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TO: DIVISION OF CORPORATIONS

FAX #: (850)922-4001

FROM: EMPIRE CORPORATE KIT COMPANY

ACCT#: 072450003255

CONTACT: RAY STORMONT

PHONE: (305)541-3694

FAX #: (305)541-3770

NAME: J.O. TRUCKING, INC.

AUDIT NUMBER.....H97000017141

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

PAGES.....3

CERT. COPIES.....1

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ARTICLES OF INCORPORATION
OF
J.O. TRUCKING, INC.

THE UNDERSIGNED INCORPORATORS DESIRE TO FORM A CORPORATION
PURSUANT TO CHAPTER 607, FLORIDA STATUTES AND HEREBY ADOPT THE
FOLLOWING ARTICLES OF INCORPORATION FOR SUCH CORPORATION.

ARTICLE I

NAME: THE NAME OF THE CORPORATION SHALL BE:
J.O. TRUCKING, INC.

ARTICLE II

PURPOSE AND POWER: THE PURPOSE FOR WHICH THE CORPORATION
IS FORMED IS TO ENGAGE IN ANY ACTIVITY AND BUSINESS PERMITTED
UNDER THE LAWS OF THE STATE OF FLORIDA.

ARTICLE III

PRINCIPAL OFFICE: THE ADDRESS OF THE CORPORATION'S
PRINCIPAL OFFICE SHALL BE:
9520 S.W. 8th ST. #102
MIAMI, FLORIDA 33174

ARTICLE IV

INCORPORATORS: THE NAMES AND ADDRESS OF THE INCORPORATORS
ARE:

ORESTES DELGADO
9520 S.W. 8th ST. #102
MIAMI, FLORIDA 33174

JOSE M. ZAMBRANO
9150 N.W. 33 AVENUE ROAD
MIAMI, FLORIDA 33147

ARTICLE V

DIRECTORS: THE NUMBER OF DIRECTORS CONSTITUTING THE
CORPORATION'S INITIAL BOARD OF DIRECTORS ARE TWO, WHOSE NAME ARE:
ORESTES DELGADO STATUS: P/T
9520 S.W. 8th ST. #102
MIAMI, FLORIDA 33174
JOSE M. ZAMBRANO STATUS: V/S
9150 N.W. 33 AVENUE ROAD
MIAMI, FLORIDA 33147

ARTICLE VI

SHARES OF STOCK: THE AGGREGATES NUMBER OF SHARES OF STOCK
THE CORPORATION IS AUTHORIZED TO ISSUE IS ONE HUNDRED (100) SHARES
SHALL BE COMMON STOCK HAVING ONE DOLLAR (\$1.00) PAR VALUE.
ORESTES DELGADO (50%)
JOSE M. ZAMBRANO (50%)

Silvia Rodriguez
843 NW 27th Ave.
Miami, FL 33125
(305) 642-1500

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ARTICLE VII

DURATION: THE DURATION OF THE CORPORATION SHALL BE PERPETUAL.

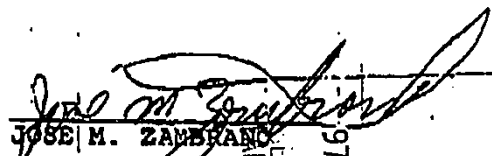
ARTICLE VIII

REGISTERED AGENT: THE NAME AND ADDRESS OF THE PERMANENT
REGISTERED AGENT IS:

ORESTES DELGADO
9520 S.W. 8th ST. #102.
MIAMI, FLORIDA 33174

IN WITNESS THEREOF, WE HAVE EXECUTED THESE ARTICLES OF
INCORPORATION IN MIAMI, DADE COUNTY, FLORIDA ON THIS 10 DAYS
OF OCTOBER 1997.


ORESTES DELGADO


JOSE M. ZAMBRANO
CLERK OF DISTRICT COURT
MIAMI, FLORIDA

THE UNDERSIGNED HEREBY ACCEPTS THE APPOINTMENT OF
REGISTERED AGENT FOR J.O. TRUCKING, INC.


ORESTES DELGADO

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