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TO: DIVISION OF CORPORATIONS

FAX #: (850)922-4001

FROM: EMPIRE CORPORATE KIT COMPANY

ACCT#: 072450003255

CONTACT: RAY STORMONT

FAX #: (305)541-3770

PHONE: (305)541-3694

NAME: PARG CONCESSIONS, INC.

AUDIT NUMBER.....H97000012868

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

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STATE OF FLORIDA

BM 8/16/97

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ARTICLES OF INCORPORATION  
PARG CONCESSIONS, INC.

(5)

ARTICLE I

NAME

The name of the corporation is PARG CONCESSIONS, INC.

ARTICLE II

DURATION

The corporation is to have perpetual existence.

ARTICLE III

PURPOSE

The corporation is formed for the purpose of transacting any and all lawful business.

ARTICLE IV

PRINCIPAL OFFICE AND MAILING ADDRESS

The street address of the initial principal office and the mailing address of the corporation is 208 Valencia, Coral Gables, Florida 33134.

ARTICLE V

CAPITAL STOCK

The corporation is authorized to issue 1,000 shares of common stock, each having a par value of \$1.00.

ARTICLE VI

INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the corporation is 200 South Biscayne Blvd., Suite 2100, Miami, Florida 33131, and the name of the initial registered agent of the

Prepared by: Norman C. Powell, Esq.

Fla. Bar # 870536

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200 S. Biscayne Blvd. # 2100  
Miami, FL 33131  
(305) 579-1222

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TALLAHASSEE, FLORIDA

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corporation at that office is Norman C. Powell.

ARTICLE VII

INCORPORATORS

The name and address of the incorporator is Paula Ann Riera-Gomez, 3636 Palmarito,  
Coral Gables, Florida 33134.

ARTICLE VIII

INDEMNIFICATION

The corporation shall indemnify any incorporator, officer, or director or any former officer  
or director to the full extent permitted by law.

IN WITNESS WHEREOF, the undersigned incorporator has executed these articles of  
incorporation this 5<sup>th</sup> day of August, 1997

  
PAULA ANN RIERA-GOMEZ

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STATE OF FLORIDA

COUNTY OF DADE

Sworn to and subscribed before me this 5<sup>th</sup> day of August 1997 by  
Paula Ann Perea-Gomez, who is personally known to me or who  
has produced \_\_\_\_\_ as identification.

Randall Daily  
NOTARY PUBLIC

TYPED NAME: \_\_\_\_\_



COMMISSION EXPIRES: \_\_\_\_\_

COMMISSION NO.: \_\_\_\_\_

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DESIGNATION AND ACCEPTANCE  
OF REGISTERED AGENT

In pursuance of Section 48.091 and Chapter 607, Florida Statutes, (1), desiring to organize under the laws of the State of Florida, with its registered office as indicated in the articles of incorporation at 200 South Biscayne Blvd., Suite 2100, Miami, Florida has named NORMAN C. POWELL as its agent to accept service of process within this State at the above address.

  
PAULA ANN RIERA-GOMEZA

ACKNOWLEDGEMENT:

Having been named to accept service of process for the above stated corporation, at the place designated above, I hereby accept to act in this capacity and agree to comply with the provisions of the laws of the State of Florida applicable thereto.

  
NORMAN C. POWELL

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