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TRANSMITTAL LETTER

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
97 AUG 22 PM 3:51

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

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-08/22/97--01090--004
****122.50 ****122.50

SUBJECT: Northwestern Helicopters, Inc
(Proposed corporate name - must include suffix)

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

☐ \$70.00
Filing Fee

☐ \$78.75
Filing Fee
& Certificate

☒ \$122.50
Filing Fee
& Certified Copy

☐ \$131.25
Filing Fee,
Certified Copy
& Certificate

ADDITIONAL COPY REQUIRED

FROM: Beth E. Estrada
Name (Printed or typed)

3164 Pinto Drive
Address

Kissimmee FL
City, State & Zip

(407) 396-7788
Daytime Telephone number

NOTE: Please provide the original and one copy of the articles.

BROWN AUG 25 1997

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ARTICLES OF INCORPORATION

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, hereby adopts the following Articles of Incorporation.

ARTICLE I

The Corporate name is: Northwestern Helicopters, Inc

ARTICLE II

DURATION

This Corporation shall commence as of the date of the complete execution and acknowledgement of these Articles and shall have perpetual existence.

ARTICLE II

PURCHASE

This Corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE IV

CAPITAL STOCK

The aggregate number of shares, which the Corporation has authority to issue, is 7,500, all of which shall be common shares with no par value.

ARTICLE V

REGISTERED OFFICE

The street address of the initial Principle Office of the Corporation is: 3164 Pinto Drive

Kissimmee, FL 34746

and the name and address of the initial Registered Agent is Beth E. Estrada 3164 Pinto Drive. The Board of Directors may, from time to time, move the principal office to any other address.

ARTICLE VI

DIRECTORS

There shall be a Board of Directors for this Corporation, which shall consist of not less than one (1). Except for the number constituting the initial Board of Directors, the number of directors may be increased or diminished from time to time by the by-laws adopted by the Shareholders.

ARTICLE VII

INITIAL BOARD OF DIRECTORS

The name and street address of the initial Board of Directors of this Corporation, who, subject to these Articles of Incorporation and the Laws of the State of Florida, shall hold office until the first annual meeting of the Shareholders or until his/her resignation, removal from office or death is:

Leonard L. Peterson

P.O. Box 670

Big River, Saskatchewan

Canada S0J 0E0

ARTICLE VIII

INCORPORATOR

The name and address of the Incorporator is:

Ruth E. Estrade
3164 Pinto Drive
Kissimmee, FL 34746
Phone: (407) 896-7780

ARTICLE IX

BY - LAWS

The power to adopt, alter, amend or repeal By-Laws shall be vested in the Board of Directors of the Shareholders.

ARTICLE X

INDEMNIFICATION

This Corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

ARTICLE XI

AMENDMENT

The Corporation reserves the right to amend or repeal any provisions contained in these articles or any amendment hereto, any right conferred upon the Shareholders are subject to these resolutions.

IN WITNESS WHEREOF, I have subscribed my name this 20 day of
August 1997.

Ruth E. Estrade
Incorporator

ACKNOWLEDGMENT

Having been named to act as Registered agent for the above stated Corporation, at the place designated in the foregoing Articles of Incorporation, I hereby agree to act in this capacity, and to comply with provisions of said statutes relative to the proper and complete performance of my duties.

DATED: This 20 day of August 19 97.

Lucas A. Strade
Registered Agent

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