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TRANSMITTAL LETTER

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

700002275617--8 -03/25/97--01041--012 *****70.00 *****70.00

SUBJECT: Forward Racing, Inc.
Proposed Corporate Name

Enclosed is an original and one copy of the Articles of Incorporation, a designation of registered agent, and a check for \$70.00. Please return one copy of the Articles stamped with the filing date. Thank you for your assistance.

FROM:

Kristi M. Ward

1570-B South Ridgewood Avenue

DeLand, Florida 32720

(904)738-9751

FILED
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8/26/97

ARTICLES OF INCORPORATION OF FORWARD RACING, INC.

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DIVINON GO SEE, FLORIDA

The undersigned incorporators, for the purpose of forming a corporation under the Florida Business corporation Act, hereby adopt the following Articles of Incorporation.

ARTICLE 1: NAME

The name of the corporation shall be: Forward Racing, Inc.

ARTICLE 2: PRINCIPAL PLACE OF BUSINESS

The principal place of business of this corporation shall be:

1570-B South Ridgewood Avenue, DeLand, Florida 32720

ARTICLE 3: SHARES

All stock issued by this Corporation shall be common voting stock of a single class. the number of shares of stock that this corporation is authorized to have outstanding at any time is: 500 Shares

ARTICLE 4: INITIAL REGISTERED AGENT AND REGISTERED OFFICE

The name of the initial registered agent is: Steven M. Ward whose registered office is located at the place of business stated in Article 2 above.

ARTICLE 5: INCORPORATORS

The names and street addresses of the incorporators to these Articles of Incorporation are: Steven M. Ward, 1570-B South Ridgewood Ave., DeLand, FL 32720 and Kristi M. Ward, 1570-B South Ridgewood Ave., DeLand, FL 32720

The undersigned incorporators have executed these Articles of Incorporation this 18th day of August, 1997.

Steven M. Ward

Signature

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT / REGISTERED OFFICE

Pursuant to Florida law, the undersigned Corporation organized under the laws of the State of Florida submits the following statement in designating the registered office / registered agent, in the State of Florida.

- 1. The name of the corporation is: Forward Racing, Inc.
- 2. The name and address of the registered agent and office is:

Steven M. Ward 1570-B South Ridgewood Avenue DeLand, Florida 32720 97 AUG 25 AM 8: 43
DIVISION PROFESSION ORIDA

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

SIGNATURE OF REGISTERED AGENT

DATE