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TO: DIVISION OF CORPORATIONS

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FROM: EMPIRE CORPORATE KIT COMPANY
CONTACT: RAY STORMONT
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ACCT#: 072450003255

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NAME: FRANCOIS SHIPPING COMPANY, INC.

AUDIT NUMBER.....H97000014953

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

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ARTICLES OF INCORPORATION

OF

FRANCOIS SHIPPING COMPANY, INC.

(5)

The undersigned, being sui juris, and desiring to form a corporation for profit under the Laws of the State of Florida, does hereby subscribe to these Articles of Incorporation.

ARTICLE I

The name of the corporation is:

FRANCOIS SHIPPING COMPANY, INC.

ARTICLE II

The principal purpose for which this corporation is formed is to engage in the operation of all lawful business, act or activity for which corporations may be organized.

ARTICLE III

The maximum number of shares that this corporation is authorized to have outstanding at any time is ONE HUNDRED SHARES (100) of common stock, having a value of FIVE DOLLARS (\$5.00) per share.

PREPARED BY:
KIM EWING WILES
FLA. BAR NO: 701947
14 N.E. First Avenue #1100
Miami, Florida 33132
(305) 371-5664

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TALLAHASSEE, FLORIDA

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The consideration to be paid for each share of stock shall be fixed by the Board of Directors of the Corporation. In the event that there is no Board of Directors, then the Shareholders shall do so.

ARTICLE IV

The corporation shall have perpetual existence.

ARTICLE V

The initial post office address and principal office of the corporation in the State of Florida shall be: 9045 S.W. 89 Avenue, No. 21, Miami, Florida, 33176.

The Board of Directors, or the Shareholders, as the case may be, may from time to time, move the principal office to any other place in Florida.

ARTICLE VI

The name and post office address of the Subscriber to these Articles of Incorporation is: Paul I. Francois, whose address is: 9045 S.W. 89 Avenue, No. 21, Miami, Florida, 331762

ARTICLE VII

The corporation shall begin business without a Board of Directors. At such time as the shareholders shall so decide, a Board of Directors may be formed. Such Board of Directors shall serve in that capacity during the first year of its existence, or until such time as their successors are elected or appointed and have qualified.

PREPARED BY:
KIM EWING WILES, ESQ.
FLA. BAR #701947
14 N.E. First Avenue #1100
Miami, Florida 33132
(305) 371-5664

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ARTICLE VIII

These Articles of Incorporation may be amended in the manner provided by Law. Every amendment shall first be approved by the Board of Directors or Shareholders, as the case may be, by majority vote at a meeting called for that purpose; or all of the Directors and/or Shareholders, as the case may be, may indicate their unanimous approval to pass same by a writing for that purpose signed by all of them.

ARTICLE IX

Pursuant to the provisions of Chapter 48.091, Florida Statutes, the following has been submitted in compliance therewith: FRANCOIS SHIPPING COMPANY, INC., desiring to organize under the Laws of the State of Florida, with its principal office, as designated in the Articles of Incorporation, at the City of Miami, County of Dade, State of Florida, has named Arthur Roth, whose address is 14 N.E. First Avenue, Suite 1100, Miami, Florida, 33132, as its agent to accept service of process for the corporation within this State.

ACKNOWLEDGEMENT: I, ARTHUR ROTH, having been named agent to accept service of process for the above corporation, at the place designated herein, in the Articles of Incorporation, hereby accept such nomination and agree to comply with said Act relative to keeping open said office.



ARTHUR ROTH, Registered Agent

PREPARED BY:
KIM EWING WILES
FLA. BAR #701947
14 N.E. First Avenue #1100
Miami, Florida 33132
(305) 371-5664

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IN WITNESS WHEREOF, the Subscriber has hereunder set his hand and seal
on this 10th day of September, 1997.



Paul I. Francois, Subscriber

STATE OF FLORIDA
COUNTY OF DADE

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I HEREBY CERTIFY that on this date, before me, a Notary Public, duly
authorized in the State and County aforesaid to take acknowledgements, personally appeared
Paul I. Francois, to me known as the person described in and who executed the foregoing
Articles of Incorporation, and he acknowledged that he subscribed to the same for the use and
purposes therein set forth.

WITNESS my hand and official seal on this 10 day of September, 1997.



NOTARY PUBLIC, State of Florida

() Personally known to me, or
(X) Produced identification

F. M. L...

Type of ID Produced