



P97000084 193

September 26, 1997

Florida Secretary of State
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32399

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
97 SEP 29 PM 4:27

Re: Articles of Incorporation

Enclosed please find four State of Florida - Articles of Incorporation to be incorporated in the State of Florida. The names are:

CCIM Holding Corp.
Manufacturing Holding Corp.
Disposition Holding Corp.
Surplus Property Holding Corp.

700002307877--0
-09/30/97--01064--001
*****525.00 *****122.50

C T Corporation will forward the payment to cover the cost of handling this request.

Please forward completed documents to the undersigned via Federal Express - Standard Overnight Delivery. A completed airbill is enclosed for your convenience.

Thank you for your assistance.

Sincerely,

Lois Clark

W97-22239
Ryder System, Inc.
3600 NW 82 Avenue
Miami, Florida 33166

BC
9/29

STATE OF FLORIDA
ARTICLES OF INCORPORATION
OF
CCIM HOLDING CORP.

FILED
SECRETARY OF CORPORATIONS
DIVISION OF CORPORATIONS
91 SEP 29 PM 4:21

FIRST: The corporate name that satisfies the requirements of Section 607.0401 is CCIM Holding Corp.

SECOND: The street address of the initial principal office of the corporation is 3600 N.W. 82nd Avenue, Miami, Florida 33166.

THIRD: The number of shares the corporation is authorized to issue is Seven Thousand Five Hundred (7,500) shares of common stock - One Dollar (\$1.00) par value.

FOURTH: The street address of the initial registered office of the corporation is 3600 N.W. 82nd Avenue, Miami, Florida 33166, and the name of the initial registered agent at such address is Vicki A. O'Meara.

FIFTH: The name and address of the incorporator is: Delores Clark, 3600 N.W. 82nd Avenue, Miami, Florida 33166.

THE UNDERSIGNED have executed these Articles of Incorporation this 26th day of September, 1997.



Name: Delores Clark - Incorporator

ACCEPTANCE BY THE UNDERSIGNED AGENT IS REQUIRED IN SECTION 607.051 (3) F.S.; VICKI A. O'MEARA IS FAMILIAR WITH AND ACCEPTS THE OBLIGATIONS PROVIDED FOR IN SECTION 607.0505.



Name: Vicki A. O'Meara - Registered Agent

Dated: _____