Ryder P97000084 191

September 26, 1997

Florida Secretary of State
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32399

Re: Articles of Incorporation

Enclosed please find four State of Florida - Articles of Incorporation to be
incorporated in the State of Florida. The names are:

CCIM Holding Corp.
Manufacturing Holding Corp.
Disposition Holding Corp.
Surplus Property Holding Corp.

100002307881--8
-09/30/97--01064--001
****525.00 ****157.50

C T Corporation will forward the payment to cover the cost of handling this
request.

Please forward completed documents to the undersigned via Federal Express -
Standard Overnight Delivery. A completed airbill is enclosed for your
convenience.

Thank you for your assistance.

Sincerely,

Lois Clark

Lois Clark

Ryder System, Inc.
3600 NW 82 Avenue
Miami, Florida 33166

STATE OF FLORIDA

ARTICLES OF INCORPORATION

OF

MANUFACTURING HOLDING CORP.

FIRST: The corporate name that satisfies the requirements of Section 607.0401 is Manufacturing Holding Corp.

SECOND: The street address of the initial principal office of the corporation is 3600 N.W. 82nd Avenue, Miami, Florida 33166.

THIRD: The number of shares the corporation is authorized to issue is Seven Thousand Five Hundred (7,500) shares of common stock - One Dollar ($1.00) par value.
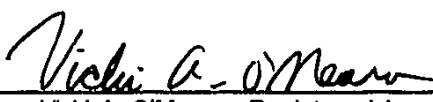
FOURTH: The street address of the initial registered office of the corporation is 3600 N.W. 82nd Avenue, Miami, Florida 33166, and the name of the initial registered agent at such address is Vicki A. O'Meara.

FIFTH: The name and address of the incorporator is: Delores Clark, 3600 N.W. 82nd Avenue, Miami, Florida 33166.

THE UNDERSIGNED have executed these Articles of Incorporation this 26th day of September, 1997.

_____

Name: Delores Clark - Incorporator

ACCEPTANCE BY THE UNDERSIGNED AGENT IS REQUIRED IN SECTION 607.051 (3) F.S.; VICKI A. O'MEARA IS FAMILIAR WITH AND ACCEPTS THE OBLIGATIONS PROVIDED FOR IN SECTION 607.0505.

_____

Name: Vicki A. O'Meara - Registered Agent

Dated: _____

I:\law\corp\charter\fla-form.prj