

P97000065413

TRANSMITTAL LETTER

Department of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

800002251098--8  
-07/29/97--01097--002  
\*\*\*\*\*70.00 \*\*\*\*\*70.00

SUBJECT: DILLARD GROUP, INC.  
(Proposed corporate name - must include suffix)

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

\$70.00  
Filing Fee

\$78.75  
Filing Fee  
& Certificate

\$122.50  
Filing Fee  
& Certified Copy

\$131.25  
Filing Fee,  
Certified Copy  
& Certificate

ADDITIONAL COPY REQUIRED

97 JUL 29 PM 12:41  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS

FROM: DAVID P. DILLARD  
Name (Printed or typed)

1036 LONG STREET DRIVE  
Address

TALLAHASSEE, FL 32311  
City, State & Zip

(904) 656-5401  
Daytime Telephone number

97 JUL 29 PM 12:39  
DIVISION OF CORPORATIONS

Will wait

NOTE: Please provide the original and one copy of the articles.

7-29-97  
WS

**ARTICLES OF INCORPORATION**

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
97 JUL 29 PM 12:41

**ARTICLE I NAME**

The name of the corporation shall be: DILLARD GROUP, INC.

**ARTICLE II PRINCIPAL OFFICE**

The principal place of business and mailing address of this corporation shall be:

1036 LONGSTREET DRIVE  
TALLAHASSEE, FL 32311

**ARTICLE III SHARES**

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

1,000

**ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS**

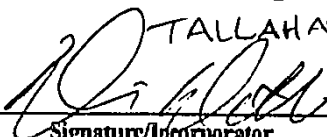
The name and Florida street address of the initial registered agent are:

DAVID P. DILLARD  
1036 LONGSTREET DRIVE  
TALLAHASSEE, FL 32311

**ARTICLE V INCORPORATOR**

The name and address of the incorporator to these Articles of Incorporation are:

DAVID P. DILLARD  
1036 LONGSTREET DRIVE  
TALLAHASSEE, FL 32311



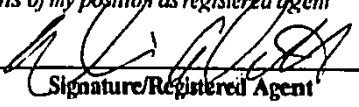
Signature/Incorporator

7-29-97

Date

(An additional article must be added if an effective date is requested.)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent



Signature/Registered Agent

7-29-97

Date