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FLORIDA DIVISION OF CORPORATIONS

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TO: DIVISION OF CORPORATIONS
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FAX #:

FROM: BLUMBERG/EXCELSIOR CORPORATE SERVICES, INC.
075350000353

ACCT#:

CONTACT: CATHY LEACH
PHONE: (212)431-5000
(212)431-1441

FAX #:

NAME: BALAIRJAN AIR CORPORATION

AUDIT NUMBER.....H97000019649

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A. (4)

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PAGES..... 3

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ARTICLES OF INCORPORATION

OF

Balairjah Air Corporation

THE UNDERSIGNED sole incorporator, being a natural person competent to contract and desiring to form a corporation under Title XXXV, Chapter 607 of the revised Florida Statutes, herewith submits the following information:

1. The name of the corporation is Balairjah Air Corporation
2. The duration of the corporation shall be perpetual.
3. The general purpose or purposes for which this corporation is being formed are to include the transaction of any or all lawful business for which corporations may be incorporated under this chapter.
4. The aggregate number of shares which the corporation shall have authority to issue is 1,000 shares, all without par value and of one class.
5. The principal address and mailing address of the corporation will be 19121 NW 42nd Court, Miami, Fl. 33055 and the name of its initial registered agent at such address is Wilfrid Lazarre.
6. The number of directors constituting the initial board of directors is seven and the name and addresses of each person who is to serve as a member thereof is as follows:

Wilfrid Lazarre, 19121 NW 42nd Court, Miami, Fl. 33055
Cecil Johnson, 744 NE 162nd St., Miami, Fl. 33131
Roger J. Alphonse, 150 NW 99th, Miami, Fl. 33150
Marie J. Alphonse, 150 NW 99th, Miami, Fl. 33150
Eddy Blain, 744 NE 162nd St., Miami, Fl. 33161
Millien Omage, 150 NW 99th, Miami, Fl. 33150
Morissiau Lazarre, 19121 NW 42nd Court, Miami, Fl. 33055

7. The name and address of the sole incorporator is: Jose Mojica, c/o BlumbergExcelsior Corporate Services, Inc., 62 WHITE STREET, 2ND FLOOR, NEW YORK, NY 10013.

BlumbergExcelsior
62 White St
NY, NY 10013
212-431-5000

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TALLAHASSEE, FLORIDA

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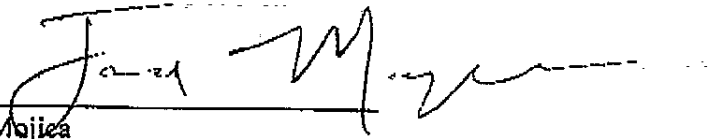
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IN WITNESS WHEREOF, the undersigned, as sole incorporator of this corporation has
executed these Articles of Incorporation.

Dated: 11/25/97



Jose Mojica
Sole Incorporator

BlumbergExcelsior
62 White St
NY, NY 10013
212-431-5000

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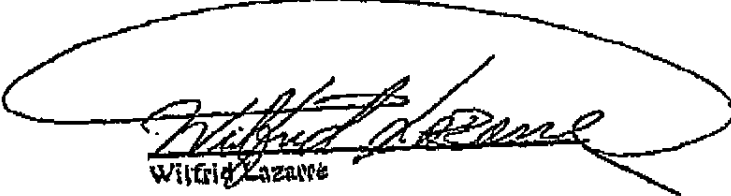
ACCEPTANCE OF APPOINTMENT

AS

REGISTERED AGENT

I, the undersigned, do hereby accept appointment as Registered Agent of Balairjah Air Corporation, the within named corporation.

Dated:



Wilfrid Lazare

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