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STATE OF FLORIDA

ARTICLES OF INCORPORATION

OF

BAY HOLDINGS AND MANAGEMENT CORPORATION

FIRST: THE CORPORATE NAME THAT SATISFIES THE REQUIREMENTS OF SECTION 607.0401 IS: BAY HOLDINGS AND MANAGEMENT CORPORATION.

SECOND: THE STREET ADDRESS OF THE INITIAL PRINCIPAL OFFICE AND, IF DIFFERENT, THE MAILING ADDRESS OF THE CORPORATION IS: 6622 SOUTHPOINT DRIVE SOUTH, SUITE 495, JACKSONVILLE, FL 32216.

THIRD: THE NUMBER OF SHARES THE CORPORATION IS AUTHORIZED TO ISSUE IS: TEN THOUSAND

FOURTH: (a) IF THE SHARES ARE TO BE DIVIDED INTO CLASSES, THE DESIGNATION OF EACH CLASS IS:

Common Stock

No Par Value

(b) STATEMENT OF THE PREFERENCES, LIMITATIONS AND RELATIVE RIGHTS IN RESPECT OF THE SHARES OF EACH CLASS:

CLASS

PREFERENCES

<u>LIMITATIONS</u> <u>RELATIVE RIGHTS</u>

N/A

FIFTH: (a) IF THE CORPORATION IS TO ISSUE THE SHARES OF ANY PREFERRED OR SPECIAL CLASS IN SERIES, THE DESIGNATION OF EACH SERIES IS:

N/A

STATEMENT OF THE VARIATIONS IN THE RELATIVE RIGHTS AND PREFERENCES AS BETWEEN SERIES INSOFAR AS THE SAME ARE TO BE FIXED IN THE ARTICLES OF INCORPORATION:

SERIES

RELATIVE RIGHTS

PREFERENCES

N/A

(c) STATEMENT OF ANY AUTHORITY TO BE VESTED IN THE BOARD OF DIRECTORS TO ESTABLISH SERIES AND FIX AND DETERMINE THE VARIATIONS IN THE RELATIVE RIGHTS AND PREFERENCES BETWEEN SERIES:

N/A

SIXTH: PROVISIONS GRANTING PREEMPTIVE RIGHTS ARE:

N/A

SEVENTH: PROVISIONS FOR THE REGULATION OF THE INTERNAL AFFAIRS OF THE CORPORATION ARE:

N/A

EIGHTH: THE STREET ADDRESS OF THE INITIAL REGISTERED OFFICE OF THE CORPORATION IS <u>6622 Southpoint Drive South</u>, <u>Suite 495</u>, <u>Jacksonville</u>, <u>FL 32216</u> AND THE NAME OF ITS REGISTERED AGENT AT SUCH ADDRESS IS <u>Daniel Edelman</u>.

NINTH: THE NUMBER OF DIRECTORS CONSTITUTING THE INITIAL BOARD OF DIRECTORS OF THE CORPORATION IS ONE, AND THE NAMES AND ADDRESSES OF THE PERSONS WHO ARE TO SERVE AS DIRECTORS UNTIL THE FIRST ANNUAL MEETING OF SHAREHOLDERS OR UNTIL THEIR SUCCESSORS ARE ELECTED AND SHALL QUALIFY ARE:

Richard Baierlein, 3040 Grand Bay Boulevard, # 291, Longboat Key, FL 34228

TENTH: THE NAME AND ADDRESS OF EACH INCORPORATOR IS:

Kristen Tirrell

2 Oliver Street Boston, MA 02109

Nicole Johnson

2 Oliver Street Boston, MA 02109

THE UNDERSIGNED HAS (HAVE) EXECUTED THESE ARTICLES OF INCORPORATION
THIS 8th DAY OF October, 1997.

SIGNATURE/TITLE

Kristen Tirrell, Incorporator

Nicole Johnson, Incorporator

ACCEPTANCE BY THE REGISTERED AGENT AS REQUIRED IN SECTIONS 607.0501 (3) F.S.: Daniel Edelman IS FAMILIAR WITH AND ACCEPTS THE OBLIGATIONS PROVIDED FOR IN SECTION 607.0505.

DATED

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Daniel Edelman

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