



THE UNITED STATES
CORPORATION
COMPANY

P970000101610

ACCOUNT NO. : 072100000032

REFERENCE : 619043 4334907

AUTHORIZATION :

Patricia Pizant

COST LIMIT : \$ 70.00

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
97 DEC -2 AM 8:40

ORDER DATE : December 2, 1997

ORDER TIME : 1:27 PM

ORDER NO. : 619043-005

CUSTOMER NO: 4334907

CUSTOMER: Ms. Melinda Lampkin
COLUMBIA/HCA HEALTHCARE
CORPORATION
P.o. Box 550
One Park Plaza
Nashville, TN 37202

File 15f

300002361543--5

DOMESTIC FILING

NAME: NORTH FLORIDA PRACTICE
MANAGEMENT, INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION
 CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

 CERTIFIED COPY
XX PLAIN STAMPED COPY
 CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Jon A Bowling

EXAMINER'S INITIALS:

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DIVISION OF CORPORATION

JP 12/3/97

STATE OF FLORIDA
ARTICLES OF INCORPORATION
OF

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NORTH FLORIDA PRACTICE MANAGEMENT, INC.

THE UNDERSIGNED, ACTING AS INCORPORATOR OF A CORPORATION UNDER THE FLORIDA GENERAL CORPORATION ACT, ADOPTS THE FOLLOWING ARTICLES OF INCORPORATION:

- FIRST:** The name that satisfies the requirements of Section 607.0401 is: **NORTH FLORIDA PRACTICE MANAGEMENT, INC.**
- SECOND:** The address of the principal office, and mailing address is:
One Park Plaza, Nashville, Tennessee 37203
- THIRD:** The aggregate number of shares which the Corporation shall have authority to issue is One Thousand (1,000) shares of common stock at One Dollar (\$1.00) par value.
- FOURTH:** The street address of the initial registered office of the Corporation is: C/O The Prentice-Hall Corporation System, Inc., 1201 Hays Street, Tallahassee, Florida 32301; and the name of its initial registered agent at such address is: The Prentice-Hall Corporation System, Inc.
- FIFTH:** The number of directors constituting the initial Board of Directors of the Corporation is three (3), and the names and addresses of the persons who are to serve as directors until the first annual meeting to shareholders or until their successors are elected and shall qualify are:

John M. Franck II	One Park Plaza Nashville, TN 37203
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Kenneth C. Donahey	One Park Plaza Nashville, TN 37203
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Rosalyn S. Elton	One Park Plaza Nashville, TN 37203
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Page Two
Articles of Incorporation
NORTH FLORIDA PRACTICE MANAGEMENT, INC.

SIXTH: The name and address of the incorporator is:

Melinda S. Lampkin One Park Plaza
Nashville, TN 37203

THE UNDERSIGNED HAS EXECUTED THESE ARTICLES OF INCORPORATION
THIS 1ST DAY OF DECEMBER, 1997.

INCORPORATOR:

By: Melinda S. Lampkin
Melinda S. Lampkin

ACCEPTANCE BY THE REGISTERED AGENT AS REQUIRED IN SECTION 607.0501
(3) F.S.: THE PRENTICE-HALL CORPORATION SYSTEM, INC. IS FAMILIAR WITH AND
ACCEPTS THE OBLIGATIONS PROVIDED FOR IN SECTION 607.0505.

THE PRENTICE-HALL CORPORATION SYSTEM, INC.

DATED: December 2, 1997

By: Karen B. Rozar
Karen B. Rozar, As Its Agent

FILED
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