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FLORIDA DIVISION OF CORPORATIONS

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PHONE: (305) 867-8448  
(305) 867-8200

FAX #:

NAME: LATINOAMERICAN AIRLINES, INC,  
AUDIT NUMBER.....H97000015915  
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.  
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## ARTICLES OF INCORPORATION

*The undersigned incorporator(s), for the purpose of forming a corporation under the Florida Business Act, hereby adopt(s) the following Articles of Incorporation.*

### ARTICLE I NAME

The name of the corporation shall be: LATINOAMERICAN AIRLINES, INC.

### ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

6960 N.W. 25 ST.  
MIAMI, FL. 33122

### ARTICLE III SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is: One Thousand (1,000) shares of One Dollar (\$1.00) par value common stock, which shall be designated "COMMON SHARES."

### ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and address of the initial registered agent is:

PEDRO F. LACRUZ  
6960 N.W. 25 ST.  
MIAMI, FL. 33122

Prepared By: PEDRO F. LACRUZ  
6960 N.W. 25 ST.  
MIAMI, FL. 33122  
305 781 0141

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**ARTICLE V  
INCORPORATOR(S)**

The name(s) and street address(es) of the incorporator(s) to these Articles of Incorporation is(are):

**PEDRO F. LACRUZ  
6960 N.W. 25 ST.  
MIAMI, FL. 33122**

**DIRECTOR & PRESIDENT**

The undersigned incorporator(s) has(have) executed these Articles of Incorporation this

24 day of SEPTEMBER, 1997



Signature

Signature

Signature

**NOTE: Affixing an officer title after a signature of an incorporator does not constitute the designation of officers.**

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**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**

PURSUANT TO THE PROVISIONS OF SECTION 617.0501, FLORIDA STATUTES, THE  
UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF  
FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE  
REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the corporation is: LATINOAMERICAN AIRLINES, INC.

2. The name and address of the registered agent and office is:

PEDRO F. LACRUZ  
6960 N.W. 25 ST.  
MIAMI, FL. 33122

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*Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

  
(SIGNATURE)

9-24-97  
(DATE)

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