

CERTIFICATE OF INCORPORATION

<u>OF</u>

NEW AMERICAN BUSINESS, INC.

97 OCT 30 PH 2d 30 SECRETARY OF SPORT

The undersigned incorporators to these articles of incorporation hereby associate themselves together to form a corporation under the laws of the State of Florida.

ARTICLE I

NAME

The name of this corporation is the New American Business, Inc.

ARTICLE II

GENERAL NATURE OF BUSINESS

The corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE III

CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1,000 shares of common stock having a nominal or par value of One (\$1.00) Dollar per share. All said shares shall be payable in cash, property, labor or services at a valuation to be fixed by the Board of Directors at a meeting called for that purpose. Property, labor or services may be purchased or paid for with capital stock at a just valuation to be fixed by the Board of Directors.

ARTICLE IV

INITIAL CAPTIAL

The amount of capital with which this corporation will begin business is not less than \$100.

ARTICLE V

TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI

<u>ADDRESS</u>

The initial post office address of the principal office of this corporation in the State of Florida is c/o 101 Madeira Ave., Coral Gables, Florida 33134. The Board of Directors may from time to time move the principal office to another address in Florida.

ARTICLE VII

DIRECTORS

This corporation shall have not less than one director, however, the number of directors may be increased by two or diminished by two from time to time by By-laws adopted by the stockholders, but shall never be less than one.

ARTICLE VIII

INITIAL DIRECTOR

The name and post office address of the members of the first Board of Directors will be determined at the organizational meeting.

ARTICLE IX

INCORPORATOR

The name and mailing address of the incorporator of these articles of incorporation is Arazoza, Comas, de Torres & Fernandez-Fraga, P.A., 101 Madeira Ave., Coral Gables, FL 33134.

ARTICLE X

AMENDMENT

These articles of incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the Stockholders, and approved at a stockholders' meeting by two thirds of the stock entitled to vote thereon, unless all the directors and all the stockholders sign a written statement manifesting their intention that a certain amendment of these articles of incorporation made.

ARTICLE XI

REGISTERED OFFICE AND REGISTERED AGENT

That New American Business, Inc., desiring to organize under the laws of the State of Florida, with its pricipal office as indicated in the Articles of Incorporation at the County of Dade, State of Florida, hereby designates Arazoza, Comas, de Torres, Fernandez-Fraga, P.A. as its Registered Agent, to accept services within the State. The registered office of the corporation shall be 101 Madeira Ave., Coral Gables, FL 33134.

WITNESS the hand and seal of the incorporator in Dade County, State of Florida, this day of Mobile, , 1997.

Teresa de Torres as Managing Director of Arazoza, Comas, de Torres, Fernandez-Fraga, P.A.

STATE	OF	FLORIDA)	
)	SS:
COUNTY	OF	DADE)	

PERSONALLY appeared before me, Teresa de Torres, as Managing Director of Arazoza, Comas, de Torres, Fernandez-Fraga, P.A., to me well known to be the incorporator to the foregoing Articles of New American Business, Inc., who being by me first duly sworn, acknowledges that she signed the same for the purposes therein expressed.

WITNESS my hand and seal at Coral Gables, Dade County, Florida this $28^{\rm th}$ day of 20000, 1997.

NOTARY PUBLIC, STATE OF FLORIDA AT LARGE

My commission expires:

ANA M. BASCUAS
COMMISSION # CC 535471
EXPIRES FEB 26, 2000
BONDED THRU
ATLANTIC BONDING CO., INC.

CERTIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of Section 607.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

- 1. The name of the corporation is New American Business, Inc.
- 2. The name and address of the registered agent and office is:

Arazoza, Comas de Torres & Fernandez-Fraga, P.A. 101 Madeira Avenue, Coral Gables, FL 33134

MUD de Juvil
Teresa de Torres as Managing Director

Date: 10/28/97

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Teresa de Torres as Managing Director

Date: 10108/97

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SECRETARY OF STATE

ALLANDA SELFTERS