### CAPITAL CONNECTION, INC.

417 E. Virginia Street, Suite 1 • Tallahassee, Florida 32302 (850) 224-8870 • 1-800-342-8062 • Fax (850) 222-1222 TILED SECRETARY OF STATE DIVISION OF CORPORATIONS

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## ARTICLES OF INCORPORATION OF M & R ASSOCIATES, INC.

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#### ARTICLE I-NAME

The name of this Corporation is M & R ASSOCIATES, INC.

#### ARTICLE II-DURATION

This Corporation shall have a perpetual existence commencing on the Date of Filing.

#### ARTICLE III-PURPOSE

This Corporation may engage in any activity or business permitted under the laws of the United States and the State of Florida.

#### ARTICLE IV-CAPITAL STOCK

This Corporation is authorized to issue 100 shares of One Dollar (\$1.00) par value common stock, which shall be designated "Common Shares".

#### ARTICLE V- INITIAL REGISTERED OFFICE AND AGENT

The name and street address of the initial registered office of this Corporation is: KANDY RODRIGUEZ, 5927 SW 8th Street, Miami, FL 33155.

#### ARTICLE VI- INITIAL BOARD OF DIRECTORS

This Corporation shall have two (2) Directors initially. The number of Directors may be increased or decreased from time to time by the By-Laws, but shall never be less than one (1). The name(s) and address(es) of the initial Directors are:

GUILLERMO A. MARTINEZ KANDY RODRIGUEZ

#### ARTICLE VII-LAWS

The By-Laws of this Corporation may be adopted, altered, amended or repealed by either the Stockholder(s) or Director(s).

#### ARTICLE VIII-INDEMNIFICATION

The Corporation shall indemnify any Officer or Director, or any former Officer or Director, to the full extent permitted by law.

#### ARTICLE IX-PREEMPTIVE RIGHTS

Every Stockholder, upon the sale for cash of any new stock of this Corporation of the same kind, class or series as that which he/she already holds, shall have the right to purchase his/her prorata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

#### ARTICLE X-PRINCIPAL PLACE OF BUSINESS

The principal place of business of this Corporation is: 5927 SW 8th Street, Miami, FL 33155.

#### ARTICLE XI-INCORPORATOR

The person signing these articles is: KANDY RODRIGUEZ

#### ARTICLE XII-AMENDMENT

This Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, in accordance with the provisions of the Florida General Corporation Act.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation, this 21st day of October, 1997.

KANDY RODRIGUEZ

#### State of Florida County of Dade

The foregoing instrument was acknowledged before me this 3, of day of Offoll, 1997, by KANDY RODRIGUEZ, who is personally known to me or who has produced her driver's license as identification and who did take an oath, and who, as Incorporator(s), executed the foregoing Articles of Incorporation of M & R ASSOCIATES, INC.., and acknowledged before me that she executed those Articles of Incorporation.

NOTARY PUBLIC, S

FLORIDA.

My Commission Expires:

CC462471
MY COMMISSION EXP.
MAY 23,1999

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# REGISTERED AGENT/REGISTERED OFFICE

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Pursuant to the provisions of section 607.0501, Florida Statutes, the mentioned corporation, organized under the laws of the state of Florida, submits the following statement in designating the registered office/registered agent, in the state of Florida.

1. The name o	the corporation is:
/	n + K association Inc
2. The name office is:	nd street address of the registered agent and
	5427 SW SIT.
	MIAM, FE 35/15

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND AGCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

Harl Day