

09/11/1997 15:44 305-444-4622

PAGE 01

9/11/97

FLORIDA DIVISION OF CORPORATIONS
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((H97000015077 5))

TO: DIVISION OF CORPORATIONS

FAX #: (850)922-40

FROM: ARAZOZA, COMAS, DE TORRES & FERNANDEZ-FRAGA,
CONTACT: CARLOS F ARAZOZA
PHONE: (305)444-6226

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FAX #: (305)442-487

NAME: FLAVORS R & D, INC.

AUDIT NUMBER.....H97000015077

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

PAGES..... 4

CERT. COPIES.....1

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AUDIT NUMBER ON THE TOP AND BOTTOM OF ALL PAGES OF THE DOCUMENT

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CERTIFICATE OF INCORPORATIONOFFLAVORS R & D, INC.

The undersigned incorporators to these articles of incorporation hereby associate themselves together to form a corporation under the laws of the State of Florida.

ARTICLE INAME

The name of this corporation is the Flavors R & D, Inc.

ARTICLE IIGENERAL NATURE OF BUSINESS

The corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE IIICAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1,000 shares of common stock having a nominal or par value of One (\$1.00) Dollar per share. All said shares shall be payable in cash, property, labor or services at a valuation to be fixed by the Board of Directors at a meeting called for that purpose. Property, labor or services may be purchased or paid for with capital stock at a just valuation to be fixed by the Board of Directors.

ARTICLE IVINITIAL CAPITAL

The amount of capital with which this corporation will begin business is not less than \$100.

ARTICLE VTERM OF EXISTENCE

This corporation is to exist perpetually.

Prepared By: Teresa de Torres, Esq.
101 Madeira Ave.
Coral Gables, FL 33134
(305) 444-6226
Florida Bar No. 0746770

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ARTICLE VIADDRESS

The initial post office address of the principal office of this corporation in the State of Florida is c/o 101 Madeira Ave., Coral Gables, Florida 33134. The Board of Directors may from time to time move the principal office to another address in Florida.

ARTICLE VIIDIRECTORS

This corporation shall have not less than one director, however, the number of directors may be increased by two or diminished by two from time to time by By-laws adopted by the stockholders, but shall never be less than one.

ARTICLE VIIIINITIAL DIRECTOR

The name and post office address of the members of the first Board of Directors will be determined at the organizational meeting.

ARTICLE IXINCORPORATOR

The name and mailing address of the incorporator of these articles of incorporation is Arazoza, Comas, de Torres & Fernandez-Fraga, P.A., 101 Madeira Ave., Coral Gables, FL 33134.

ARTICLE XAMENDMENT

These articles of incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the Stockholders, and approved at a stockholders' meeting by two thirds of the stock entitled to vote thereon, unless all the directors and all the stockholders sign a written statement manifesting their intention that a certain amendment of these articles of incorporation made.

ARTICLE XIREGISTERED OFFICE AND REGISTERED AGENT

That Flavors R & D, Inc., desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Incorporation at the County of Dade, State of Florida, hereby designates Arazoza, Comas, de Torres, Fernandez-Fraga, P.A. as its Registered Agent, to accept services within the State. The

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registered office of the corporation shall be 101 Madeira Ave.,
Coral Gables, FL 33134.

WITNESS the hand and seal of the incorporator in Dade
County, State of Florida, this 11th day of September
1997.

Teresa de Torres as Managing Director of
Arazoza, Comas, de Torres, Fernandez-
Fraga, P.A.

STATE OF FLORIDA)
COUNTY OF DADE) SS:

PERSONALLY appeared before me, Teresa de Torres, as Managing
Director of Arazoza, Comas, de Torres, Fernandez-Fraga, P.A., to me
well known to be the incorporator to the foregoing Articles of
Flavors R & D, Inc., who being by me first duly sworn, acknowledges
that she signed the same for the purposes therein expressed.

WITNESS my hand and seal at Coral Gables, Dade County,
Florida this 11th day of September, 1997.

NOTARY PUBLIC, STATE OF FLORIDA

AT LARGE

My commission expires:

ANA M. BASCULAS
COMMISSION # 00 835471
EXPIRES FEB 28, 2000
BONDED THRU
ATLANTIC BONDING CO., INC.

**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of Section 607.0501, Florida Statutes,
the undersigned corporation, organized under the laws of the State
of Florida, submits the following statement in designating the
registered office/registered agent in the State of Florida:

1. The name of the corporation is Flavors R & D, Inc.
2. The name and address of the registered agent and office is:

Arazoza, Comas de Torres & Fernandez-Fraga, P.A.
101 Madeira Avenue, Coral Gables, FL 33134

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Teresa de Torres
Teresa de Torres as Managing Director

Date: 9/11/97

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Teresa de Torres
Teresa de Torres as Managing Director

Date: 9/11/97

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