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ARTICLES OF MERGER Merger Sheet

MERGING:

ALL SERVICE ELECTRIC, INC., a Florida corporation L43992

INTO

ALL SERVICE ACQUISTION CORP. which changed its name to ALL SERVICE ELECTRIC, INC., a Florida corporation, P97000071373.

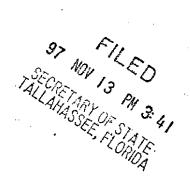
File date: November 13, 1997

Corporate Specialist: Annette Hogan

ARTICLES OF MERGER

OF

ALL SERVICE ELECTRIC, INC. (A Florida Corporation)



INTO

ALL SERVICE ACQUISITION CORP. (A Florida Corporation)

Pursuant to Section 607.1105 of the Florida Business Corporation Act, the undersigned corporations adopt the following Articles of Merger:

FIRST: The plan of merger is as follows:

As set forth in Exhibit A, attached hereto and incorporated by reference herein.

SECOND: The effective date of the merger is on the date of filing of the Articles of Merger.

THIRD: The <u>pro-rata</u> issuance of shares of the subsidiary to the holders of the shares of the parent corporation upon surrender of any certificates therefor is provided for as follows:

As set forth in Exhibit A.

FOURTH: The plan of merger was adopted by the shareholders of All Service Electric, Inc., a Florida corporation, on the 18th day of August, 1997, and was adopted by the shareholders of All Service Acquisition Corp., a Florida corporation, on the 18th day of August, 1997.

Signed this 10th day of Nov., 1997.

All Service Acquisition Corp.

By: Valch Mull Jy
J. Patrick Millinor, Jr., President

All Service Electric, Inc.

Joseph W. Sullivan, Presiden

FRANSL\34952\007017 HOUSTON\754836.1 AGREEMENT AND PLAN OF MERGER

by and among

GROUP MAINTENANCE AMERICA CORP.

ALL SERVICE ACQUISITION CORP.

ALL SERVICE ELECTRIC, INC.

and

THE HOLDER OF THE
OUTSTANDING CAPITAL STOCK
OF
ALL SERVICE ELECTRIC, INC.

August <u>18</u>, 1997

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AGREEMENT AND PLAN OF MERGER

This AGREEMENT AND PLAN OF MERGER (this "Agreement") made effective as of August ____, 1997, by and among Group Maintenance America Corp., a Texas corporation (the "Parent"), All Service Acquisition Corp., a Florida corporation ("Merger Sub"), All Service Electric, Inc., a Florida corporation (the "Company"), and the undersigned holder of all of the outstanding capital stock of the Company (the "Shareholder").

WHEREAS, the respective Boards of Directors of the Parent, Merger Sub and the Company have each approved the merger of the Company with and into Merger Sub (the "Merger") pursuant to this Agreement and the applicable statutes of the State of Florida, and pursuant to the Merger each issued and outstanding share of Common Stock, \$1.00 par value per share, of the Company ("Company Common Stock") will be converted into the right to receive certain shares of common stock, \$.001 par value per share, of the Parent ("Parent Common Stock"), and certain cash consideration, all as provided herein;

WHEREAS, the Merger has been approved, as required by applicable law, by the Parent, acting as sole shareholder of Merger Sub, and by the Shareholder;

WHEREAS, for federal income tax purposes, it is intended that the Merger shall qualify as a reorganization within the meaning of Section 368(a) of the Internal Revenue Code of 1986, as amended (the "Code").

NOW, THEREFORE, in consideration of the premises and the representations, warranties and agreements herein contained, the parties hereto agree as follows:

1. THE MERGER

- 1.1 The Merger. Subject to the terms and conditions hereof, and in accordance with the Florida Business Corporation Act (the "Applicable Corporate Law") upon the Effective Time (as defined in Section 1.2), the Company shall be merged with and into Merger Sub. Merger Sub, as the surviving entity following the Merger, is sometimes referred to in this Agreement as the "Surviving Corporation."
- 1.2 <u>Effective Time of the Merger</u>. In accordance with the requirements of applicable law, appropriate Articles of Merger under the Applicable Corporate Law shall be prepared, executed and submitted for filing with the Secretary of State of the State of Florida immediately following and on the same day as the Closing (as defined below). The date of such filing is referred to in this Agreement as the "Effective Time."
- LLP. in Houston, Texas on a date that is contemporaneous with the closing of the Parent's IPO (as defined below), but in no event later than November 15, 1997 ("Closing Date"); provided that each of the conditions precedent to the obligations of the parties to effect the Merger set forth in Article 5 of this Agreement are then satisfied or waived by the applicable party. The parties may agree in writing on another place for the Closing. At the Closing, the parties will deliver or cause to be delivered the documents described in Sections 5.3 and 5.4 below. The term "IPO" means any underwritten public offering of Parent

Common Stock resulting in net cash proceeds to the Parent of at least the Minimum Proceeds, as defined below (other than any offering pursuant to any registration statement relating to any capital stock of the Parent or options, warrants or other rights to acquire any such capital stock issued or to be issued primarily to directors, officers or employees of the Parent or any of its subsidiaries, (i) relating to any employee benefit plan or interest therein, (ii) relating principally to any preferred stock or debt securities of the Parent, or (iii) filed pursuant to Rule 145 under the Securities Act of 1933, as amended ("Securities Act"), or any successor or similar provision). The term "Minimum Proceeds" means the aggregate amount necessary to pay in full (i) all indebtedness of the Parent or any of its subsidiaries outstanding at the closing of the IPO and incurred for purposes of financing any acquisitions by the Parent or any of its subsidiaries, (ii) the aggregate redemption prices for the redemption of all of the Parent's preferred stock outstanding at the closing of the IPO issued by the Parent in connection with then completed acquisitions by the Parent or any of its subsidiaries, and (iii) the aggregate cash payable by the Parent or any of its subsidiaries in connection with all then pending acquisitions.

1.4 Effects of the Merger.

- 1.4.1 At the Effective Time. At the Effective Time, (i) the Company shall merge with and into Merger Sub and as a result thereof, the separate existence of the Company shall cease, (ii) the Articles of Incorporation of Merger Sub, as in effect immediately prior to the Effective Time, shall be the Articles of Incorporation of the Surviving Corporation, except that the Articles of Incorporation of Merger Sub shall be amended to provide that the name of the Surviving Corporation shall be changed to "All Service Electric, Inc.," (iii) the Bylaws of Merger Sub as in effect immediately prior to the Effective Time shall be the Bylaws of the Surviving Corporation, and (iv) the directors and officers of Merger Sub immediately prior to the Effective Time shall become the directors and officers of the Surviving Corporation, until the earlier of their resignation or removal or until their respective successors are duly elected or appointed, as the case may be.
- Effects on the Surviving Corporation. As of and after the Effective Time, the Surviving Corporation shall possess all the rights, privileges, immunities and franchises of a public as well as of a private nature previously belonging to the Company and Merger Sub; and all property (real, personal and mixed), and all debts due on whatever account, including subscriptions to shares, and all other choses in action, and all and every other interest of or belonging to or due to each of the Company and Merger Sub shall be transferred to, and vested in, the Surviving Corporation without further act or deed; and all such property, rights and privileges, powers and franchises and all and every other interest shall be thereafter the property of the Surviving Corporation as they were of the Company and Merger Sub; and the title to any real estate, or interest therein, whether by deed or otherwise, shall not revert or be in any way impaired by reason of the Merger. The Surviving Corporation shall be responsible and liable for all the liabilities and obligations of the Company and Merger Sub, and any claim existing, or action or proceeding pending, by or against the Company or Merger Sub may be prosecuted against the Surviving Corporation. Neither the rights of creditors nor any liens upon the property of the Company or Merger Sub shall be impaired by the Merger, and all debts, liabilities and duties of each of the Company and Merger Sub shall attach to the Surviving Corporation, and may be enforced against it to the same extent as if such debts, liabilities and duties had been incurred or contracted by it, all in accordance with the Applicable Corporate Law and the terms of this Agreement.

1.5 Written Consents and Other Actions.

- 1.5.1 <u>Unanimous Written Consent of the Sole Shareholder; Other Matters.</u> Contemporaneously with the execution hereof, the Shareholder (i) is executing and delivering to the Company a Unanimous Written Consent in substantially the form of *Exhibit 1.5.1* attached hereto and (ii) hereby acknowledges that he is aware of his dissenter's or appraisal rights and with respect to the Merger and his receipt of a copy of the provisions of Section 607.1302 of the Applicable Corporate Law and have elected not to exercise such rights.
- 1.5.2 <u>Written Consent of the Sole Shareholder of Merger Sub</u>. Contemporaneously with the execution hereof, the Parent is executing and delivering to Merger Sub a written consent of the sole shareholder of Merger Sub, in the form of *Exhibit 1.5.2* attached hereto, pursuant to the applicable provisions of the Applicable Corporate Law, adopting this Agreement.
- 1.5.3 All Other Necessary Actions. In addition to the actions set forth in Sections 1.5.1 and 1.5.2, the Parent, Merger Sub and the Company will take all actions necessary in accordance with the Applicable Corporate Law and their respective articles of incorporation and bylaws to cause the Merger to be consummated on, and subject to, the terms set forth in this Agreement and the Applicable Corporate Law.
- 1.6 <u>Conversion of Stock</u>. As of the Effective Time, by virtue of the Merger and without further action on the part of any holder of shares of Company Common Stock or any holder of shares of capital stock of Merger Sub:
- 1.6.1 <u>Merger Sub Capital Stock</u>. Each share of capital stock of Merger Sub issued and outstanding at the Effective Time shall remain outstanding and shall be unchanged at and after the Merger and immediately following the Effective Time shall constitute all of the issued and outstanding capital stock of the Surviving Corporation.
- 1.6.2 <u>Cancellation of the Company Treasury Stock</u>. All shares of Company Common Stock that are owned by the Company as treasury stock or by any of its subsidiaries shall be canceled and retired and shall cease to exist and no stock of the Parent or other consideration shall be delivered in exchange therefor.
- to be canceled in accordance with Section 1.6.2) shall be converted into the right to receive (i) that number of shares of Parent Common Stock equal to the Final Per Share Common Stock Amount (as defined in Exhibit 1 attached hereto), and (ii) cash equal to the Final Per Share Cash Amount (as defined in Exhibit 1 attached hereto). Each share of Company Common Stock so converted into the right to receive cash equal to the Final Per Share Cash Amount and shares of Parent Common Stock equal to the Final Per Share Common Stock Amount (a "Converted Share") shall, by virtue of the Merger and without any action on the part of the holder thereof, at the Effective Time no longer be outstanding and shall at such time be canceled and retired and shall cease at such time to exist, and each holder of a certificate which prior to the Effective Time validly evidenced any such Converted Share (a "Stock Certificate") shall thereafter cease to have any rights with respect to such Converted Share, except, upon the surrender of the Stock Certificate and a duly executed and completed letter of transmittal in accordance with Section 1.7, the right to receive such cash and Parent Common Stock at the times and in the manner set forth herein.

1.7 Exchange of and Payment for Stock.

- 1.7.1 Delivery of Company Common Stock and Closing Merger Consideration. Prior to the Closing, the Parent will deliver to the Shareholder a letter of transmittal, in substantially the form attached hereto as Exhibit 1.7, to be used for the purpose of surrendering to the Parent Stock Certificates in exchange for the right to receive the Final Per Share Cash Amount and the Final Per Share Common Stock Amount for each Converted Share evidenced by such Stock Certificate. All of the Company Common Stock held by the Shareholder will be surrendered by the Shareholder to the Parent together with a properly completed and executed letter of transmittal (with such signature guaranteed by a commercial bank or notarized by a notary public or similar official reasonably satisfactory to the Parent), and the Parent shall cause to be delivered to the Shareholder at the Closing the Closing Per Share Cash Amount (as defined in Exhibit 1 attached hereto) and the Closing Per Share Common Stock Amount (as defined in Exhibit 1 attached hereto) applicable to each of the Converted Shares evidenced by the Stock Certificates properly surrendered (with a properly executed and completed letter of transmittal) by the Shareholder to the Parent.
- 1.7.2 <u>Assignments</u>. Except for the granting of options to employees of the Company and the exercise or assignment thereof as permitted by Section 4.10, the assignment, transfer or other disposition of record or beneficial ownership of any shares of Company Common Stock may not be made on or after the date hereof.
- 1.7.3 Payment In Full Satisfaction of All Rights. The delivery of the Closing Per Share Cash Amount and the Closing Per Share Common Stock Amount to the Shareholder with respect to his Converted Shares shall be deemed to be payment in full satisfaction of all rights pertaining to the outstanding Converted Shares except for the right to receive additional shares of Parent Common Stock and cash pursuant to Section 1.9.

1.8 Determination of Closing Merger Consideration.

agree on the initial price to the public for a share of Parent Common Stock offered in the IPO, as set forth in an executed underwriting agreement, at the Closing, the Parent shall deliver to the Shareholder a written notice (the "Price Notice") setting forth such initial price to the public and a statement setting forth a calculation of the Closing Outstanding Common Stock Number (as defined in Exhibit 1 attached hereto), the Closing Per Share Cash Amount, the Closing Per Share Common Stock Amount and the Closing Merger Consideration (as defined in Exhibit 1 attached hereto), payable to the Shareholder at Closing (the "Statement of Closing Consideration"). The initial price to the public of a share of Parent Common Stock, as set forth in the Price Notice, and the Closing Outstanding Common Stock Number, the Closing Per Share Cash Amount, the Closing Per Share Common Stock Amount and the Closing Merger Consideration, as set forth in the Statement of Closing Consideration, shall be final, conclusive and binding for purposes of this Agreement.

1.9 <u>Post-Closing Determination of Total Consideration.</u>

1.9.1 <u>Statement</u>. No later than 90 days after the Closing, the Parent shall deliver to the Shareholder a statement showing the Final Outstanding Common Stock Number (as defined in *Exhibit 1* attached hereto), the Final Per Share Cash Amount, the Final Per Share Common Stock Amount and the

Total Consideration (as defined in *Exhibit 1* attached hereto) (the "Statement of Final Per Share Amounts"). For purposes of determining the Statement of Final Per Share Amounts, the Final Outstanding Common Stock Number, the Final Per Share Cash Amount, the Final Per Share Common Stock Amount and the Total Consideration shall be calculated or determined as of last day of the month immediately preceding the month in which the Closing occurs (unless the Closing occurs on the last day of the month, in which case the Closing Date will be used).

- 1.9.2 Review. After delivery to the Shareholder of the Statement of Final Per Share Amounts, the Shareholder and his representatives shall be afforded the opportunity to review and inspect all of the financial records, work papers, schedules and other supporting papers relating to the preparation of the Statement of Final Per Share Amounts, and to consult with the Parent and its representatives regarding the methods used in the preparation of the Statement of Final Per Share Amounts.
- Amount, the Final Per Share Common Stock Amount and the Total Consideration as shown on the Statement of Final Per Share Amounts shall be final, conclusive and binding for purposes of this Agreement, unless the Shareholder shall deliver to the Parent a written notice of disagreement ("Notice of Dispute") with any item or items in the Statement of Final Per Share Amounts within 10 business days following receipt of the Statement of Final Per Share Amounts, specifying in reasonable detail the nature and extent of such disagreement; provided, however, that no Notice of Dispute may be given with respect to any items unless such item involves an amount of \$5,000 or more and provided further that in the event such disagreement involves an amount less than \$5,000, the Statement of Final Per Share Amounts shall be final, conclusive and binding. If a Notice of Dispute is not properly given within such time, the Final Outstanding Common Stock Number, the Final Per Share Cash Amount, the Final Per Share Common Stock Amount and the Total Consideration as set forth in the Statement of Final Per Share Amounts shall be final, conclusive and binding for purposes of this Agreement.
- 1.9.4 Resolution by Parties. If a Notice of Dispute is properly given, the Parent and the Shareholder agree to negotiate in good faith and use their best efforts to resolve any disagreement with respect to the Statement of Final Per Share Amounts. If the Parent and the Shareholder shall not reach such resolution within 30 days following receipt by the Parent of a properly given Notice of Dispute, KPMG Peat Marwick LLP ("Accountants") shall resolve such dispute within 30 days after its submission to them. The Parent and the Shareholder (if the dispute is resolved by them or the Statement of Final Per Share Amounts otherwise becomes final pursuant hereto without referral to the Accountants) or the Accountants (if a dispute is resolved by them) shall set forth such resolution in writing and such writing shall (i) set forth the Final Outstanding Common Stock Number, the Final Per Share Cash Amount, the Final Per Share Common Stock Amount and the Total Consideration and (ii) be final, conclusive and binding for purposes of this Agreement.
- 1.9.5 <u>Final Determination</u>. Within 10 business days following the final determination of the Final Outstanding Common Stock Number, the Final Per Share Cash Amount, the Final Per Share Common Stock Amount and the Total Consideration as provided in this Section 1.9, (i) the Parent shall deliver to the Shareholder (a) the cash amount, if any, by which the aggregate of the Final Per Share Cash Amounts payable to such Shareholder, as finally determined pursuant hereto, exceeds the aggregate of the Closing Per Share Cash Amounts paid to such Shareholder at the Closing; and (b) the number of shares of Parent Common Stock, if any, by which the aggregate of the Final Per Share Common Stock Amounts deliverable to such Shareholder, as finally determined pursuant hereto, exceeds the aggregate of the Closing

Per Share Common Stock Amounts delivered to such Shareholder at the Closing; or (ii) the Shareholder shall deliver to the Parent (a) the cash amount, if any, by which the aggregate of the Closing Per Share Cash Amounts paid to such Shareholder at the Closing exceeds the aggregate of the Final Per Share Cash Amounts payable to such Shareholder as finally determined pursuant hereto; and (b) the number of shares of Parent Common Stock, if any, by which the aggregate of the Closing Per Share Common Stock Amounts delivered to such Shareholder at the Closing exceeds the aggregate of the Final Per Share Common Stock Amounts deliverable to such Shareholder as finally determined pursuant hereto.

1.9.6 Expenses. The Parent and the Shareholder shall each pay its own costs incurred in connection with this Section 1.9, including the fees and expenses of their respective attorneys and accountants, if any.

2. REPRESENTATIONS AND WARRANTIES OF THE COMPANY AND THE SHAREHOLDERS

The Company and the Shareholder, jointly and severally, hereby represent and warrant to the Parent and Merger Sub as follows:

- 2.1 Exhibit 2. The statements in Exhibit 2 attached hereto are true and correct.
- 2.2 <u>Stock Ownership</u>. The Shareholder owns, beneficially and of record, with full power to vote, the number of shares of Company Common Stock set forth beside the Shareholder's name on *Exhibit 2.2* and such shares are so held by the Shareholder free and clear of all liens, encumbrances and adverse claims whatsoever.
- Authority. The Shareholder has full right, power, legal capacity and authority to (i) execute, deliver and perform this Agreement, and all other documents and instruments referred to herein or contemplated hereby to be executed, delivered and performed by the Shareholder (each a "Shareholder Related Document") and (ii) consummate the transactions contemplated herein and thereby. This Agreement has been duly executed and delivered by the Shareholders and constitutes, and any Shareholder Related Document, when duly executed and delivered by the Shareholder named as a party therein will constitute, legal, valid and binding obligations of the Shareholder enforceable against the Shareholder in accordance with their respective terms and conditions, except as such enforcement may be limited by bankruptcy, insolvency, reorganization, moratorium or other similar laws affecting the enforcement of creditors' rights generally and by general principles of equity (whether applied in a proceeding at law or in equity).
- 2.4 <u>Consents.</u> No approval, consent, order or action of or filing with any court, administrative agency, governmental authority or other third party is required for the execution, delivery or performance by the Shareholder of this Agreement or any Shareholder Related Document. The execution, delivery and performance by the Shareholder of this Agreement and any Shareholder Related Documents do not violate any mortgage, indenture, contract, agreement, lease or commitment or other instrument of any kind to which the Shareholder is a party or by which the Shareholder or the Shareholder's assets or properties may be bound or affected or any law, rule or regulation applicable to the Shareholder or any court injunction, order or decree or any valid and enforceable order of any governmental agency in effect as of the date hereof having jurisdiction over the Shareholder.

3. REPRESENTATIONS AND WARRANTIES OF THE PARENT AND MERGER SUB

- 3.1 <u>Representations and Warranties</u>. The Parent hereby represents and warrants to the Shareholder and the Company as follows:
- 3.1.1 <u>Organization</u>. The Parent is a corporation duly organized, validly existing and in good standing under the laws of the State of Texas. The Parent is duly qualified or licensed as a foreign corporation authorized to do business in all states in which any of its assets or properties may be situated or where its business is conducted except where the failure to obtain such qualification or license would not have a Parent Material Adverse Effect (as defined below).
- 3.1.2 <u>Capitalization of the Parent</u>. As of the execution date of this Agreement, the total authorized capital stock of the Parent is as set forth in the Confidential Information Statement dated August _____, 1997. The outstanding shares of Parent Common Stock and Preferred Stock, par value \$.001 ("<u>Parent Preferred Stock</u>") have been duly and validly issued and are fully paid and non-assessable.
- 3.1.3 <u>Authority</u>. The Parent has the requisite power and authority to execute, deliver and perform this Agreement and all documents and instruments referred to herein or contemplated hereby (the "<u>Parent Related Documents</u>") and to consummate the transactions contemplated herein and thereby. This Agreement has been duly executed and delivered by the Parent and constitutes, and all the Parent Related Documents, when executed and delivered by the Parent will constitute, legal, valid and binding obligations of the Parent, enforceable in accordance with their respective terms and conditions except as such enforcement may be limited by bankruptcy, insolvency, reorganization, moratorium or other similar laws affecting the enforcement of creditors' rights generally and by general principles of equity (whether applied in a proceeding at law or in equity).
- 3.1.4 Consents. Except as provided on *Exhibit 3.1.4*, no approval, consent, order or action of or filing with any court, administrative agency, governmental authority or other third party is required for the execution, delivery or performance by the Parent of this Agreement or the Parent Related Documents or the consummation by the Parent of the transactions contemplated hereby, except for (i) the filing of the Parent's registration statement with respect to the IPO ("Registration Statement") with the U.S. Securities and Exchange Commission ("SEC") pursuant to the Securities Act and the SEC's declaration of effectiveness of such Registration Statement and the completion of all necessary filings required under, and the obtaining of all necessary consents and approvals required pursuant to, state securities or "blue sky" laws in connection with the IPO, and (ii) the filing of the Articles of Merger with the Secretary of State of Florida.
- 3.1.5 <u>Defaults</u>. The Parent is not in default under or in violation of, and the execution, delivery and performance of this Agreement and the Parent Related Documents and the consummation by the Parent of the transactions contemplated hereby and thereby will not result in a default under or in violation of (i) any mortgage, indenture, charter or bylaw provision, contract, agreement, lease, commitment or other instrument of any kind to which the Parent is a party or by which the Parent or any of its properties or assets may be bound or affected or (ii) any law, rule or regulation applicable to the Parent or any court injunction, order or decree, or any valid and enforceable order of any governmental agency in effect as of the date hereof having jurisdiction over the Parent, which default or violation prevents the Parent from

consummating the transactions contemplated hereby or is reasonably likely to have a Parent Material Adverse Effect.

- 3.1.6 <u>Investment Company</u>. The Parent is not an "investment company" or a company "controlled" by an "investment company" within the meaning of the Investment Company Act of 1940, as amended, or a "holding company," a "subsidiary company" of a "holding company" or an "affiliate" of a "holding company" or a "public utility" within the meaning of the Public Utility Holding Company Act of 1935, as amended.
- 3.1.7 <u>Financial Statements</u>. The Parent has provided certain financial statements to the Shareholder ("<u>Parent Financial Statements</u>") and such Parent Financial Statements have been prepared in accordance with GAAP and fairly present the consolidated financial position, results of operations and cash flows of the Parent and its then existing consolidated subsidiaries as of the dates and for the periods indicated, subject to normal year-end adjustments and any other adjustments described therein or in the notes or schedules thereto. The books and records of the Parent have been kept in reasonable detail and accurately and fairly reflect the transactions of the Parent.
- 3.1.8 <u>Taxes</u>. The Parent has either accrued, discharged or caused to be discharged, as the same have become due, or the Parent Financial Statements contain adequate accruals and reserves for, all taxes, interest thereon, fines and penalties of every kind and character, attributable or relating to the properties and business of the Parent for the period ended covered by the Parent Financial Statements.
- 3.1.9 Full Authority. The Parent has the corporate power and authority and has obtained all licenses, permits, qualifications, and other documentation (including permits required under applicable Environmental Law, as defined in Exhibit 2) necessary to own and/or operate its businesses, properties and assets and to carry on its businesses as being conducted on the date of this Agreement, except such licenses, permits, qualifications or other documentation, the failure to obtain which is not reasonably likely to result in a Parent Material Adverse Effect, and such businesses are now being conducted and such assets and properties are being owned and/or operated in compliance with all applicable laws (including Environmental Law), ordinances, rules and regulations of any governmental agency of the United States, any state or political subdivision thereof, or any foreign jurisdiction, all applicable court or administrative agency decrees, awards and orders and all such licenses, permits, qualifications and other documentation, except where the failure to comply will not have a Parent Material Adverse Effect, and there is no existing condition or state of facts that would give rise to a violation thereof or a liability or default thereunder that is reasonably likely to have a Parent Material Adverse Effect.
- 3.1.10 Access. The Parent has cooperated fully in permitting the Shareholder and his representatives to make a full investigation of the properties, operations and financial condition of the Parent and has afforded the Shareholder and his representatives reasonable access to the offices, buildings, real properties, machinery and equipment, inventory and supplies, records, files, books of account, tax returns, agreements and commitments and personnel of Parent.
- 3.1.11 <u>Disclosure</u>. No representation or warranty by the Parent in this Agreement, and no statement contained in any certificate delivered by the Parent to the Shareholder pursuant to this Agreement, contains any untrue statement of a material fact or omits any material fact necessary in order to make the

statements herein or therein, in light of the circumstances under which they are or were made, not misleading.

- 3.1.12 <u>Parent Material Adverse Effect</u>. The term "<u>Parent Material Adverse Effect</u>" shall mean an adverse effect on the properties, assets, financial position, results of operations, long-term debt, other indebtedness, cash flows or contingent liabilities of the Parent and its consolidated subsidiaries, taken as a whole, in an amount of \$100,000 or more.
- 3.1.13 <u>Tax-Free Reorganization</u>. With respect to the qualification of the Merger as a reorganization within the meaning of Section 368(a) of the Code:
 - (i) The Parent has no plan or intention to sell, exchange or otherwise dispose or liquidate the Surviving Corporation, to merge the Surviving Corporation with or into any other corporation, to sell or otherwise dispose of its Surviving Corporation Common Stock except for transfers of Surviving Corporation Common Stock to corporations of which the Parent has control (within the meaning of Section 368(a) of the Code) at the time of such transfer, or to cause the Surviving Corporation to sell or otherwise dispose of any of its assets or of any assets acquired in the Merger, except for dispositions made in the ordinary course of business or transfers of assets to a corporation of which the Surviving Corporation has control (within the meaning of Section 368(a) of the Code) at the time of such transfer.
 - (ii) The Parent has no plan or intention to cause the Surviving Corporation, after the Merger, to issue additional shares of its stock that would result in the Parent losing control of the Surviving Corporation within the meaning of Section 368(c) of the Code.
 - (iii) Following the Merger, the Surviving Corporation will continue the Company's historic business or use a significant portion of its historic business assets in a business.
 - (iv) Except as provided in Section 8.20 below, if the Merger is effected, the Parent and Merger Sub will each pay their respective expenses, if any, incurred in connection with the Merger.
 - (v) The Parent Common Stock that will be issued in connection with the Merger is voting stock within the meaning of Section 368(c) of the Code.
 - (vi) At the Effective Time, neither the Parent nor Merger Sub will have any outstanding warrants, options, convertible securities, or any other right pursuant to which any person could acquire stock in the Parent or Merger Sub which, if exercised or converted, would affect the Parent's acquisition or retention of control of the Surviving Corporation.
 - (vii) Neither the Parent nor Merger Sub is an investment company as defined in Section 368(a)(2)(F) of the Code.
 - (viii) None of the Parent Common Stock received by the Shareholder as a part of the Total Consideration will be separate consideration for, or allocable to, any employment agreement.

- (ix) Neither the Parent nor Merger Sub is under the jurisdiction of a court in a case under Title 11 of the United States Code, or a receivership, foreclosure, or similar proceeding in a federal or state court.
- 3.2 <u>Representations and Warranties Concerning the Merger Sub.</u> The Parent and Merger Sub, jointly and severally, hereby represent and warrant to the Shareholder and the Company as follows:
- 3.2.1 <u>Organization and Standing</u>. Merger Sub is a corporation duly incorporated, validly existing and in good standing under the laws of the State of Florida.
- 3.2.2 <u>Capital Structure</u>. The authorized capital stock of Merger Sub consists of 5,000 shares of common stock, par value \$.01 per share, 1,000 of which are validly issued and outstanding, fully paid and nonassessable and are owned by the Parent free and clear of all liens, encumbrances and adverse claims.
- 3.2.3 <u>Authority</u>. Merger Sub has the corporate power and authority to execute, deliver and perform this Agreement and to consummate the transactions contemplated hereby. The execution and delivery of this Agreement, the performance by Merger Sub of its obligations hereunder and the consummation of the transactions contemplated hereby have been duly authorized by its Board of Directors and the Parent as its sole shareholder, and, except for the corporate filings required by state law, no other corporate proceedings on the part of Merger Sub are necessary to authorize this Agreement and the transaction contemplated hereby. This Agreement has been duly and validly executed and delivered by Merger Sub and (assuming the due authorization, execution and delivery hereof by the Company) constitutes a valid and binding obligation of Merger Sub enforceable against Merger Sub in accordance with its terms, except as such enforcement may be limited by bankruptcy, insolvency, reorganization, moratorium or other similar laws affecting the enforcement of creditors' rights generally and by general principles of equity (whether applied in a proceeding at law or in equity).

4. CERTAIN COVENANTS, AGREEMENTS AND PRE-CLOSING MATTERS

4.1 <u>Agreements of the Shareholder to be Effective Upon Closing.</u> Effective upon Closing, and without further action on the part of any party or other person, the Shareholder covenants and agrees as follows:

4.1.1 Covenant Not to Compete.

(i) For the considerations specified in this Agreement and in recognition that the covenants by the Shareholder in this Section are a material inducement to the Parent to enter into and perform this Agreement, the Shareholder agrees that for the period from the Closing Date to the later to occur of (a) the date which is five years after the Closing Date or (b) the date which is two years following any termination of the Shareholder's employment with the Company, the Shareholder will not represent, engage in, carry on, or have a financial interest in, directly or indirectly, individually, as a member of a partnership or limited liability company, equity owner, shareholder (other than as a shareholder of less than one percent of the issued and outstanding stock of a publicly-held company whose gross assets exceed \$100 million), investor, officer, director, trustee, manager, employee, agent, associate or consultant engage in any business that involves

electrical contracting, indoor air quality, heating, ventilation, air conditioning, appliance, mechanical construction or sewer cleaning products or services within a 100-mile radius of the city of Jacksonville, Florida; provided, however, that the Shareholder may engage in the electrical contracting business in the Jacksonville, Florida area in the event the Company ceases operating such business for reasons not due to the Shareholder's material mismanagement or malfeasance; provided further, that in the event the Shareholder's employment with the Company is terminated without cause, the Shareholder may immediately thereafter seek employment in the electrical contracting business in the Jacksonville, Florida area other than in an ownership or executive capacity, provided that the Shareholder shall refrain from soliciting customers of the Company for two years.

- (ii) The Shareholder agrees that the limitations set forth herein on his right to compete with the Parent and its affiliates as set forth in clause (i) are reasonable and necessary for the protection of Parent and its affiliates. In this regard, the Shareholder specifically agrees that the limitations as to period of time and geographic area, as well as all other restrictions on the Shareholder's activities specified herein, are reasonable and necessary for the protection of the Parent and its affiliates. The Shareholder agrees that, in the event that the provisions of this Section should ever be deemed to exceed the scope of business, time or geographic limitations permitted by applicable law, such provisions shall be and are hereby reformed to the maximum scope of business, time or geographic limitations permitted by applicable law.
- (iii) The Shareholder agrees that the remedy at law for any breach by him of this Section 4.1.1 will be inadequate and that the Parent shall be entitled to injunctive relief.
- 4.1.2 Release. Effective as of the Effective Time, the Shareholder does hereby (i) release, acquit and forever discharge the Surviving Corporation from any and all liabilities, obligations, claims, demands, actions or causes of action arising from or relating to any event, occurrence, act, omission or condition occurring or existing on or prior to the Effective Time, including, without limitation, any claim for indemnity or contribution from the Surviving Corporation in connection with the obligations or liabilities of the Shareholder hereunder, except for salary and benefits payable to the Shareholder as an employee in the ordinary course of business; (ii) waive all breaches, defaults or violations of any agreement applicable to the Company Common Stock and agree that any and all such agreements are terminated as of the Effective Time, and (iii) waive any and all claims arising in connection with any prior default, violation or failure to comply with or satisfy any such preemptive or other rights.
- 4.2 <u>Elimination of Expense.</u> Prior to Closing, the Shareholder will produce evidence to the satisfaction of the Parent and its lenders that the expenses of the Company as described in the Letter of Intent among the Parent, the Company and the Shareholders dated May 2, 1997, have been eliminated as expenses of the Surviving Corporation as of and following the Closing Date.
- 4.3 <u>Audit.</u> Prior to Closing, the Company's firm of independent accountants (the "<u>Company Accountants</u>") shall complete review work of the Company for the fiscal year ended December 31, 1996 and for the period from such date through June 30, 1997, and such additional review work as may be requested by the Parent through and including the Closing Date and provide its report to the Parent and the Shareholder. The Accountants shall confirm the review work of the Company Accountants.

- 4.4 <u>Certain Payables and Receivables.</u> On or prior to Closing, the Shareholder shall cause to be paid in full in cash all accounts receivable, notes receivable and advances payable by the Shareholder to the Company and the Company shall pay in full in cash all accounts payable, notes payable and advances payable (except any Tax Notes (as defined) which shall be paid according to their terms) by the Company to the Shareholder.
- 4.5 <u>Pre-Closing Covenants and Agreements</u>. The Shareholder and the Company jointly and severally agree as set forth in *Exhibit 4.5* attached hereto.
- 4.6 Confidentiality. Prior to the Effective Time, none of the Parent, Merger Sub, the Company or the Shareholder will disclose the terms of this Agreement or the Merger to any person other than their respective directors, officers, agents or representatives, except as otherwise provided herein or unless required by law. The Company may make appropriate disclosures of the general nature of the Merger to its employees, vendors and customers to protect the Company's goodwill and to facilitate the Closing. The Parent and Merger Sub may disclose pertinent information regarding the Merger to its existing and prospective investors, lenders, or investment bankers or financial advisors for the purpose of obtaining financing, including, without limitation, financing related to the IPO or other offerings of its securities, and may describe this Agreement and the transactions contemplated hereby in any registration statement filed by the Parent under the Securities Act and in reports filed by the Parent under the Securities Exchange Act of 1934, and may file this Agreement as an exhibit to any thereof. The Parent may also make appropriate disclosures of the general nature of the Merger and the identity, nature and scope of the Company's operations to prospective acquisition candidates in connection with the Parent's efforts to effect additional acquisitions. Each party will have mutual approval rights with respect to written employee presentations concerning the prospective merger.
- 4.7 <u>Tax-Free Reorganization</u>. Unless the other parties shall otherwise agree in writing, none of the Shareholder, the Parent, Merger Sub, the Company or the Surviving Corporation shall knowingly take or fail to take any action, that would jeopardize the qualification of the Merger as a reorganization withing the meaning of Section 368(a) of the Code.
- 4.8 <u>Company Plans</u>. Except as otherwise contemplated by this Agreement, the Company Plans (as defined in *Exhibit 2*) described on *Exhibit 4.9* in effect at the date of this Agreement will remain in effect unless otherwise determined by the Parent after the Effective Time.
- 4.9 <u>Purchase of Certain Receivables</u>. If any accounts receivable included in current assets of the Company for purposes of determining Working Capital (as defined in *Exhibit 1*) remain unpaid in full on the date that occurs 120 days following the Closing, the Shareholder shall, upon written request by the Surviving Corporation made on or before the date that occurs 150 days following the Closing, purchase the same from the Surviving Corporation, without recourse, for the uncollected amount thereof (net of any reserve for bad debts on the books of the Company on the Closing).
- 4.10 <u>Coverage for State Certified Electrical Contractors</u>. The Parent and the Company shall cause employees of the Company who hold licenses as State Certified Electrical Contractors to be named in the Company's commercial general liability policies of insurance as additional insureds. The Company shall provide the Parent with the names of such licensees, in writing, prior to Closing.

Income Tax Distribution. Prior to the Closing, the Shareholders may cause the Company 4.11 to pay to the Shareholders as a dividend and as a distribution of accumulated S Corporation earnings of all tax periods through the Effective Time a cash amount, which may be reasonably estimated, equal to the net taxable income of the Company as determined for Federal income tax purposes for the Company as an S Corporation less any prior distributions made by the Company to the Shareholders with respect to such earnings ("Cash Tax Distribution"). In the event that there is insufficient cash of the Company to make the Cash Tax Distribution either in whole or in part, the Company may issue short term notes payable to the Shareholders in amounts equal to the amount of the Cash Tax Distribution less the amount of cash actually distributed to the Shareholders as part of the Cash Tax Distribution ("Tax Notes") in the form of Exhibit 4.11. The Tax Notes, if issued, shall (i) be issued prior to the Effective Time, (ii) bear interest at a rate not to exceed six percent (6%) per annum, (iii) provide that the principal and all accrued interest shall be due and payable six (6) months after the date of the Tax Notes, and (iv) impose no prepayment penalty. Notwithstanding the actual due date of such notes, the Tax Notes shall be treated as Long Term Debt for purposes of the determination of the Total Consideration in Exhibit 1 hereto. All cash payments of the Cash Tax Distribution and all amounts of any Tax Notes shall be taken into account in calculating the Closing Merger Consideration regardless of whether such payments were made, or any Tax Notes were issued, after the Measurement Month Date used for purposes of such calculation (through a reduction of Working Capital or increase in Long Term Debt, as applicable).

5. CONDITIONS PRECEDENT; CLOSING DELIVERIES

- 5.1 <u>Conditions Precedent to the Obligations of the Parent and Merger Sub</u>. The obligations of the Parent and Merger Sub to effect the Merger under this Agreement are subject to the satisfaction of each of the following conditions, unless waived by the Parent in writing to the extent permitted by applicable law:
- 5.1.1 Accuracy of Representations and Warranties. The representations and warranties of the Shareholder and the Company contained in this Agreement, in Exhibit 2 and the Disclosure Schedule referred to therein and the other Exhibits provided by the Shareholder or the Company pursuant to this Agreement or in any closing certificate or document delivered to the Parent pursuant hereto shall be true and correct at and as of the Closing Date as though made at and as of that time other than such representations and warranties as are specifically made as of another date, and the Shareholder and the Company shall each have delivered to the Parent and Merger Sub a certificate to that effect.
- 5.1.2 <u>Performance of Covenants</u>. The Shareholder and the Company shall have performed and complied with all covenants of this Agreement to be performed or complied with by them at or prior to the Closing Date, and the Shareholder and the Company shall each have delivered to the Parent and Merger Sub a certificate to that effect.
- 5.1.3 <u>Legal Actions or Proceedings</u>. No legal action or proceeding shall have been instituted after the date hereof against the Company or against the Parent or Merger Sub arising by reason of the acquisition of the Company pursuant to this Agreement, which is reasonably likely (i) to restrain, prohibit or invalidate the consummation of the transactions contemplated by this Agreement, (ii) to have a Company Material Adverse Effect or (iii) to have a Parent Material Adverse Effect after giving effect to the consummation of the transactions contemplated by this Agreement, and the Shareholder and the Company shall each have delivered to the Parent and Merger Sub a certificate to that effect.

- 5.1.4 <u>Approvals</u>. The Company and the Shareholder shall have procured all of the consents, approvals and waivers of third parties or any regulatory body or authority, whether required contractually or by applicable law or otherwise necessary for the execution, delivery and performance of this Agreement (including the Company Related Documents and the Shareholder Related Documents) by the Company and the Shareholder prior to the Closing Date, and the Shareholder and the Company shall each have delivered to the Parent and Merger Sub a certificate to that effect.
- 5.1.5 <u>Closing Deliveries</u>. All documents required to be executed or delivered at Closing by the Shareholder pursuant to Section 5.3 of this Agreement shall have been so executed and delivered.
- 5.1.6 No Casualty, Loss or Damage. No casualty, loss or damage shall have occurred on or prior to the Effective Time to any of the properties or assets of the Company.
- 5.1.7 <u>Licenses, etc.</u> The Company shall have obtained all such licenses and permits as are legally required for the continued operation of the business after the Effective Time, except such licenses and permits, the absence of which will not have a Company Material Adverse Effect.
- 5.1.8 <u>No Material Adverse Change</u>. Since December 31, 1996, there shall not have been any event that in the reasonable judgment of the Parent adversely affects the properties, assets, financial condition, results of operations, cash flows, businesses or prospects of the Company.
- 5.1.9 <u>IPO</u>. The Parent shall have completed the IPO on terms acceptable to it, and the net proceeds thereof shall have been received by the Parent.
- 5.1.10 <u>Certain Corporate Actions</u>. All necessary director and shareholder resolutions, waivers and consents required to consummate the transactions contemplated hereunder shall have been executed and delivered.
- 5.1.11 <u>Financing</u>. The Parent shall have obtained financing on terms and in amounts reasonably acceptable to it, to finance the payment of the cash portion of the aggregate of the Final Per Share Cash Amounts and the ongoing financing needs of the Surviving Corporation, and such financing shall be available.
- 5.2 <u>Conditions Precedent to the Obligations of the Shareholder and the Company.</u> The obligations of the Shareholder and the Company under this Agreement are subject to the satisfaction of each of the following conditions, unless waived by the Shareholder and the Company in writing to the extent permitted by applicable law:
- 5.2.1 Accuracy of Representations and Warranties. The representations and warranties of the Parent and Merger Sub contained in this Agreement or in any closing certificate or document delivered to the Shareholder or the Company pursuant hereto shall be true and correct on and as of the Closing Date as though made at and as of that date other than such representations and warranties as are specifically made as of another date, and the Parent and Merger Sub shall have delivered to the Shareholder and the Company a certificate to that effect.

- 5.2.2 <u>Performance of Covenants</u>. The Parent and Merger Sub shall have performed and complied with all covenants of this Agreement to be performed or complied with by them at or prior to the Closing Date and the Parent and Merger Sub shall have delivered to the Shareholder and the Company a certificate to such effect.
- 5.2.3 <u>Approvals</u>. The Parent shall have procured all of the consents, approvals and waivers specified in Exhibit 3.1.4 prior to the Closing Date, and the Parent shall have delivered to the Shareholder and the Company a certificate to that effect.
- 5.2.4 <u>Closing Deliveries</u>. All documents required to be executed or delivered at Closing by the Parent pursuant to Section 5.4 of this Agreement shall have been so executed and delivered.
- 5.3 <u>Deliveries by the Shareholder at the Closing</u>. At the Closing, simultaneously with the deliveries by the Parent specified in Section 5.4 below, and in addition to any deliveries required to be made by the Shareholder and the Company pursuant to any other transaction document at the Closing, the Shareholder shall deliver or cause to be delivered to the Parent the following:
- 5.3.1 <u>Closing Certificates</u>. The Shareholder and the Company shall deliver the certificates required pursuant to Sections 5.1.1, 5.1.2, 5.1.3 and 5.1.4.
- 5.3.2 <u>Stock Transfer Restriction Agreement</u>. The Shareholder shall execute and deliver a Stock Transfer Restriction Agreement on the Closing Date, effective as of the Effective Time, substantially in the form set forth in *Exhibit 5.3.2*.
- 5.3.3 <u>Employment Agreements</u>. Joseph Sullivan shall execute and deliver an Employment Agreement with the Company on the Closing Date, effective as of the Effective Time, substantially in the form set forth in *Exhibit 5.3.3A*.
- 5.3.4 <u>Lease Agreement</u>. Joseph Sullivan, the owner of the property located at 1556 Whitlock Avenue, Jacksonville, Florida 32211, shall execute and deliver a lease agreement with the Company substantially in the form attached as *Exhibit 5.3.4*.
- 5.3.5 <u>Registration Rights Agreement</u>. The Shareholder shall execute and deliver a Registration Rights Agreement at the Closing, effective as of the Effective Time, substantially in the form set forth in *Exhibit 5.3.5* attached hereto.
- 5.3.6 Opinion of Counsel for the Shareholder and the Company. The Shareholder shall deliver the favorable opinion of Holbrook, Akel, Cold, Stiefel & Ray, P.A., counsel to the Shareholder and the Company, dated the Effective Time, substantially in the form and to the effect set forth in *Exhibit 5.3.6* attached hereto.
- 5.3.7 <u>Documents, Stock Certificates</u>. The Shareholder shall execute and deliver the documents, certificates, opinions, instruments and agreements required to be executed and delivered by the Company or its officers or directors or the Shareholder at the Closing as contemplated hereby or as may be reasonably requested by the Parent and shall deliver or cause to be delivered the documents and evidence required under Section 4. Stock Certificates representing all of the outstanding Company Common Stock

and properly executed and completed letters of transmittal shall be delivered by the Shareholder to the Parent.

[5.3.8 <u>Discharge of Indebtedness. Releases, Etc.</u> The indebtedness of the Company referred to in *Exhibit 5.3.8* attached hereto ("<u>Terminated Obligations</u>") shall be paid in full or refinanced on terms acceptable to the Parent, and the Shareholder shall cause all holders of any such Terminated Obligations to deliver to the Parent, in form reasonably satisfactory to the Parent and the lenders to the Parent or Merger Sub, such customary releases, termination statements, consents, approvals or other documents or instruments required, in the judgment of the Parent, to release and terminate all liens, security interests, claims, or rights of such holders against the Surviving Corporation or the Parent or any of their respective assets in connection therewith.]

The consummation of the Closing shall not be deemed to be a waiver by the Parent or the Surviving Corporation of any of their rights or remedies against the Shareholder hereunder for any breach of warranty, covenant or agreement by the Company or the Shareholder herein irrespective of any knowledge of or investigation made by or on behalf of the Parent or Merger Sub; *provided, however*, that if the Company shall disclose in writing to the Parent prior to the Closing Date a specified breach of a specifically identified representation, warranty, covenant or agreement of the Company or the Shareholder herein by the Company or the Shareholder, and requests a waiver thereof by the Parent, and the Parent shall waive any such specifically identified breach in writing prior to the Closing Date, the Parent and the Surviving Corporation, for themselves and for each Parent Indemnified Party (as defined below) shall be deemed to have waived their respective rights and remedies hereunder for, and the Shareholder shall have no liability with respect to, any such specifically identified breach, to the extent so identified by the Company and so waived by the Parent.

- 5.4 <u>Deliveries by the Parent at the Closing</u>. At the Closing, simultaneously with the deliveries by the Shareholders specified in Section 5.3 above, and in addition to any other deliveries to be made by the Parent and Merger Sub pursuant to any other transaction document at the Closing, the Parent shall deliver or cause to be delivered to the Shareholder the following:
- 5.4.1 <u>Closing Certificates</u>. The Parent and Merger Sub shall deliver the certificates required pursuant to Sections 5.2.1, 5.2.2 and 5.2.3.
- 5.4.2 <u>Registration Rights Agreement</u>. The Parent shall execute and deliver to the Shareholders a Registration Rights Agreement at the Closing, effective as of the Effective Time, substantially in the form set forth in *Exhibit 5.3.5*.
- 5.4.3 Opinion of Counsel for the Parent and Merger Sub. The Parent shall deliver the favorable opinion of its legal counsel dated the Effective Time, substantially in the form and to the effect set forth in Exhibit 5.4.3.
- 5.4.4 <u>Closing Merger Consideration</u>. The Parent shall deliver the Closing Merger Consideration to the Shareholder.

The consummation of the Closing shall not be deemed to be a waiver by the Shareholder of any of his rights or remedies hereunder for breach of any warranty, covenant or agreement herein by the

Parent or Merger Sub irrespective of any knowledge of or investigation with respect thereto made by or on behalf of the Shareholder; *provided, however,* that if the Parent shall disclose in writing to the Shareholder prior to the Closing a specified breach of a specifically identified representation, warranty, covenant or agreement of the Parent or Merger Sub contained herein by the Parent or Merger Sub, and requests a waiver thereof by the Company and the Shareholder, and the Company and the Shareholder shall waive any such specifically identified breach in writing prior to the Closing, the Company and the Shareholder shall be deemed to have waived their rights and remedies hereunder for, and the Parent and Merger Sub shall have no liability or obligation to the Shareholder or the Company with respect to, any such specifically identified breach, to the extent so identified by the Parent and waived by the Company and the Shareholder.

6. SURVIVAL, INDEMNIFICATIONS

Survival. The representations and warranties set forth in this Agreement and the other 6.1 documents, instruments and agreements contemplated hereby shall survive after the date hereof to the extent provided herein. The representations and warranties of the Shareholder and the Company herein and in the Shareholder Related Documents and the Company Related Documents (as defined in Exhibit 2) other than those of the Shareholder and the Company in Sections 2.2, 2.3, 2.4 and in Sections 2, 3, 6, 12 and 18 of Exhibit 2 shall survive for a period of 36 months after the Closing Date and the representations and warranties of the Shareholder and the Company contained in Sections 2.2, 2.3, 2.4 and in Sections 2, 3, 6, 12 and 18 of Exhibit 2 shall survive for the maximum period permitted by applicable law. The representations and warranties of the Parent herein and in the Parent Related Documents, other than those in Sections 3.1.3 and 3.1.4, shall survive for a period of 36 months after the Closing Date and the representations and warranties of the Parent contained in Sections 3.1.3 and 3.1.4 shall survive for the maximum period permitted by applicable law. The periods of survival of the representations and warranties as stated above in this Section 6.1 are referred to herein as the "Survival Period." The liabilities of the parties under their respective representations and warranties shall expire as of the expiration of the applicable Survival Period and no claim for indemnification may be made with respect to any breach of any representation or warranty, the applicable Survival Period of which shall have expired, except to the extent that written notice of such breach shall have been given to the party against which such claim is asserted on or before the date of such expiration. The covenants and agreements of the parties herein (including but not limited to Exhibit 4.6) and in other documents and instruments executed and delivered in connection with the closing of the transactions contemplated hereby shall survive for the maximum period permitted by law.

6.2 Indemnification.

6.2.1 <u>Parent Indemnified Parties</u>. Subject to the provisions of Sections 6.1 and 6.3 hereof, the Shareholder shall indemnify, save and hold harmless the Parent, the Surviving Corporation, Merger Sub and any of their assignees (including lenders) and all of their respective officers, directors, employees, representatives, agents, advisors and consultants and all of their respective heirs, legal representatives, successors and assigns (collectively the "<u>Parent Indemnified Parties</u>") from and against any and all damages, liabilities, losses, loss of value (including the value of adverse effects on cash flow or earnings), claims, deficiencies, penalties, interest, expenses, fines, assessments, charges and costs, including reasonable attorneys' fees and court costs (collectively "<u>Losses</u>") arising from, out of or in any manner connected with or based on:

- (i) the breach of any covenant of the Shareholder or the Company or the failure by the Shareholder or the Company to perform any obligation of the Shareholder or the Company contained herein or in any Company Related Document or Shareholder Related Document;
- (ii) any inaccuracy in or breach of any representation or warranty of the Shareholder contained herein or in any Shareholder Related Document;
- (iii) any inaccuracy in or breach of any representation or warranty of the Company contained herein or in any Company Related Document;
- (iv) indemnification payments made by the Company or the Surviving Corporation to the Company's present or former officers, directors, employees, agents, consultants, advisors or representatives in respect of actions taken or omitted to be taken prior to the Closing; and
- (v) any act, omission, occurrence, event, condition or circumstance occurring or existing at any time on or before the Effective Time and involving or related to the assets, properties, business or operations now or previously owned or operated by the Company and not (a) disclosed with reasonable specificity in the Disclosure Schedule or (b) disclosed in the Company Financial Statements (as defined in *Exhibit 2*) or in working capital or long term debt (in each case as determined for purposes of calculating the Total Consideration).
- 6.2.2 <u>Parent Indemnity</u>. Subject to the provisions of Sections 6.1 and 6.3, the Parent shall indemnify, save and hold harmless the Shareholder and the Shareholder's heirs, legal representatives, successors and assigns from and against all Losses arising from, out of or in any manner connected with or based on:
 - (i) any breach of any covenant of the Parent or Merger Sub or the failure by the Parent or Merger Sub to perform any of its obligations contained herein or in the Parent Related Documents;
 - (ii) any inaccuracy in or breach of any representation or warranty of the Parent or Merger Sub contained herein or in the Parent Related Documents; and
 - (iii) any act, omission, event, condition or circumstance occurring or existing at any time after (but not on or before) the Effective Time and involving or relating to the assets, properties, businesses or operations of the Company; provided, however, that this clause (iii) shall not apply to any Losses to the extent that such Losses result from the Shareholder's acts or omissions after the Effective Time as an officer, director and/or employee of the Parent, the Surviving Corporation and/or any other affiliate of the Parent.

The foregoing indemnities shall not limit or otherwise adversely affect the Parent Indemnified Parties' rights of indemnity for Losses under Section 6.2.1.

6.3 <u>Limitations</u>. The aggregate liability of the Shareholder under Sections 6.2.1(ii) and (iii) shall not exceed the cash amount equal to the Total Consideration with the Parent Common Stock being valued at the IPO Price to the Public for such purpose. The aggregate liability of the Parent under Section 6.2.2(ii)

shall not exceed the cash amount equal to the Total Consideration with the Parent Common Stock being valued at the IPO Price to the Public for such purpose.

6.4 Procedures for Indemnification.

- 6.4.1 Notice. The party (the "Indemnified Party") that may be entitled to indemnity hereunder shall give prompt notice to any party obligated to give indemnity hereunder (the "Indemnifying Party") of the assertion of any claim, or the commencement of any suit, action or proceeding in respect of which indemnity may be sought hereunder. Any failure on the part of any Indemnified Party to give the notice described in this Section 6.4.1 shall relieve the Indemnifying Party of its obligations under this Article 6 only to the extent that such Indemnifying Party has been prejudiced by the lack of timely and adequate notice (except that the Indemnifying Party shall not be liable for any expenses incurred by the Indemnified Party during the period in which the Indemnified Party failed to give such notice). Thereafter, the Indemnified Party shall deliver to the Indemnifying Party, promptly (and in any event within 10 days thereof) after the Indemnified Party's receipt thereof, copies of all notices and documents (including court papers) received by the Indemnified Party relating to such claim, action, suit or proceeding.
- 6.4.2 <u>Legal Defense</u>. The Parent shall have the obligation to assume the defense or settlement of any third-party claim, suit, action or proceeding in respect of which indemnity may be sought hereunder, provided that (i) the Shareholder shall at all times have the right, at his option, to participate fully therein, and (ii) if the Parent does not proceed diligently to defend the third-party claim, suit, action or proceeding within 10 days after receipt of notice of such third-party claim, suit, action or proceeding, the Shareholder shall have the right, but not the obligation, to undertake the defense of any such third-party claim, suit, action or proceeding.
- Settlement. The Indemnifying Party shall not be required to indemnify the Indemnified Party with respect to any amounts paid in settlement of any third-party suit, action, proceeding or investigation entered into without the written consent of the Indemnifying Party; provided, however, that if the Indemnified Party is a Parent Indemnified Party, such third-party suit, action, proceeding or investigation may be settled without the consent of the Indemnifying Party on 10 days' prior written notice to the Indemnifying Party if such third-party suit, action, proceeding or investigation is then unreasonably interfering with the business or operations of the Company or the Surviving Corporation and the settlement is commercially reasonable under the circumstances; and provided further, that if the Indemnifying Party gives 10 days' prior written notice to the Indemnified Party of a settlement offer which the Indemnifying Party desires to accept and to pay all Losses with respect thereto ("Settlement Notice") and the Indemnified Party fails or refuses to consent to such settlement within 10 days after delivery of the Settlement Notice to the Indemnified Party, and such settlement otherwise complies with the provisions of this Section 6.4, the Indemnifying Party shall not be liable for Losses arising from such third-party suit, action, proceeding or investigation in excess of the amount proposed in such settlement offer. Notwithstanding the foregoing, no Indemnifying Party will consent to the entry of any judgment or enter into any settlement without the consent of the Indemnified Party, if such judgment or settlement imposes any obligation or liability upon the Indemnified Party other than the execution, delivery or approval thereof and customary releases of claims with respect to the subject matter thereof.
- 6.4.4 <u>Cooperation</u>. The parties shall cooperate in defending any such third-party suit, action, proceeding or investigation, and the defending party shall have reasonable access to the books and

records, and personnel in the possession or control of the Indemnified Party that are pertinent to the defense. The Indemnified Party may join the Indemnifying Party in any suit, action, claim or proceeding brought by a third party, as to which any right of indemnity created by this Agreement would or might apply, for the purpose of enforcing any right of the indemnity granted to such Indemnified Party pursuant to this Agreement.

6.5 <u>Subrogation</u>. Each Indemnifying Party hereby waives for itself, himself or herself and its, his or her affiliates (as defined in *Exhibit 2*) any rights to subrogation against any Indemnified Party or such Indemnified Party's insurers for Losses arising from any third-party claims for which the Indemnifying Party is liable or against which the Indemnifying Party indemnifies any Indemnifying Party and, if necessary, each Indemnifying Party shall obtain waivers of such subrogation from its, his or her insurers.

7. TERMINATION

- 7.1 Grounds for Termination. This Agreement may be terminated at any time prior to the Closing Date:
 - 7.1.1 Mutual Consent. By the written agreement of the Company and the Parent; or
- 7.1.2 Optional By the Company. By the Company by written notice to the Parent, if the Closing shall have failed to occur by 5:00 p.m. Houston, Texas time on November 15, 1997, but only if neither the Company nor any Shareholder has breached this Agreement or has failed to perform any of their respective obligations under this Agreement;
- 7.1.3 Optional By the Parent. By the Parent, by written notice to the Company, if the Closing shall have failed to occur by 5:00 p.m. Houston, Texas time on November 15, 1997, but only if neither the Parent nor Merger Sub has breached this Agreement or has failed to perform any of its obligations under this Agreement;
- 7.1.4 <u>Breach By the Parent or Merger Sub.</u> By the Company, by written notice to the Parent, if either the Parent or Merger Sub has materially breached this Agreement or materially failed to perform any of its obligations under this Agreement; or
- 7.1.5 <u>Breach by the Company or the Shareholder</u>. By the Parent, by written notice to the Company, if the Company or the Shareholder has materially breached this Agreement or has materially failed to perform any of their respective obligations under this Agreement.
- 7.2 <u>Effect of Termination</u>. If this Agreement is terminated as permitted under Section 7.1, such termination shall be without liability of any party to any other party, except that such termination shall be without prejudice to any and all remedies the parties may have against each other for breach of this Agreement.

8. MISCELLANEOUS

8.1 <u>Notice</u>. Any notice, delivery or communication required or permitted to be given under this Agreement shall be in writing, and shall be mailed, postage prepaid, or delivered, to the addresses given below, or sent by telecopy to the telecopy numbers set forth below, as follows:

To the Company (prior to the Effective Time) or the Shareholder:

All Service Electric, Inc. 1556 Whitlock Avenue Jacksonville, Florida 32211 Attention: Mr. Joseph Sullivan Telecopy: (904) 744-7117

To the Parent or Merger Sub or the Surviving Corporation:

Group Maintenance America Corp. 1800 West Loop South, Suite 1375 Houston, Texas 77027 Attn: President Telecopy: (713) 626-4766

or other such address as shall be furnished in writing by any such party to the other parties, and such notice shall be effective and be deemed to have been given as of the date actually received.

To the extent any notice provision in any other agreement, instrument or document required to be executed or executed by the parties in connection with the transactions contemplated herein contains a notice provision which is different from the notice provision contained in this Section 8.1 with respect to matters arising under such other agreement, instrument or document, the notice provision in such other agreement, instrument or document shall control.

- 8.2 <u>Further Documents</u>. The Shareholder shall, at any time and from time to time after the date hereof, upon request by the Parent and without further consideration, execute and deliver such instruments or other documents and take such further action as may be reasonably required in order to perfect any other undertaking made by the Shareholder hereunder.
- 8.3 <u>Assignability</u>. The Shareholder shall not assign this Agreement in whole or in part without the prior written consent of the Parent, except by the operation of law. The Parent may assign its rights under this Agreement, the Company Related Documents and the Shareholder Related Documents without the consent of the Shareholder or the Company. After the Effective Time, the Surviving Corporation may assign its rights under this Agreement, the Company Related Documents and the Shareholder Related Documents without the consent of the Shareholder.
- 8.4 <u>Exhibits and Schedules</u>. The Exhibits and Schedules (and any appendices thereto) referred to in this Agreement are and shall be incorporated herein and made a part hereof.

- 8.5 <u>Sections and Articles</u>. Unless the context otherwise requires, all Sections, Articles and Exhibits referred to herein are, respectively, sections and articles of, and exhibits to, this Agreement and all Schedules referred to herein are schedules constituting a part of the Disclosure Schedule.
- 8.6 Entire Agreement. This Agreement constitutes the full understanding of the parties, a complete allocation of risks between them and a complete and exclusive statement of the terms and conditions of their agreement relating to the subject matter hereof and supersedes any and all prior agreements, whether written or oral, that may exist between the parties with respect thereto. Except as otherwise specifically provided in this Agreement, no conditions, usage of trade, course of dealing or performance, understanding or agreement purporting to modify, vary, explain or supplement the terms or conditions of this Agreement shall be binding unless hereafter made in writing and signed by the party to be bound, and no modification shall be effected by the acknowledgment or acceptance of documents containing terms or conditions at variance with or in addition to those set forth in this Agreement. No waiver by any party with respect to any breach or default or of any right or remedy and no course of dealing shall be deemed to constitute a continuing waiver of any other breach or default or of any other right or remedy, unless such waiver be expressed in writing signed by the party to be bound. Failure of a party to exercise any right shall not be deemed a waiver of such right or rights in the future.
- 8.7 <u>Headings</u>. Headings as to the contents of particular articles and sections are for convenience only and are in no way to be construed as part of this Agreement or as a limitation of the scope of the particular articles or sections to which they refer.
- 8.8 <u>CONTROLLING LAW</u>. THE VALIDITY, INTERPRETATION AND PERFORMANCE OF THIS AGREEMENT AND ANY DISPUTE CONNECTED HEREWITH SHALL BE GOVERNED AND CONSTRUED IN ACCORDANCE WITH THE LAWS OF THE STATE OF TEXAS EXCEPT TO THE EXTENT THE APPLICABLE CORPORATE LAW MANDATORILY APPLIES WITH RESPECT THERETO.
- 8.9 <u>Public Announcements</u>. After the Effective Time, no Shareholder shall make any press release, public announcement, or public confirmation or disclose any other information regarding this Agreement or the contents hereof.
- 8.10 No Third Party Beneficiaries. Except as set forth in Article 6, no person or entity not a party to this Agreement shall have rights under this Agreement as a third party beneficiary or otherwise.
- and the Company, by action taken by their Boards of Directors to the extent permitted by applicable law; provided, however, that no such amendment shall (i) alter or change any provision of this Agreement, the alteration or change of which must be adopted by the holder of capital stock of the Company under the certificate or articles of incorporation of the Company or the Applicable Corporate Law, or (ii) alter or change this Section 8.11, unless each such alteration or change is adopted by the holders of shares of capital stock of the Company as may be required by the certificate or articles of incorporation of the Company or the Applicable Corporate Law. Prior to the Effective Time, all amendments to this Agreement must be by an instrument in writing signed on behalf of the Parent, Merger Sub, the Company and the Shareholder. After the Effective Time, all amendments to this Agreement must be by an instrument in writing signed on behalf of the Parent and the Shareholder. Any term or provision of this Agreement (other than the

requirements for shareholder approvals) may be waived in writing at any time by the party which is, or whose shareholders are, entitled to the benefits thereof.

- 8.12 No Employee Rights. Nothing herein expressed or implied shall confer upon any employee of the Company, any other employee or legal representatives or beneficiaries of any thereof any rights or remedies, including any right to employment or continued employment for any specified period, of any nature or kind whatsoever under or by reason of this Agreement, or shall cause the employment status of any employee to be other than terminable at will.
- 8.13 Non-Recourse. No recourse for the payment of any amounts due hereunder or for any claim based on this Agreement or the transactions contemplated hereby or otherwise in respect thereof, and no recourse under or upon any obligation, covenant or agreement of the Parent in this Agreement shall be had against any incorporator, organizer, promoter, shareholder, officer, director, employee or representative as such (other than the Shareholder as set forth herein), past, present or future, of the Parent or of any successor corporation, whether by virtue of any constitution, statute or rule of law, or by enforcement of any assessment or penalty or otherwise; it being expressly understood that all such liability is hereby expressly waived and released as a condition of, and as a consideration for, the execution of this Agreement.
- 8.14 When Effective. This Agreement shall become effective only upon the execution and delivery of one or more counterparts of this Agreement by each of the Parent, Merger Sub, the Company and the Shareholder.
- 8.15 <u>Takeover Statutes</u>. If any "fair price," "moratorium," "control share acquisition" or other form of anti-takeover statute or regulation shall become applicable to the transactions contemplated hereby, the Parent and the Company and their respective members of their Boards of Directors shall grant such approvals and take such actions as are necessary so that the transactions contemplated by this Agreement may be consummated as promptly as practicable on the terms contemplated herein and otherwise act to eliminate or minimize the effects of such statute or regulation on the transactions contemplated herein.
- 8.16 Number and Gender of Words. Whenever herein the singular number is used, the same shall include the plural where appropriate and words of any gender shall include each other gender where appropriate.
- 8.17 <u>Invalid Provisions</u>. If any provision of this Agreement is held to be illegal, invalid, or unenforceable under present or future laws, such provisions shall be fully severable as if such invalid or unenforceable provisions had never comprised a part of the Agreement; and the remaining provisions of the Agreement shall remain in full force and effect and shall not be affected by the illegal, invalid or unenforceable provision or by its severance from this Agreement. Furthermore, in lieu of such illegal, invalid or unenforceable provision, there shall be automatically as a part of this Agreement, a provision as similar in terms to such illegal, invalid or unenforceable provision as may be possible and be legal, valid and enforceable.
- 8.18 <u>Multiple Counterparts</u>. This Agreement may be executed in a number of identical counterparts. If so executed, each of such counterparts is to be deemed an original for all purposes and all such counterparts shall, collectively, constitute one agreement, but, in making proof of this Agreement, it shall not be necessary to produce or account for more than one such counterpart.

- 8.19 No Rule of Construction. All of the parties hereto have been represented by counsel in the negotiations and preparation of this Agreement; therefore, this Agreement will be deemed to be drafted by each of the parties hereto, and no rule of construction will be invoked respecting the authorship of this Agreement.
- 8.20 Expenses. Each of the parties shall bear all of its own expenses in connection with the negotiation and closing of this Agreement and the transactions contemplated hereby; provided that the Company may pay the costs of any broker, legal counsel, accountants (including the fees and costs of the Accountants up to \$5,000) or other advisors engaged by the Shareholder (to the extent, and only to the extent, that any such payment will not jeopardize the qualification of the Merger as a reorganization within the meaning of Section 368(a) of the Code); and provided further that all fees, costs and expenses incurred or payable by the Company in connection with the negotiation and closing of this Agreement and the transactions contemplated hereby, except for the fees paid by the Company to the Accountants, shall be included in current liabilities for purposes of determining Working Capital. Notwithstanding anything herein to the contrary, in the event the transactions contemplated herein do not close due to the Parent's refusal to close such transactions, and the Shareholder has otherwise performed his obligations hereunder or have offered to perform his obligations hereunder, and the representations and warranties made by the Shareholder hereunder are true and correct, the Parent shall pay the fees and costs of the Accountants.

IN WITNESS WHEREOF, this Agreement has been duly executed and delivered on the date first hereinabove written.

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PARENT:
GROUP MAINTENANCE AMERICA CORP.
/s/ J. Patrick Millinor, Jr. J. Patrick Millinor, Jr., President
MERGER SUB:
ALL SERVICE ACQUISITION CORP.
By: /s/ J. Patrick Millinor, Jr. President
SHAREHOLDER:
/s/ Joseph Sullivan Joseph Sullivan

COMPANY:

ALL SERVICE ELECTRIC, INC.

By: /s/ Joseph Sullivan
Name: Joseph Sullivan
Title: President