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TRANSMITTAL LETTER

Department of State
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32399

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SUBJECT: First Commercial Management, Inc.

Enclosed is an original and one (1) copy of the articles of incorporation and a check for:

Filing Fees, Registered Agent Fee, and a Certified Copy

\$122.00

FROM:


Thomas A. Williams, Esq.
P.O. Box 2366
Bonita Springs, Florida 34133-2366
(941) 947-2209

Thomas Williams GAVE
AUTHORIZATION BY PHONE TO
CORRECT RA address
DATE 11/14/97
DOC. EXAM BB

BB
11/14/97

FILED
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION
OF

First Commercial Management, Inc.

THE UNDERSIGNED, has executed the following document as incorporator of the above named corporation, a corporation organized under the laws of the State of Florida, and all rights, duties and obligations of the undersigned as incorporator, and those of the corporation, are to be determined in accordance with the laws of the State of Florida.

ARTICLE I

The name of this corporation shall be:

First Commercial Management, Inc.

ARTICLE II

This corporation shall commence existence upon the filing of these Articles of Incorporation by the Department of State, State of Florida, and shall have perpetual existence.

ARTICLE III

The principal place of business and mailing address of this corporation shall be: 9200 Bonita Beach Road, Suite 201, P.O. Box 2366,
Bonita Springs, Florida 34133-2366

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ARTICLE IV

The general nature of the business and objects and purposes proposed to be transacted and carried on by this corporation are to do any and all of the things herein mentioned, as fully and to the same extent as natural persons might do, viz.:

(1) Transact any and all lawful business

(2) Said corporation shall further have powers:

To have perpetual succession by its corporate name;

To sue and be sued, complain, and defend in its corporate name in all actions or proceedings;

To have a corporate seal, which may be altered at pleasure, and to use the same by causing it, or a facsimile thereof, to be impressed, affixed, or in any other manner reproduced;

To purchase, take, receive, lease, or otherwise acquire, own, hold, improve, use, and otherwise deal in and with real or personal property or any interest therein, wherever situated;

To sell, convey, mortgage, pledge, create a security interest in, lease, exchange, transfer, and otherwise dispose of all or any part of its property and assets;

To lend money to, and use its credit to assist, its officers and employees in accordance with Florida Statute S607.141;

To purchase, take, receive, subscribe for, or otherwise acquire, own hold, vote, use, employ, sell, mortgage, lend, pledge, or otherwise dispose of, and otherwise use and deal in and with, shares or other interests in, or obligations of, other domestic or foreign corporations, associations, partnerships, or individuals, or direct or indirect obligations of the United States or of any other government, state, territory, governmental district, or municipality or of any instrumentality thereof;

To make contracts and guarantees and incur liabilities, borrow money at such rates of interest as the corporation may determine, issue its notes, bonds, and other obligations, and secure any of its obligations by mortgage or pledge of all or any of its property, franchises, and income;

To lend money for its corporate purposes, invest and reinvest its funds, and take and hold real and personal property as security of the payment of funds so loaned or invested;

To conduct its business, carry on its operations, and have offices and exercise the powers granted by this act within or without this state;

To elect or appoint officers and agents of the corporation and define their duties and fix their compensation.
To make an alter bylaws, not inconsistent with its articles of incorporation or with the laws of this state, for the administration;

To make donations for the public welfare or for charitable, scientific, or educational purposes;

To transact any and all lawful business which the board of directors shall find will be in aid of governmental policy;

To pay pensions and establish pension plans, profit sharing plans, stock bonus plans, stock option plans, and other incentive plans for any or all of its directors, officers, and employees and for any or all of the directors, officers and employees of its subsidiaries;

To be a promoter, incorporator, partner, member, associate, or manager of any corporation, partnership, joint venture, trust, or other enterprise;

To have and exercise all powers necessary of convenient to effect its purposes;

To indemnify any person who by reason of the fact that he is or was a director, officer, employee of agent of the corporation to the full extent as permitted by Florida Statute S607.014;

ARTICLE V

The aggregate number of shares which this corporation shall have authority to issue is the total sum of 200 shares, having no par value.

Unless otherwise stated in these articles, or in an amendment to these articles, there shall be only one (1) class of stock of this corporation.

Shares of Stock in this Corporation shall not be transferred or sold until the sale or transfer has been reported to and approved by the board of directors.

ARTICLE VI

The name and street address of the initial Registered Agent of this corporation shall be: Thomas A. Williams, 9200 Bonita Beach Road, Suite 201, Bonita Springs, Florida 34133-2366

ARTICLE VII

The initial board of Directors shall consist of a total of two (2) persons and the name and address of the person(s) who is to serve as an initial director(s) is:

Thomas A. Williams Secretary/Treasurer, Director	9200 Bonita Beach Rd., Ste. 201, P.O. Box 2366 Bonita Springs, FL 34133-2366
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Donald J. Bartels President, Director	9200 Bonita Beach Rd., Ste. 201 P.O. Box 2366 Bonita Springs, FL 34133-2366
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ARTICLE VIII

The name and address of the incorporator executing these Articles of Incorporation shall be: Thomas A. Williams, 9200 Bonita Beach Rd., Ste. 201, P.O. Box 2366, Bonita Springs, FL 34133-2366

The undersigned has executed these Articles of Incorporation this Tenth day of November, 1997

A handwritten signature in black ink, appearing to read 'Thomas A. Williams', written over a horizontal line.

Thomas A. Williams, Incorporator
Executive Vice President,
Secretary/Treasurer

CERTIFICATE OF DESIGNATION
REGISTERED AGENT/REGISTERED OFFICER

Pursuant to the provisions of section 607.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the state of Florida.

First that First Commercial Management, Inc.
desiring to organize under the laws of the State of Florida with its
principal office, as indicated in the Articles of Incorporation has named
Thomas A. Williams located at 9200 Bonita Beach Road, Suite 201,
City of Bonita Springs County of Lee

State of Florida, as its agent to accept service of process within this
state.

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS
FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS
CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE
TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL
STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES,
AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS
REGISTERD AGENT.

Signature



Thomas A. Williams, Registered Agent

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TALLAHASSEE, FLORIDA