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July 29, 1997

Secretary of State
Division of Corporation
George Firestone Building
409 E. Gaines Street
Tallahassee, FL. 32399

RE: JOSE R. PINERO, MD PA

Dear Sir or Madam:

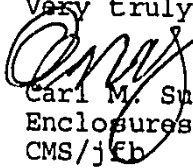
Enclosed herewith please find the following regarding the above mentioned corporation, to-wit:

1. Original and one (1) copy of Articles of Incorporation.
2. Check in the sum of \$122.50 representing the following:

Articles of Inc. for PA	\$70.00
Certified Copy	<u>52.50</u>
TOTAL =	\$122.50

Kindly return a certified copy of the Articles of Incorporation to the undersigned.

Very truly yours,


Carl M. Sugarman
Enclosures
CMS/jfb

TALLAHASSEE, FLORIDA

97 JUL 31 AM 9:25

FILED

Bm 8/4/97

ARTICLES OF INCORPORATION

OF

JOSE R. PIÑERO, MD PA

97 JUL 31 11 9:25

LABORER FLORIDA

The undersigned, desiring to form a corporation under and pursuant to the laws of the State of Florida, for the purposes hereinafter stated, hereby make, subscribe and acknowledge before a notary public and file with the Secretary of State of Florida, these Articles of Incorporation, as follows:

I. NAME.

The name of this corporation shall be JOSE R. PIÑERO, MD PA.

II. DURATION.

This corporation is to commence its corporate existence on the date of the filing of these Articles of Incorporation and shall exist perpetually thereafter until dissolved sooner according to law.

III. NATURE OF BUSINESS.

The nature of the business of the corporation and the objects and purposes to be transacted, promoted or carried on by it is for the sole and specific purpose of rendering professional services to the public as a Physician and to engage or participate in any lawful activity or business permitted under the laws of the United States of America and of the State of Florida.

IV. CAPITAL STOCK.

The total subscribed capital stock of this corporation shall consist of One thousand (1000) shares of common stock having a par value of One dollar (\$1.00) per share, which said capital stock shall be payable in lawful money of the United States of America, or in property, labor or services, rendered or to be rendered pursuant to written agreement in accordance with Florida Statutes Chapter 607, at a valuation to be fixed by the shareholders or Board of Directors, in the manner provided for by statute.

V. PREEMPTIVE RIGHTS.

Every shareholder, upon the sale of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his prorata share thereof (as nearly may be done without issuance of fractional shares) at the price at which it is offered to others.

VI. INITIAL REGISTERED OFFICE AND AGENT.

The address of the initial registered office of this corporation is located at 7100 W. 20th Avenue #312, Hialeah, FL

to time by the Bylaws, but shall never be less than one (1). The names and addresses of the initial Board of Directors of this corporation are:

<u>NAME</u>	<u>ADDRESS</u>
Jose R. Piñero MD	7100 W. 20th Ave. #312 Hialeah, FL 33016

The shareholders or directors shall elect a President, Secretary and Treasurer and such other corporate officers from time to time as deemed advisable. Any two or more offices may be held by the same person. It shall not be necessary for any officer or director to own stock in the corporation.

VIII. INCORPORATORS.

The name and address of the person signing these Articles of Incorporation is:

Jose R. Piñero MD	7100 W. 20th Ave. #312 Hialeah, FL 33016
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IX. MANAGEMENT

The business of this corporation may be conducted by its shareholders rather than by the Board of Directors. If managed by the shareholders, then an act authorized by a fifty one (51%) percent vote of the outstanding shares of the corporation entitled to vote, represented in person or by proxy, shall be the act of the shareholders.

X. INDEMNIFICATION.

The corporation shall indemnify any of its agents, officers or directors to the full extent permitted by law.

XI. DIRECTORS QUORUM AND VOTING.

A majority of the directors shall constitute a quorum for a meeting of directors.

If a quorum is present, the affirmative vote of fifty one (51%) percent of the directors present, or, if a director or directors have abstained from voting because of an interest in the matter to be voted upon, the affirmative vote of a majority of the directors present and voting, shall be the act of the Board of Directors.

XII. TRANSACTIONS BETWEEN RELATED CORPORATIONS.

No contract or transaction between this corporation and any other corporation or entity shall be affected or invalidated by the fact that any one or more of the directors of this corporation is or are interested in, or is a director, officer or fiduciary, or are directors, officers or fiduciaries, of such other corporation or entity.

XIV. SHAREHOLDERS QUORUM AND VOTING.

Fifty one (51%) percent of the shares entitled to vote, represented in person or by proxy, shall constitute a quorum at a meeting of shareholders.

If a quorum is present, the affirmative vote of fifty one (51%) percent of the shares represented at the meeting and entitled to vote on the subject matter shall be the act of the shareholders.

XV. AMENDMENTS.

This corporation reserves the right to amend, alter, change or repeal any provision contained herein in the manner now or hereafter prescribed by law, and all rights conferred on shareholders herein are granted subject to this reservation.

XVI. PRINCIPAL OFFICE AND MAILING ADDRESS.

The principal office and mailing address for the corporation is 7100 W. 20th Ave. #312, Hialeah, FL 33016.

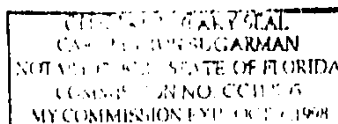
IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal, this 27 day of July, 1997.

Jose R. Piñero MD
JOSE R. PIÑERO, MD
Incorporator

STATE OF FLORIDA
COUNTY OF DADE

The foregoing instrument was acknowledged before me this 27 day of July, 1997, by JOSE R. PIÑERO, MD Incorporator, who is personally known to me or who has produced his Florida Driver's License as identification and who did take an oath.

[Signature]
Printed Name: _____
Notary Public-State of Florida
Commission No.: _____
My Commission Expires: _____



FILED

97 JUL 31 AM 9:25

CLERK OF DISTRICT COURT
TALLAHASSEE, FLORIDA

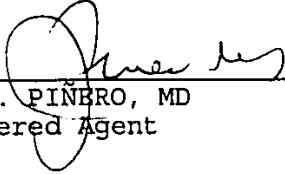
**REGISTERED AGENT
CERTIFICATE**

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

First: That Jose R. Piñero MD, PA desiring to organize under the laws of the State of Florida, with its initial office, as indicated in the Articles of Incorporation, in the City of Miami, County of Dade, State of Florida, has named Jose R. Piñero MD, as its agent to accept service of process within this state.

ACKNOWLEDGEMENT

Having been named to accept service of process for the above-stated corporation, at the place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of said Act relative to keeping open said office.



JOSE R. PINERO, MD
Registered Agent