



7970000067019
EMERGENCY CARE SPECIALISTS, INC.

1550 N. E. Miami Gardens Drive, Suite 504

North Miami Beach, FL 33179

(305) 944-9990 / (305) 947-9990 Fax

1-800-372-2600

June 30, 1997

FLORIDA DEPARTMENT OF STATE

Sandra B. Mortham

Secretary of State

P.O. Box 6327

Tallahassee, FL 32314

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-08/05/97--01066--006

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Attn: Agnes Lunt

Dear Ms. Lunt:

Enclosed is an original and one copy of the Articles of Incorporation for the following:

ECS of Minnesota, Inc.

Please record and return one copy to my attention in the enclosed envelope. In addition I have enclosed a check in the amount of \$122.50 for the recording of each of the corporations.

If anything further is needed, please do not hesitate to contact me at (305) 944-9990.

Sincerely,

Susan Greco

Susan Greco
Office Manager

Enclosure

W97-153

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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AUG -4 1997



FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State

July 7, 1997

SUSAN GRECO
1550 N.E. MIAMI GARDENS DRIVE
SUITE 504
NORTH MIAMI BEACH, FL 33179

SUBJECT: ECS OF MINNESOTA, INC.
Ref. Number: W97000015537

We have received your document for ECS OF MINNESOTA, INC., however, upon receipt of your document no check was enclosed. Please send a check or money order payable to the Department of State for \$122.50.

The document must include original signatures.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6928.

Agnes Lunt
Corporate Specialist

Letter Number: 697A00034962

ARTICLES OF INCORPORATION

OF

ECS of Minnesota, Inc.

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned incorporator does hereby make, subscribe, file and acknowledge these Articles of Incorporation for the purpose of organizing a corporation under the Florida Business Corporations Act.

ARTICLE I

NAME OF CORPORATION

The name of this Corporation shall be:

ECS of Minnesota, Inc.

ARTICLE II

PRINCIPAL OFFICE AND MAILING ADDRESS

The principal office and the mailing address of the Corporation is 1001 Ives Dairy Road, Suite 206, North Miami Beach, Florida 33179.

ARTICLE III

AUTHORIZED SHARES

The total authorized capital stock of this Corporation shall consist of 7,500 shares of Common Stock, par value \$1.00 per share.

ARTICLE IV

ADDRESS OF REGISTERED OFFICE IN THIS STATE

The street address of the initial registered office of this Corporation in the State of Florida is 1001 Ives Dairy Road, Suite 206, North Miami Beach, Florida 33179 and the initial registered agent of this Corporation at that address shall be Jeffrey P. Schillinger.

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STATE
OFFICE OF THE CLERK
TALLAHASSEE, FLORIDA

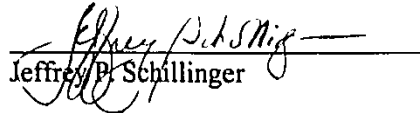
ARTICLE V

INCORPORATOR

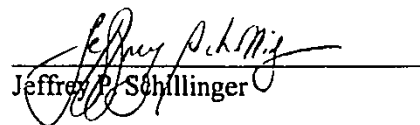
The name and street address of the person signing these Articles of Incorporation is:

Jeffrey P. Schillinger
Suite 206
1001 Ives Dairy Road
North Miami Beach, FL 33179

IN WITNESS WHEREOF, I have hereunto subscribed my hand and seal this
____ day of _____, 1997.


Jeffrey P. Schillinger

THE UNDERSIGNED, named as the registered agent in Article V of these Articles of Incorporation, hereby accepts the appointment as such registered agent, and acknowledges that he is familiar with, and accepts the obligations imposed upon registered agents under, the Florida Business Corporation Act, including specifically Section 607.0505.


Jeffrey P. Schillinger