

DONALD A. ROARK, P.A.

Attorney and Counsellor at Law

201 E. Government St.

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(850) 432-7723

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August 13, 1997

P97000070636

Corporate Records Bureau

Division of Corporations

Department of State

P. O. Box 6327

Tallahassee, FL 32314

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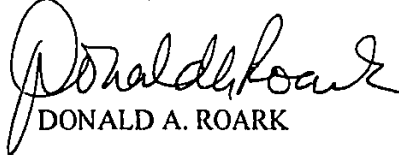
Re: Changes Hair Studios, Inc.

Gentlemen:

Enclosed please find original and one copy of Articles of Incorporation of Changes Hair Studios, Inc.. Our firm check in the sum of \$70.00 is enclosed to cover the filing fees. Please stamp date filed on the copy and return to the undersigned.

If you have any questions, please give me a call.

Sincerely yours,


DONALD A. ROARK

DAR:hh

Enclosure

FILED
97 AUG 15 AM 10:22
SEC. OF STATE
TALLAHASSEE, FLORIDA

DNC
8.15.97

ARTICLES OF INCORPORATION
OF
CHANGES HAIR STUDIOS, INC.

FILED
97 AUG 15 AM 10:22
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE ONE - NAME

The name of the corporation is CHANGES HAIR STUDIOS, INC

ARTICLE TWO - DURATION

This corporation shall have perpetual existence.

ARTICLE THREE - PURPOSE

This corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE FOUR - CAPITAL STOCK

This corporation is authorized to issue one thousand (1000) shares of one (\$1.00) dollar par value common stock.

ARTICLE FIVE - PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his prorata share thereof at the price at which it is offered to others.

ARTICLE SIX - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial principal office of this corporation is 201 E. Government Street, Pensacola, Florida 32501, and the mailing address is the same, and the name of the initial registered agent of this corporation at that address is Donald A. Roark.

ARTICLE SEVEN - INITIAL BOARD OF DIRECTORS

This corporation shall have 1 director(s) initially. The number of directors may be either increased or diminished from time to time by the By-Laws but shall never be less than one (1). The name and address of the initial director(s) of this corporation are:

NAME

ADDRESS

William E. Silkowski

3067 Gulf Breeze Parkway
Gulf Breeze, FL 32561

ARTICLE EIGHT - INCORPORATOR

The name and address of the person signing these Articles is Donald A. Roark, 201 E. Government Street, Pensacola, Florida 32501.

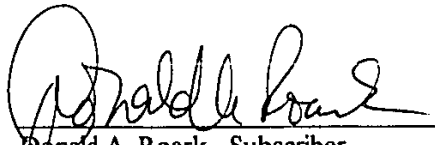
ARTICLE NINE - BY-LAWS

The power to adopt, alter, amend or repeal By-Laws shall be vested in the shareholders.

ARTICLE TEN - INDEMNIFICATION

The corporation shall indemnify any officer or director or any former officer or director, to the full extent permitted by law.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation on this 13 day of August, 1997.


Donald A. Roark, Subscriber

STATE OF FLORIDA
COUNTY OF ESCAMBIA

The foregoing instrument was acknowledged before me this 13th day of August, 1997 by Donald A. Roark, who is/are personally known to me or who has/have produced _____ as identification and who did not take an oath.

HELEN P. HILL
Notary Public-State of Florida
My Commission Expires Jan. 11, 2001
CC 250974

Bonded thru Aetna Casualty & Surety Co.

Helen P. Hill
Printed name: _____
Notary Public - State of Florida
My commission expires: _____
Commission number: _____

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE
OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE
SERVED.

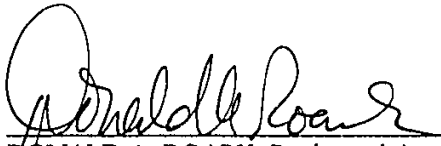
CHANGES HAIR STUDIOS, INC.

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance
with said Act:

First--that CHANGES HAIR STUDIOS, INC., desiring to organize under the laws of the
State of Florida with its principal office, as indicated in the Articles of Incorporation at City of
Pensacola, County of Escambia, State of Florida has named Donald A. Roark located at 201 E.
Government Street, City of Pensacola, County of Escambia, State of Florida, as its agent to accept
service of process within this state.

ACKNOWLEDGMENT: (MUST BE SIGNED BY DESIGNATED AGENT)

Having been named to accept service of process for the above stated corporation, at place
designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the
provision of said Act relative to keeping open said office.


DONALD A. ROARK, Registered Agent

c:\corp\agent

FILED
AUG 15 AM 10:23
SECRETARY OF STATE
TALLAHASSEE, FLORIDA