City & State

**WHITE PLAINS, NY**

Zip

**10605**

Country

**USA**

4. Date Incorporated or Qualified  
To Do Business in Florida

**12/1997**

5. FEI Number

**59-3480741**

Applied For

Not Applicable

6. CERTIFICATE OF STATUS DESIRED ☐

\$8.75 Additional Fee required  
for a Certificate of Status

7. Name and Address of Current Registered Agent

Name

**Sean COUGHLIN**

Street Address (P.O. Box Number is Not Acceptable)

**11220 7th ST. E.**

Suite, Apt. #, Etc.

City

**Treasure Island,**

State

**FL**

Zip Code

**33706**

8. I, being appointed the registered agent of the above named corporation, am familiar with and accept the obligations of section 607.0505 or 617.0503, F.S.

Signature of  
Registered Agent

**Sean P. Coughlin**

REGISTERED AGENT MUST SIGN

Date **11/27/02**

9. Names and Street Addresses of Each Officer and/or Director (Florida nonprofit corporations must list at least 3 directors)

Titles	Name of Officers and/or Directors	Street Address of Each Officer and/or Director	City / State / Zip
<b>Pres</b>	<b>DEES, JANET R</b>	<b>761 SOUNDVIEW DR.</b>	<b>PALM HARBOR, FL 34683</b>
<b>Chief Op. Dir.</b>	<b>COUGHLIN, SEAN P</b>	<b>11220 7th ST., E.</b>	<b>TREASURE ISLAND, FL 33706</b>
<b>Chief Fin Officer</b>	<b>CAPUTO, MARK</b>	<b>3820 EAST MERLER WAY</b>	<b>MERCER ISLAND, WA 98040</b>

10. I certify that I am an officer or director or the receiver or trustee empowered to execute this application as provided for in chapter 607 or 617, F.S. I further certify that when filing this reinstatement application, the reason for dissolution has been eliminated, the corporate name satisfies the requirements of section 607.0401 or 617.0401, F.S., that all fees owed by the corporation have been paid and the names of individuals listed on this form do not qualify for an exemption under section 119.07(3)(f), F.S. The information indicated on this application is true and accurate and my signature shall have the same legal effect as if made under oath.

SIGNATURE:

**Sean P. Coughlin**

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Date **11/27/02**

Daytime Phone # **727-368-9799**

CR2E061 (8/01)

**INDEPENDENT RENAL ASSOCIATES HOLDINGS, INC.**

**11220 7<sup>th</sup> St. E. Treasure Island, FL 33706**

**Telephone (727) 368-9799**

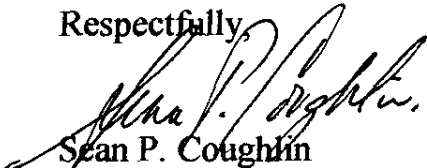
**Fax (727) 367-9420**

Dear Sir/Madam,

Nov. 25, 2002

I am submitting a corporation reinstatement form along with the annual \$150.00 fee. I respectfully request the \$600.00 penalty be waived as we moved our corporate headquarters from Clearwater, Fl. To Treasure Island, Fl. and did not apparently receive the two previous requests at our new address. We appreciate your understanding in this matter.

Respectfully

  
Sean P. Coughlin  
Chief Operating Officer