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FLORIDA DIVISION OF CORPORATIONS
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TO: DIVISION OF CORPORATIONS

FAX #: (850)922-4001

FROM: FLORIDA INCORPORATORS, INC.
CONTACT: MARK HANKINS
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NAME: ALCAR INC.

AUDIT NUMBER.....H97000018233

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Articles Of Incorporation

Of

Alcar Inc.

THE UNDERSIGNED, ACTING AS INCORPORATOR OF A CORPORATION UNDER THE FLORIDA BUSINESS CORPORATION ACT, ADOPTS THE FOLLOWING ARTICLES OF INCORPORATION:

FIRST: The name of the corporation is Alcar Inc.

SECOND: The period of its duration is perpetual.

THIRD: The date and time of the commencement of the corporate existence shall be the date of the filing of these Articles by the Department of State.

FOURTH: The purpose or purposes for which the corporation is organized is to engage in the transaction of any or all lawful business for which the corporation may be incorporated under the provisions of the Florida Business Corporation Act.

FLORIDA INCORPORATORS, INC.
1221 BRICKELL AVE, STE. 900
MIAMI, FL 33131
(305) 350-5221

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FIFTH: The aggregate number of shares which the corporation shall have authority to issue is ONE THOUSAND (1,000) SHARES of capital stock, \$.001 par value each.

SIXTH: The number of directors constituting the initial Board of Directors of the corporation is one (1) and the name and address of the persons who is to serve as director until the first annual meeting of shareholders or until his successor is elected and qualified is:

Alexander Chin
13966 S.W. 46th Terrace, Unit C
Miami, FL 33175

SEVENTH: The name and address of the incorporator is:

Alexander Chin
13966 S.W. 46th Terrace, Unit C
Miami, FL 33175

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EIGHTH: The name and address of the initial registered agent and the initial registered office is:

Alexander Chin
13966 S.W. 46th Terrace, Unit C
Miami, FL 33175

NINTH: The mailing address and principal office of the corporation is:

Alcar Inc.
13966 S.W. 46th Terrace, Unit C
Miami, FL 33175

DATED: November 3, 1997


ALEXANDER CHIN
Incorporator

ACCEPTANCE OF REGISTERED AGENT

I hereby am familiar with and accept the duties and responsibilities as registered agent of the corporation.


ALEXANDER CHIN

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