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FLORIDA DIVISION OF CORPORATIONS

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PHONE: (813)393-1766
(813)528-7222

FAX #:

NAME: ANCHOR MANAGEMENT OF PINEHAR INC.

AUDIT NUMBER.....H97000011249

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0 PAGES..... 3

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FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State

July 21, 1997

AL CLARK

SUBJECT: ANCHOR MANAGEMENT INC.
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Doris McDuffie
Corporate Specialist Supervisor

FAX Aud. #: H97000011249
Letter Number: 797A00036984

Division of Corporations - P.O. BOX 6927 - Tallahassee, Florida 32314

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ARTICLES OF INCORPORATION

The undersigned incorporator(s), for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adapts the following Articles of Incorporation.

ARTICLE I NAME

The name of the corporation shall be:

ANCHOR MANAGEMENT OF PINELLAS INC.

ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

8440 ULMERTON ROAD
SUITE 522,
LARGO FL 33771

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TALLAHASSEE, FLORIDA

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ARTICLE III SHARES

The number(s) of shares of stock that this corporation is authorized to have outstanding at any one time is:

1000 SHARES
NO PAR

ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and address of the initial registered agent is:
prepared by:

Name: DAVID MELTON
Address: 1986 BROOKSTONE WAY
CLEARWATER FL 34620
Ph#: 813-581-7774

Accounting & Tax Help, INC.
8668 PARK BLVD Suite A
SEMINOLE, Florida 33777

X

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ARTICLE V INCORPORATOR(S)

See instructions for officers/directors

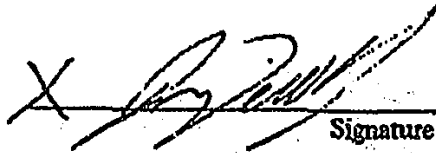
The name(s) and street address(es) of the incorporator(s) to these Articles of Incorporation is(are):

DAVID MELTON
1986 BROOKSTONE WAY
CLEARWATER FL 34620

The undersigned incorporator(s) has (have) executed these Articles of Incorporation this

19 day of JULY, 1997.

(An additional article must be added if an effective date is requested.)

X 
Signature

Signature

Signature

Notarization is not required

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CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 607.0501 OR 617.0501, FLORIDA STATUTES, THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED OFFICE / REGISTERED AGENT, IN THE STATE OF FLORIDA

1. The name of the corporation is: ANCHOR MANAGEMENT
OF PINKILLAS ETC.

2. The name and address of the registered agent and office is:

Accounting & Tax Help, INC.
(Name)

8668 PARK BLVD., Suite A
(P.O. Box not acceptable)

SEMINOLE, Florida 33777
(City/State/Zip)

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Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties and I am familiar with and accept the obligations of my position as registered agent.

[Signature] 7-21-97
(Signature)

DIVISION OF CORPORATIONS, P.O. BOX 6327, TALLAHASSEE, FL

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