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ATTORNEYS AT LAW
JAY A. HERSHOFF
JAMES S. LUPINO
J. ALLISON DEFOOR, II
MARK H. GREGG
MARK E. KOHL
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A PARTNERSHIP, INCLUDING PROFESSIONAL ASSOCIATION 90130 OLD HIGHWAY TAVERNIER, FLORIDA 33070 (305) 852-8440 • (305) 852-8848 Fax OCEAN REEF CLUB (305) 367-3705 LAND USE COORDINATOR

PETER D. BACKELER

OF COUNSEL

MAURICE JAY KUTNER MICHAEL R. STORACE

August 12, 1997

Secretary of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32301

RE: Florida Keys Newspapers, Inc.

Dear Sir/Madam:

Enclosed please find two (2) original sets of Articles of Incorporation for the above corporation, together with my check in the amount of \$122.50 representing the cost of the filing fee and a certified copy of the Articles of Incorporation.

Please have the enclosed documents filed and return to me a certified copy of the Articles in the enclosed self-addressed stamped envelope.

If you, have any questions, please feel free to call.

Sincerely,

JAM党 S. LUPINO, ESQUIRE

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97 AUG 18 PH 12: 31
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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ARTICLES OF INCORPORATION

FILED 97 AUG 18 PH 12: 31

OF

SECRETARTOR STATE TALLAHASSEE, FLORIDA

FLORIDA KEYS NEWSPAPERS, INC.

The corporation is organized under the laws of the State of Florida, by and under the provisions of said State providing for the formation, liabilities, rights and privileges and immunities of a corporation for profit. We, the undersigned incorporators of this corporation under Florida Statute 607, as amended, adopt the following Articles of Incorporation.

ARTICLE I Name

The name of this corporation is: FLORIDA KEYS NEWSPAPERS, INC.

ARTICLE II Purpose

The general nature of the business and the objects and purposes proposed to be transacted and carried on by and powers of this corporation are to do any and all of the things herein mentioned, as fully and to the same extent as natural persons might or could do, viz:

PUBLISHING OF NEWSPAPERS

To purchase, lease or otherwise acquire, own, hold, use, improve, build upon, construct, equip, license, manage and operate, mortgage, sell, let, convey or otherwise dispose of, real and personal property, either within or without the State of Florida, in the United States, and in foreign countries, and any interest therein, necessary or convenient for the purposes herein expressed, including stores, shops, plants and commissaries to be used in or in connection with its business.



To acquire, hold, own, dispose of and generally deal in grants, concessions, franchises and contracts of every kind; to cause to be formed, to promote and to aid in any way in the formation of any corporation, domestic or foreign.

To act as financial, business and purchasing agent for domestic and foreign corporations, individuals, partnerships, associations, state governments or other bodies.

To borrow money and contract debts when necessary for the transaction of its business or for the exercise of its corporates to manufacture and sell products under any trademark, letters, patent or copyrights, and grant licenses to do the same, and to carry on any business, manufacturing, or otherwise, which may directly or indirectly effectuate these objects or any of them.

To carry on the business of import and export of general merchandise for all foreign and domestic markets, to export from and import into the United States, its territories and possessions and any and all foreign countries, as principal or agent, and to act as brokers, commissionmen, factors, franchisers, franchisees, and agents for the buyers and sellers, both foreign and domestic, merchandise of every kind or nature, and to sell, purchase and deal with merchandise of every kind of nature.

To acquire the goodwill, rights, and property, and to undertake the whole or any part of the assets or liabilities of any person, firm association, or corporation; to pay for the same in cash, the stock of this corporation, bonds, or otherwise; to hold or in any manner dispose of the whole or any part of the property to purchase; to conduct in any lawful manner the whole or any part of any business so acquired, and to exercise all the powers necessary or convenient in and about the conduct and management of such business.

To enter into, make and perform contract of every kind with any person, firm, association, partnership, syndicate, entity, or corporation, domestic or foreign, municipality, body politic, country, territory, state government, or colony or dependency thereof, domestic or foreign.

To purchase or otherwise acquire, hold, sell, exchange, pledge, hypothecate, underwrite, deal in and dispose of stocks, bonds, notes, debentures, or other evidences of indebtedness and obligations securities of any corporation, company, association, partnership, syndicate, entity, or person, domestic or foreign, or of any domestic or foreign state government, or governmental authority, or of any political or administrative subdivision or department thereof, and certificates or receipts of any kind representing or evidencing any interest in any such stocks, bonds, notes, debentures, evidences of indebtedness, obligations or securities to issue its own shares of stock, bonds, notes, debentures or other evidences or indebtedness, obligations, securities, certificates, or receipts purchased or required by it; and, while the owner or holder of any such stocks, bonds, notes, debentures, evidences of indebtedness, obligations, securities, certificates, or receipts to exercise all the rights of ownership in respect thereof; and to the extent now or hereafter permitted by law, to aid by loan, subsidy, guarantee, or otherwise those issuing creating, or responsible for any such stocks, bonds, notes, debentures, evidences or indebtedness, obligations, securities, certificates or receipts.

To have offices, conduct its business, and promote its objects within and without the State of Florida, in other states, the District of Columbia, the territories and colonies of the United States, and in foreign countries, without restrictions as to place or amount.

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In general, to carry on any other business or enterprise and exercise all or any of the corporate powers which may be carried on or exercised by a corporation organized under Chapter 607, Florida Statutes as amended, not forbidden by the laws of the State of Florida.

And further, to do and perform and cause to be done or performed each, any, and all of the acts and things have enumerated, or otherwise granted or permitted by law, and any and all other acts and things insofar as the same may be incidental to or include in any or all of the general powers given, and:

To do all acts and things and conduct and carry on all business and enterprises to the same extent as any natural which is not specifically prohibited by the laws of the State of Florida, United States of America any rule or regulation promulgated thereunder.

The said corporation may perform any part of its business outside the State of Florida, in other states, territories, or possessions of the United States, and in all foreign countries.

ARTICLE III Capital Stock

The maximum number of shares of stock which this corporation is authorized to have outstanding at any one time is one hundred thousand (100,000) shares of common stock of ten cents (\$.10) par value.

Authorized capital stock may be paid for in cash, services or property, at a just value to be fixed by the Board of Directors of this corporation at any regular or special meeting.

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ARTICLE IV Voting Rights

Except as otherwise provided by law, the entire voting power for the election of directors and for all purposes shall be vested exclusively in the holder of the outstanding Common Shares.

ARTICLE V Duration

This corporation is to have perpetual existence commencing on the date of filing of these Articles of Incorporation.

ARTICLE VI Preemptive Rights

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he may already hold, shall have the right to purchase his prorate share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VII Registered Agent

The Registered Agent of this corporation is JAMES S. LUPINO, ESQ., whose physical and mailing address is 90130 Old Highway, Tavernier, FL, 33070.

ARTICLE VIII

Initial_Office

The initial business office of this corporation is 90130 Old Highway, Tavernier, Florida 33070, whose mailing address is 90130 Old Highway, Tavernier, FL, 33070.

ARTICLE IX Directors

The initial number of directors of this corporation shall be two (2). The number of directors may be either increased or decreased from time to time by the By-Laws but shall never be less than one (1).

The names and addresses of the members of the first Board of Directors who, subject to the provisions of the Certificate of Incorporation, the By-Laws and Corporation Laws of the State of Florida, shall hold office for the first year of the corporation's existence, or until their successors are elected and have qualified, are:

<u>Name</u>

Address

Jim Rubino - P.O. Box 1197, Tavernier, FL, 33070

Allison DeFoor - 90130 Old Highway, Tavernier, FL, 33070

ARTICLE X Subscribers

The names and address of the subscribers of these Articles of Incorporation are as follows:

Name

Address

Jim Rubino - P.O. Box 1197, Tavernier, FL, 33070

Allison DeFoor - 90130 Old Highway, Tavernier, FL, 33070

ARTICLE XI Indemnification

The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted.



ARTICLE XII

The corporation shall have the further right and power to:

From time to time determine whether and to what extent and at what times and places, and under what conditions and regulations, the accounts and books of this corporation (other than the stock book) of any of them shall be open to inspection of stockholders; and no document of this corporation except as conferred by statute, unless authorized by a resolution of the stockholders or Board of Directors.

The Corporation may in its by-laws confer powers upon its Board of Directors or officers, in addition to the foregoing and in addition to the powers authorized and expressly conferred by statute.

Both stockholders and directors shall have power, if the by-laws so provide, to hold their respective meetings, and to have one or more offices within or without the State of Florida, and to keep the books of this corporation (subject to the provisions of the Statutes of the State of Florida) outside the State of Florida, at such places as may from time to time be designated by the Board of Directors.

The Corporation reserves the right to amend, alter, change or repeal any provision contained in this Certificate of Incorporation, in the manner now or hereafter prescribed by Statute, and all rights conferred upon stockholders herein are granted subject to this reservation.

Dated this _____ day of August, 1997.

VI RUBINA

J. ALLISON DEFOOR, II

STATE OF FLORIDA)

COUNTY OF MONROE)

BEFORE ME, the undersigned authority, personally appeared, JIM RUBINO and J. ALLISON DEFOOR, II, to me known to be the persons described in and who executed the attached the foregoing Certificate of Incorporation, and who acknowledge before me, according to law, that they made and subscribed the same for the purposes therein mentioned and set forth. I relied upon the following identification of the above named persons:

IN WITNESS WHEREOF, I have hereunto set my hand and Official seal at Tavernier, Monroe County, Florida, this the day of August, 1997.

Print Name

My Commission MASIRUS CC

EXPIRES 6/22/2001 BONDED THRU ASA 1-888-NOTARY1

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

In compliance with Section 48.091, Florida Statutes, the following is submitted:

First--that <u>FLORIDA KEYS NEWSPAPERS</u>, <u>INC.</u>, desiring to organize or qualify under the laws of the State of Florida, with its principal place of business at 90130 Old Highway, Tavernier, Florida 33070, whose mailing address is 91030 Old Highway, Tavernier, Florida 33070, has named <u>JAMES S. LUPINO</u>, <u>ESQ.</u>, located at 90130 Old Highway, City of <u>Tavernier</u>, State of Florida, as its agent to accept service of process within Florida.

SIGNATURE	De (Kell	ر به المار الم
,	/= - -		OFFICER)

TITLE	PRESIDENT	
DATE	8/14/97	

Having been named to accept service of process for this above-stated corporation, at the place designated in this Certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all Statutes relative to the proper and complete performance of my duties.

SIGNATURE

GISTERED AGENT)

DATE

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FILED

SECRETARITY STATE