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TRANSMITTAL LETTER

Department of State  
Division of Corporations  
P.O.Box 6327  
Tallahassee, FL 32314

500002317075--1  
-10/10/97--01024--007  
\*\*\*\*\*78.75 \*\*\*\*\*78.75

SUBJECT: H & F The Hard To Find Business Co.  
Proposed Corporate Name

Enclosed is an original and one copy of the Articles of Incorporation, a designation of registered agent, and a check of \$ 78.75 for filing fee and certificate.

FROM: Martti Kalkas  
Name  
15419 SW 54th Street  
Address  
Miami, FL 33185  
City, State, Zip  
(305) 577-9716  
Area Code and Phone Number (Daytime)

FILED  
97 OCT 10 PM 12:42  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

TM-10/13/97

**ARTICLES OF INCORPORATION OF**

**H & F The Hard To Find Business Co.**

**(Name of Corporation)**

**ARTICLE I - NAME**

The name of this corporation is:

**H & F The Hard To Find Business Co.**

with the principal place of business located at:

**4848 NW 24 Court, #134  
Fort Lauderdale, Florida 33313**

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**ARTICLE II - PURPOSE**

This corporation shall have perpetual existence and it may engage in any and all lawful businesses under the laws of the United States and the State of Florida.

**ARTICLE III - CAPITAL STOCK**

The corporation is authorized to issue 1000 shares of common stock with no par value.

**ARTICLE IV - INITIAL REGISTERED OFFICE**

The street address of the Registered Office of this corporation is:

**15419 SW 54 Street  
Miami, FL 33185**

The name of the Initial Registered Agent of this corporation is:

**Martti Kalkas**

#### **ARTICLE V - INITIAL BOARD OF DIRECTORS**

This corporation shall have one (1) directors initially. The number of directors may be either increased or diminished from time to time by the by-laws, but shall never be less than one (1). The initial directors of this corporation are:

Marcio Soares Lacerda, President

#### **ARTICLE VI - INCORPORATORS**

The name of and address of the person signing this article is:

Martti Kalkas  
15419 SW 54 Street  
Miami, Florida 33185

#### **ARTICLE VII - INDEMNIFICATION**

The corporation shall indemnify any officer or director, or any former officers or directors to the full extent permitted by law.

#### **ARTICLE VIII - MANAGEMENT OF CORPORATION BY SHAREHOLDERS**

All corporate powers shall be exercised by or under the authority of, and the business and affairs of this corporation shall be managed under the director of, shareholders of this corporation.

#### **ARTICLE IX - BY-LAWS**

The power to adopt, alter, amend, or repeal by-laws shall be vested in the Board of Directors and the Shareholders.

IN WITNESS WHEREOF, the undersigned incorporators has executed these Articles of Incorporation this 03th day of October, 1997.



Incorporator

**CERTIFICATE DESIGNATING THE ADDRESS AND AN  
AGENT UPON WHOM PROCESS MAY BE SERVED**

**WITNESSETH:**

That the H & F The Hard To Find Business Co. desiring to organize under the laws of the State of Florida, which will have its principal office in the County of Broward, State of Florida, has appointed

Martti Kalkas  
15419 SW 54 Street  
Miami, Florida 33185

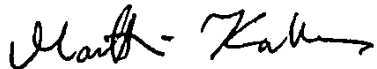
as its agent to accept service of process within the state.

**ACKNOWLEDGEMENT:**

Having been named by the first Board of Directors of the

H & F The Hard To Find Business Co.

to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby agree to act in the capacity of Registered Agent for the said corporation, and agree to comply with the applicable provision of the Florida Statutes, this 03 day of October, 1997.



Registered Agent

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