

11/12/97

FLORIDA DIVISION OF CORPORATIONS  
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TO: DIVISION OF CORPORATIONS

FAX #: (850)922-4001

FROM: EMPIRE CORPORATE KIT COMPANY  
CONTACT: RAY STORMONT  
PHONE: (305)541-3694

ACCT#: 072450003255

FAX #: (305)541-3770

NAME: ESTHER'S 103, INC.

AUDIT NUMBER.....H97000018865

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

PAGES..... 6

CERT. COPIES.....1

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**ARTICLES OF INCORPORATION OF**

**ESTHER'S 103, INC.**

**a Florida Corporation**

**ARTICLE I- NAME:**

**The name of this corporation is:**

**ESTHER'S 103, INC.**

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**ARTICLE II-DURATION:**

**This corporation shall have perpetual existence, unless sooner dissolved in accordance with the laws of the State of Florida.**

**ARTICLE III-PURPOSE:**

**This corporation is organized for the purpose of transacting any and all business permitted under the laws of the United States and of the State of Florida.**

**ARTICLE IV-CAPITAL STOCK:**

**This corporation is authorized to issue sixty (60) shares of NO PAR VALUE common stock, which shall be designated "Common Stock".**

Prepared by: JESUS F. BUJAN, ESQUIRE  
FLA. BAR NO. 401560 (305) 442-1439  
OCEAN BANK BUILDING, SUITE 550  
782 N.W. LEJEUNE ROAD  
MIAMI, FLORIDA 33126 497000018865

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**ARTICLE V-PREEMPTIVE RIGHTS:**

Every shareholders, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

**ARTICLE VI-INITIAL REGISTERED OFFICE AND AGENT:**

The street address of the principal office of this corporation is:

4540 N.W. 7 AVENUE, MIAMI, FLORIDA 33127

The name of the initial registered agent of this corporation is:

PABLO E. SUAREZ

**ARTICLE VII-INITIAL BOARD OF DIRECTORS:**

This corporation shall have one (1) director(s), initially. The number of directors may be either increased or diminished from time to time by the bylaws but shall never be less than one (1). The name(s) and address(es) of the initial director(s) of this corporation is (are):

PABLO E. SUAREZ  
4540 N.W. 7 AVENUE  
MIAMI, FLORIDA 33127

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**ARTICLE VIII-INDEMNIFICATION:**

The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

**ARTICLE IX-INCORPORATORS:**

The name and address of the person(s) signing these articles of incorporation is

(are):

PABLO E. SUAREZ  
4540 NW 7 AVENUE  
MIAMI, FLORIDA 33127

IN WITNESS WHEREOF, the undersigned subscriber(s)

has (have) executed these Articles of Incorporation this 5 day of November 1999

  
\_\_\_\_\_

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STATE OF FLORIDA )  
COUNTY OF DADE )

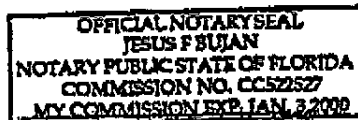
BEFORE ME, the undersigned authority, personally appeared  
PABLO E. SUAREZ

known to me and known by me to be the person (s) who executed the foregoing  
Articles of Incorporation, and acknowledged before me that he executed the  
same for the purposes therein expressed.

The foregoing instrument was acknowledged before me on this 5  
day of November, 1997 by Pablo E. Suarez who are  
personally known to me or who have produced \_\_\_\_\_, as  
identification and who did take an oath.

  
\_\_\_\_\_  
NOTARY PUBLIC - STATE OF FLORIDA

MY COMMISSION EXPIRES:



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**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR  
THE SERVICE OF PROCESS WITHIN THE STATE OF FLORIDA, NAMING  
AGENT UPON WHOM SERVICE OF PROCESS MAY BE EFFECTIVE**

---

IN COMPLIANCE with Section 607.034 of the Florida Statutes, the following  
is submitted: ESTHER'S 103, INC.

desiring to organize or qualify under the laws of the State of Florida, with its  
principal place of business in the City of Miami, County of Dade, State of  
Florida, has named: PABLO E. SUAREZ

as its agent to accept service of process within the State of  
Florida, with the registered address as:

4540 N.W. 7 AVENUE  
MIAMI, FLORIDA 33127

\*\*\*\*\*

**ACKNOWLEDGMENTS**

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE  
ABOVE MENTIONED CORPORATION, AT THE PLACE DESIGNATED IN  
THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY,  
AND FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL  
STATUTES RELATIVE TO THE PROPER AND COMPLETE  
PERFORMANCE OF MY DUTIES.

DATED: THE 5 DAY OF November 1997

  
REGISTERED AGENT

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