

P97000101878
TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: C and M Management Services, Inc.
(Proposed corporate name - must include suffix)

100002362151--8
-12/03/97--01054--028
***131.25 ***131.25

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

\$70.00
Filing Fee

\$78.75
Filing Fee
& Certificate

\$122.50
Filing Fee
& Certified Copy

\$131.25
Filing Fee,
Certified Copy
& Certificate

ADDITIONAL COPY REQUIRED

FROM: Clark Maxwell, Jr.
Name (Printed or typed)

2425 Thornton Road
Address

Tallahassee, Florida 32308
City, State & Zip

(850) 656-2454
Daytime Telephone number

RECEIVED
97 DEC -3 PM 1:45
DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

NOTE: Please provide the original and one copy of the articles.

12-3-97
WS

ARTICLES OF INCORPORATION

The undersigned incorporator, for purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

ARTICLE I NAME

The name of the corporation shall be:

C and M Management Services, Inc.

ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

2425 Thornton Road
Tallahassee, Florida 32308

ARTICLE III SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

One Hundred (100) Shares

ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and Florida street address of the initial registered agent are:

Clark Maxwell, Jr.
2425 Thornton Road
Tallahassee, Florida 32308

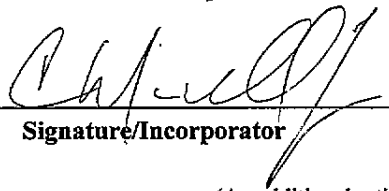
ARTICLE V INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation are:

Clark Maxwell, Jr.
2425 Thornton Road
Tallahassee, Florida 32308

ARTICLE VI EFFECTIVE DATE

The effective date of incorporation of this corporation shall be January 1, 1998.



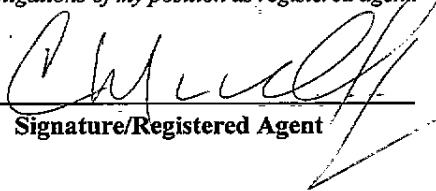
Signature/Incorporator

12/3/97

Date

(An additional article must be added if an effective date is requested)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.



Signature/Registered Agent

12/3/97

Date