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FLORIDA DIVISION OF CORPORATIONS  
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TO: DIVISION OF CORPORATIONS

FAX #: (850)922-4001

FROM: FAG-T CORP. AGENTS, INC.  
CONTACT: LIDIA FERNANDEZ  
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ACCT#: 071001002335

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NAME: A & R EXPRESS TRANSPORT INC.  
AUDIT NUMBER.....H97000014315  
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.  
CERT. OF STATUS..1 PAGES..... 3  
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AUDIT NUMBER ON THE TOP AND BOTTOM OF ALL PAGES OF THE DOCUMENT

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FLORIDA DIVISION OF CORPORATIONS

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B. McKnight AUG 29 1997

ARTICLES OF INCORPORATION  
OF

A & R EXPRESS TRANSPORT INC.

The undersigned Incorporator(s), for the purpose of forming a corporation under the Florida General Corporation Act, hereby adopt(s) the following Articles of Incorporation.

ARTICLE I NAME

The name of the corporation shall be: A & R EXPRESS TRANSPORT INC.

The principal place of business of this corporation shall be:

872 S.E. 9th Ct. Hialeah, FL 33010

ARTICLE II NATURE OF BUSINESS

This corporation may engage in or transact any or all lawful activities or business permitted under the laws of the United States, the State of Florida, or any other state, country, territory or nation.

ARTICLE III CAPITAL STOCK

The aggregate number of shares of stock and its value that this corporation is authorized to have outstanding at any one time is: 1,000 Shares \$ 1.00 par value

ARTICLE IV TERM OF EXISTENCE

- This corporation is to exist perpetually.

ARTICLE V OFFICERS DIRECTORS

The name(s) and street address(es) of the initial officer(s) and director(s), if any, who shall hold office the first year of the corporation's existence or until their successor(s) is(are) elected, is(are):

Alicia Acosta Pacheco

872 S.E. 9th Ct. Hialeah, FL 33010

Prepared by: Alicia Acosta Pacheco  
872 S.E. 9th Ct.  
Hialeah, FL 33010  
(305) 885-8120

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ARTICLE VI INCORPORATOR(S)

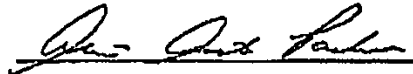
The name(s) and street address(es) of the incorporator(s) to this articles of Incorporation is(are):

Alicia Acosta Pacheco

872 S.E. 9th Ct. Hialeah, FL 33010

IN WITNESS WHEREOF, the undersigned Incorporator(s) has(have) executed these Articles of Incorporation this 28th, day of August, 1997.

Signature(s) of Incorporator(s)



\_\_\_\_\_

\_\_\_\_\_

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**CERTIFICATE OF DESIGNATION**  
**REGISTERED AGENT/REGISTERED OFFICE**

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TALLAHASSEE, FL

Pursuant to the provisions of Section 607.325, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the corporation:

A & R EXPRESS TRANSPORT INC.

2. The name and address of the registered agent and office is:

Alicia Acosta Pacheco

(P.O. BOX NOT ACCEPTABLE)

872 S.E. 9th Ct. Hialeah, FL 33010

(CITY/STATE/ZIP)

SIGNATURE

*Alicia Acosta Pacheco*

TITLE

Director

DATE

8/28/97

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I ACCEPT THE DUTIES AND OBLIGATIONS OF SECTION 607.325, FLORIDA STATUTES.

SIGNATURE

*Alicia Acosta Pacheco*

DATE

*Aug 28, 1997*

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