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CONTACT: RAY STORMONT PHONE: (305)541-3694

FAX #: (305)541-3770

NAME: NICAMAR LINES, INC.

AUDIT NUMBER...... H97000013489

DOC TYPE..... FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS...0

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ARTICLES OF INCORPORATION OF NICAMAR LINES, INC.

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

ARTICLE

NAME

The name of the corporation is NICAMAR LINES, INC.

ARTICLEU

DURATION AND BEGINNING OF CORPORATE EXISTENCE

The corporation shall exist perpetually. The date when the corporate existence of this corporation shall be upon filing of these Articles of Incorporation by the Department of State.

ARTICLE III

NATURE OF BUSINESS

This corporation is organized for the purpose of transacting any and all lawful business.

Prepared by: VILA & PADRON, P.A.
Oscar J. Vila, III (Fla. Bar #899976)
338 Minoroa Ave.
Coral Gables, FL 33134
(305) 461-4888

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ARTICLE IV

CAPITAL STOCK

The corporation is authorized to have outstanding one class of stock designated as common stock. The maximum number of shares of common stock which the corporation is authorized to have outstanding is 1000 shares of Common Stock of a par value of \$1.00 per share. Holders of Common Stock are entitled to vote on all questions required by law on the basis of one vote per share and there shall be no cumulative voting. Holders of Common Stock shall have precumptive rights to subscribe to the corporation's securities.

ARTICLE Y

INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the corporation in the State of Florida is 8351 N.W. 68th Street, Miami, Florida 33166, and the name of the initial registered agent of this corporation at that address is Elizabeth Cabrera.

ARTICLE VI

PRINCIPAL OFFICE

The initial principal place of business and mailing address of this corporation shall be: 8351 N.W. 68th Street, Miami, Florida 33166.

ARTICLE VII

INCORPORATOR

The name and address of the incorporator subscribing to these Articles of Incorporation is Elizabeth Cabrera, 8351 N.W. 68th Street, Miami, Florida 33166.

ARTICLE VIII

The names and street addresses of the initial Officers and Directors, who shall hold office the first day of the corporation's existence until their successors are elected are:

President: Elizabeth Cabrera

Secretary: Elizabeth Cabrera

Treasurer: Elizabeth Cabrera 497 000013489

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ARTICLE IX

INDEMNIFICATION

The corporation shall indemnify, to the full extent permitted by law, any officer, director, employee or agent of the corporation, or any former officer, director, employee or agent of the corporation, or any person who at the request of the corporation is or was serving as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 15 of August, 1997.

Elizabeth Cabrera, Incorporator

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CERTIFICATE OF REGISTERED AGENT OF NICAMAR LINES, INC.

Pursuant to Section 607.0501 and 607.0505 of the Florida Statutes, the following is submitted, in compliance therewith:

That NICAMAR LINES, INC., desiring to organize under the laws of the State of Florida, has named Elizabeth Cabrera, 8351 N.W. 68th Street, Miami, Florida 33166, as agent to accept service of process within the State.

ACKNOWLEDGMENT

Having been named to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby accept to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent, including the obligations provided in Florida Statutes Section 607.0505.

Dated this 15 day of August, 1997.

Elizabeth Cabrera

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