

LAW OFFICES OF  
**TODD S. PAYNE, P.A.**  
19501 N.E. 10th AVENUE, SUITE 308  
NORTH MIAMI BEACH, FLORIDA 33179

TODD S. PAYNE

TELEPHONE (305) 999-0320  
FACSIMILE (305) 652-9353

September 11, 1997

Department of State  
Division of Corporations  
409 E. Gaines Street  
Tallahassee, FL 32309

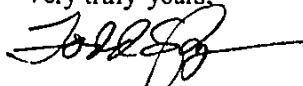
**Re: Deborah Saland, Inc.**

To whom it may concern:

Enclosed are an original and 2 copies of Articles of Incorporation for Deborah Saland, Inc. Additionally, enclosed is a check for \$131.25 for the filing fee, certified copy and certificate.

Please return the above to the undersigned. Thank you in advance.

Very truly yours,



TODD S. PAYNE  
For the Firm

TSP/sdg

Encl.

100002293511--7  
-09/15/97-01138--006  
\*\*\*\*131.25 \*\*\*\*131.25

FILED  
97 SEP 15 AM 11:40  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

J. Nedeau SEP 16 1997

**ARTICLES OF INCORPORATION  
OF  
DEBORAH SALAND, INC.**

The Incorporator named herein does hereby subscribe to and file these Articles of Incorporation for the purpose of organizing a corporation under the Florida Business Corporation Act.

**ARTICLE I  
NAME**

The name of this Corporation is:

DEBORAH SALAND, INC.

**ARTICLE II  
PURPOSE**

This Corporation is organized for the purpose of transacting any or all lawful business for which corporations may be incorporated under the Florida Business Corporation Act.

**ARTICLE III  
CAPITAL STOCK**

This Corporation is authorized to issue One Thousand (1000) shares of One Cent (\$.01) par value common stock.

**ARTICLE IV  
PRINCIPAL OFFICE/MAILING ADDRESS OF CORPORATION**

The principal office and mailing address of this corporation is:

19501 NE 10<sup>th</sup> Avenue  
Suite 305  
N. Miami Beach, FL 33179

**ARTICLE V  
INITIAL REGISTERED OFFICE AND AGENT**

The initial registered agent and the street address of the initial registered office of this Corporation in the State of Florida is:

Deborah Saland  
19501 NE 10<sup>th</sup> Avenue  
Suite 305  
N. Miami Beach, FL 33179

FILED  
97 SEP 15 AM 11:40  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLE VI**  
**PRE-EMPTIVE RIGHTS**

Each shareholder of the Corporation shall have full pre-emptive rights to acquire proportional amounts of the Corporation's unissued shares upon the decision of the Board of Directors to issue shares.

**ARTICLE VII**  
**INCORPORATOR**

The name and street address of the Incorporator is:

Deborah Saland  
19501 NE 10<sup>th</sup> Avenue  
Suite 305  
N. Miami Beach, FL 33179

FILED  
97 SEP 15 AM 11:40  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLE VIII**  
**INITIAL BOARD OF DIRECTORS**

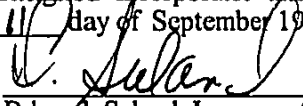
This corporation shall have 1 Directors initially. The number of Directors may be either increased or diminished from time to time by the Bylaws, but shall never be less than (). The names and addresses of the initial Directors of this corporation are:

<u>Name</u>	<u>Address</u>
Deborah Saland	19501 NE 10 <sup>th</sup> Avenue, #305, N. Miami Beach, FL 33179

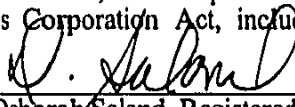
**ARTICLE IX**  
**INDEMNIFICATION**

The corporation shall indemnify any officer or Director, or any former officer or Director, to the full extent permitted by law.

IN WITNESS WHEREOF, the undersigned Incorporator and Registered Agent have executed these Articles of Incorporation this 11 day of September 1997.

  
\_\_\_\_\_  
Deborah Saland, Incorporator

THE UNDERSIGNED, named as the registered agent in Article V of these Articles of Incorporation, hereby accepts the appointment as such registered agent, agrees to act in this capacity, and acknowledges that he/she is familiar with, and accepts the obligations imposed upon registered agents under the Florida Business Corporation Act, including specifically Section 607.0505.

  
\_\_\_\_\_  
Deborah Saland, Registered Agent